

This Report will be made public on 3 February 2026

Report Number **C/25/81**

**To:** Cabinet  
**Date:** 11 February 2026  
**Status:** Key Decision  
**Head of Service:** Alan Mitchell –Director of Finance (s151 officer)  
**Cabinet Member:** Councillor Tim Prater, Deputy Leader and Cabinet Member for Finance and Governance

**SUBJECT: GENERAL FUND BUDGET AND COUNCIL TAX RESOLUTION 2026/27**

**SUMMARY:** This report sets out the Council's General Fund budget for 2026/27 and the updated MTFS.

**REASONS FOR RECOMMENDATIONS:**

Cabinet is asked to agree the recommendations set out below because they form part of the budget-setting process which will culminate in Full Council approving the budget and council tax for 2026/27 on 25 February 2026, in accordance with the Local Government Finance Act 1992:

**RECOMMENDATIONS:**

1. To receive and note Report C/25/81.
2. To note the budget estimates, as detailed in the report, as the basis for preparing the final 2026/27 budget and Council Tax recommendations for approval by Full Council in February 2026 and the growth and savings items (Appendix 8).
3. To approve the Council Tax Resolution at Appendix 1 and note supporting appendices 2-5.
4. To note the Medium Term Financial Strategy ('MTFS') for 2026/27 to 2029/30 (Appendix 9)
5. To recommend the Council tax resolution (Appendix 1) and General Fund Budget be approved by Full Council.
6. To recommend to Council the charging of Second Home/Empty Home premiums for Council Tax purposes for 2026/27.

## 1. BACKGROUND

- 1.1 It is a legal requirement for the Council to set a 'balanced budget' each year in accordance with the Local Government Finance Act 1988. Every year the Council faces changes to its funding, increases in service demands and this year in particular pressures arising from an all-time high rate of inflation, all of which have placed significant pressures on the Council's budget in the past few years.

Following a thorough and robust process of challenge on growth proposals put forward by Budget Managers, the Council is presented with the following proposals for its revenue budget and Council Tax resolution.

- 1.2 Supporting reports which form part of the budgeting process and framework have been presented and approved by Cabinet as detailed below:

- C/25/41 Budget Strategy 2026/27
- C/25/57 Fees & Charges 2026/27

- 1.3 Cabinet's proposals for the Revenue Budget 2026/27 and the Council Tax resolution will be presented for approval at Council on the 25<sup>th</sup> February 2026. The Council Tax resolution is required to set the level of Council Tax charge for the new financial year and incorporates precepts from the following organisations:

- Precepts from Kent County Council, Kent Police & Crime Commissioner and Kent Fire & Rescue Service
- The special expenses in respect of the Folkestone Parks and Pleasure Grounds Charity
- Individual town and parish council precepts

- 1.4 The budget proposals are subject to public consultation and review by the Finance & Performance Sub-Committee.

### **National Developments and Economic Environment**

- 1.5 As well as facing the pressures of reduction in direct funding and cost pressures at the Council, there are a number of wider economic pressures that impact on the Council's budget, even if not directly.

- 1.6 The ongoing war in Ukraine and conflict in the Middle East have had many macroeconomic impacts including on the available funding the Treasury has to support Local Government; there remains higher levels of inflation than target (though not at the levels seen from 2022 and 2023), labour shortages and increased interest rates present the Council with a volatile and uncertain economic environment. The ongoing cost-of-living crisis impacts the residents of Folkestone & Hythe and the Council is committed to doing what it can to support those in greatest need. Service demand continues to rise due to demographic changes which affect all age groups and inflationary pressures are causing providers to raise their prices, which impacts the Council as a whole.

- 1.7 The budget context and financial climate has previously been set out in the Budget Strategy report. There remain considerable uncertainties in the economy. Above target inflation and interest rates continue to place significant pressures on Council finances and restrict the ability to forecast and plan, with confidence for the future. Furthermore, since the white paper was released in December 2024 on Devolution and Local Government Reform ('LGR'), additional uncertainty has been added into the medium term. For 2026/27, the Government has also implemented the business rates reset, having been a topic of discussion for many years and announced the results of the Fair Funding Review. Whilst the Government has issued a multi-year settlement for 2026/27 to 2028/29, uncertainty remains for the back end of the medium term, where the creation of a new unitary authority will take place with as yet unspecified partners.
- 1.8 The Bank of England (BoE) reduced the Bank Rate to 3.75% in December 2025. The latest update from the Office for National Statistics (ONS) puts the Consumer Prices Index (CPI) measure of inflation at 3.2% in the year to November 2025, above the target of 2.0%.

## **2. COUNCIL TAX 2026/27**

- 2.1 The Council Tax resolution is required to set the level of Council Tax change for the new financial year. The budget has been prepared on the basis that the District Council's element of council tax (including the special expenses for Folkestone Parks and Pleasure Grounds) is increased by 2.99%. This is the increase that is monitored by the Government when determining whether any increase in council tax is excessive and would require a referendum. The maximum increase permitted for the financial year 2026/27 without referendum is 2.99%, therefore the proposed increase is within this threshold.

The following is extracted from the Council Tax Resolution (Appendix 1) to highlight the key decisions for the Council to approve.

That it be noted that the Chief Finance Officer has calculated the Council Tax Base 2026/27 for the whole of the Council area as 41,567.24.

To approve that the following amounts be now calculated by the Council for the year 2026/27 in accordance with sections 31 to 36 of the Local Government Finance Act 1992 (the Act):

- a) £102,046,306 – being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) (a) to (f) of the Act (as in Appendix 2).
- b) £85,619,209 – being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) (a) to (d) of the Act (as in Appendix 2).
- c) £16,427,097.10 – being the amount by which the aggregate at (a) above exceeds the aggregate at (b) above, calculated by the Council,

in accordance with Section 31A(4) of the Act, as its council tax requirement for the year (as in Appendix 2).

- d) £395.19 – being the amount at (c) above divided by the tax base of 41,567.24 calculated by the Council, in accordance with Section 31B(1) of the Act, as the basic amount of its council tax for the year.
- e) £4,077,885.77 – being the aggregate of all special items (including parish precepts) referred to in Section 34(1) of the Act.
- f) £297.09 - being the amount at (d) above less the result given by dividing the amount at (e) above by the tax base of 41,567.24 calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its council tax for the year for dwellings in those parts of its area to which no special item relates, i.e. Old Romney and Snargate.

2.2 Further detail can be found at Appendix 2.

### **3. THE PROVISIONAL LOCAL GOVERNMENT FINANCE SETTLEMENT 2026/27**

3.1 The provisional local government 2026/27 settlement was announced on 17 December 2025, with the final settlement due to be announced in February 2026. Details of key items within the settlement are detailed below:

3.2 **Revenue Support Grant ('RSG')**: In the previous years, the government has given a very small RSG to the Council (2025/26: £263k). For 2026/27, this has been increased significantly to £6.667m. However, the reason for the large increase relates to the business rates reset which has removed growth and impacted the Council's business rates baseline, as well as rolled in a number of additional grants into Core Spending Power ('CSP') such as part of the Homelessness Prevention Grant (which used to be provided on top of CSP).

3.3 **Recovery Grant**: The Council has been awarded a £479k Recovery Grant which is no change from 2025/26 (£479k) when this grant was first introduced. It is based on deprivation statistics and seeks to provide additional funding to authorities with greater need and demand for services, particularly with higher deprivation levels.

3.4 **Employer's NIC Grant** The Chancellor of the Exchequer, the Right Honourable Rachel Reeves MP, delivered the 2024 Autumn Budget Statement on 30 October 2024. This included a significant shift in employer National Insurance ('NI') contributions, with the Class 1 rate increasing by 1.2 percentage points to 15%, and a lowered earnings taxable threshold now starting at £5,000 (decreased from £9,100). Whilst the Government set expectations that all direct costs related to the national insurance policy change will be cost neutral for councils, the final Local Government Settlement calculations were based on a metric (net service expenditure) which does not fully cover the costs for authorities.

The Employer National Insurance Contributions Grant received by the Council for 2025/26 was £216,433.54. It is estimated that this funding from the Government covered around 50% of the true cost of the Employers NI policy change to the Council. This grant has been entirely removed from the 2026/27 settlement and is therefore a £216k pressure.

- 3.5 **Business Rates Reset:** In addition to the Fair Funding Review, the Government has finally implemented the business rates reset for 2026/27. For this Council, this has resulted in the loss of approximately £3.7m of growth and business rates baseline income. This impacts both the 'other non-service related government grants' and 'business rates income' lines of the General Fund Budget.

Folkestone & Hythe – key settlement information

- 3.6 Core Spending Power ('CSP') is a headline figure used by Government to represent the key revenue resources available to local authorities; it includes an estimate of actual and potential council tax. It should, however, be noted that the reporting from Government on CSP has changed between 2025/26 and 2026/27. There is therefore no direct comparison of CSP. As such, officers have produced a summary of key movements in CSP within the settlement which are summarised in the table below.

Settlement	Current Budget Figures	Provisional settlement figures	2026/27
	25/26	26/27	Movement
	£m	£m	£m
<b>Grant Funding</b>			
Homelessness Prevention Grant	0.951	1.032	0.081
Domestic Abuse Safe Accommodation Grant	0.035	0.035	0.000
Recovery Grant	0.479	0.479	0.000
NHB	0.432	0.000	(0.432)
Minimum Funding Guarantee/ Funding Floor	0.044	0.000	(0.044)
Employers' National Insurance Contributions Grant	0.216	0.000	(0.216)
Housing Benefit Admin Support Grant	0.312	0.301	(0.01)
<b>Council Tax</b>	12.623	13.242	0.619
<b>Business Rates</b>	7.070	3.375	(3.695)
<b>Extended Producer Responsibility (EPR)</b>	1.377	1.407	0.030
<b>RSG</b>	0.263	6.667	6.404
<b>Transitional protection</b>	N/A	0.000	0.000
<b>Movement</b>			<b>2.736</b>

However, it should be noted that there will be a £0.620m cut to total funding in 2027/28 and a further £0.030 cut in 2028/29. As such, this equates to a net position from the settlement of approximately £2.1m in additional funding for the Council, spread over 3 years (or £0.7m per year). This is set against a backdrop of the following pressures:

1. The average cost of inflation each year (including contracts) is estimated at a minimum of £500k.
2. The annual pay award will cost between £850k - £1m, depending on terms.
3. The TA subsidy gap is sitting at £1.3m and should that growth continue then that will bring significant financial pressures.
4. Based on the last few years there has been a lot of volatility in interest rates and depending on whether they go up or down directly affects the cost of borrowing and investment income.

#### Kent Business Rates Pool

- 3.7 Given that the business rates reset has removed all income growth above the business rates baseline, no benefits are gained from being within a business rates pool. Therefore for 2026/27, the Council will no longer participate in the Kent and Medway business rates pool.

#### Folkestone & Hythe New Homes Bonus (NHB)

- 3.8 As part of the Fair Funding Review, NHB was removed as a funding source and redistributed as part of the overall CSP. This has created a £432k pressure as noted at 3.6 above.

#### 3.9 Council Tax

In 2025/26 District and Shire Councils were able to apply an increase of less than 2.99% or up to £5 whichever was the greater, these remain the same for the 2026/27 financial year.

#### 3.10 Extended Producers Responsibility income ('EPR')

This income is distributed to authorities with waste services such as the Council and is intended for spend on recycling. It is a volatile income stream and whilst levels of income are determined each year, the funding is not guaranteed and dependant on Pack UK's ability to collect the money. For 2025/26, ~£940k was guaranteed, however no such guarantees are included for 2026/27 and the entire funding stream figure is therefore not certain.

### **4. REVENUE BUDGET 2026/27**

- 4.1 **Balancing the Budget** - The Council is legally required to set a balanced budget for the following financial year. The proposed Budget for 2026/27 is presented in detail at Appendix 6 compared to the Original Budget for 2025/26.

4.2 The Budget Estimates are presented on a 'controllable' basis only; all internal service area recharges, capital charges and certain other technical accounting adjustments are excluded. The focus can therefore be on real changes in expenditure and income within service areas.

4.3 Following the impacts of the Provisional Local Government Finance Settlement outlined at section 3, Table 1 below sets out a summary of the Budget:

**Table 1: Indicative General Fund Summary – with all the updated Budget Pages following**

GENERAL FUND SUMMARY		Appendix 1		
2024/25		2025/26	2026/27	
Actual		Original Budget	Original Budget	Variance
£		£	£	
<b>SUMMARY OF NET EXPENDITURE</b>				
<b>Service Heads</b>				
3,766,032	Governance & Finance	4,253,580	6,642,450	2,388,870
916,502	Strategy and Resources	918,030	1,098,970	180,940
602,100	Leadership Support	649,530	594,380	(55,150)
6,091,220	People & Customer Services	6,509,700	6,874,250	364,550
1,319,537	Planning and Building Control	1,789,520	1,815,780	26,260
4,245,980	Reg & Community Services	4,854,930	4,771,390	(83,540)
2,250,859	Housing	3,267,660	4,097,120	829,460
2,294,596	Place and Growth	2,919,920	3,470,210	550,290
2,712,727	Corporate Estates & Development	1,586,760	1,492,810	(93,950)
-	Recharges	(7,008,370)	(7,091,550)	(83,180)
-	Vacancy Target & Savings Target not included in service heads	(324,000)	(224,000)	100,000
24,199,553	<b>TOTAL HEAD OF SERVICE NET EXPENDITURE</b>	<b>19,417,260</b>	<b>23,541,810</b>	4,124,550
566,559	Internal Drainage Board Levies	609,040	633,400	24,360
1,808,620	Interest Payable and Similar Charges	3,093,000	3,185,000	92,000
562,007	Interest and Investment Income	(3,056,000)	(3,240,070)	(184,070)
(135,703)	New Homes Bonus Grant	(431,590)	-	431,590
(12,425,207)	Other non-service related Government Grants	(4,168,170)	(478,520)	3,689,650
2,993,850	Town and Parish Council Precepts	3,161,440	3,378,309	216,869
17,569,680	<b>TOTAL GENERAL FUND OPERATING NET EXP</b>	<b>18,624,980</b>	<b>27,019,929</b>	8,394,949
3,589,293	Net Transfers to/(from) Earmarked Reserves	(2,243,770)	(2,490,842)	(247,072)
1,689,950	Minimum Revenue Provision	2,525,000	417,000	(2,108,000)
634,782	Capital Expenditure funded from Revenue	1,205,000	1,524,000	319,000
23,483,704	<b>TOTAL TO BE MET FROM LOCAL TAXPAYERS</b>	<b>20,111,210</b>	<b>26,470,087</b>	6,358,877
-	Transfer to/(from) the Collection Fund	-	-	-
(8,124,338)	Business Rates Income	(4,063,130)	(3,375,630)	687,500
(226,389)	Revenue Support Grant	(263,380)	(6,667,360)	(6,403,980)
15,132,977	<b>TOTAL TO BE MET FROM DEMAND ON THE COLLECTION FUND &amp; GENERAL RESERVE</b>	<b>15,784,700</b>	<b>16,427,097</b>	642,397
(15,206,172)	Council Tax-Demand on Collection Fund	(15,784,700)	(16,427,097)	(642,397)
(73,195)	<b>(SURPLUS)/DEFICIT FOR YEAR</b>	-	-	-

## **Budget Movements In Service Areas**

4.4 The table below details the movement within 2025/26 Original Budget and 2026/27 Original Budget.

<b>Service</b>	<b>£</b>	<b>Description</b>
Governance and Finance	2,388,870	i) Temporary Accommodation subsidy gap £968k, ii) Council Tax Reduction scheme external funding finished £598k, iii) Housing Benefits overall increase £405k, iv) Corporate debt employee costs following movement of governance structures £274k, v) Corporate management central recharges £54k, vi) decrease in Otterpool recharges £62k within this service, offset in Leadership support, vii) Internal audit increased costs £45k, viii) budget savings for procurement £(34)k vacancies, ix) smaller variances make up the difference £17k.
Strategy and Resources	180,940	Governance performance and risks permanent virements and increase in staff costs as part of agreed growth £181k.
Leadership Support	(55,150)	i) Increase to Otterpool LLP recharges income £(113)k offset by ii) increase to centrally determined costs of £4k (e.g. insurance recharges) and iii) increase to employee costs £54k due to pay award and increment.
People & Customer Services	364,550	i) Overall budget increase due to £462k approved budget growth, ii) £118k democratic internal recharges and iii) £51k staff increments and pay award impact offset by iv) re-alignment of internal postage recharges £(150)k, v) Committee Services staffing budget vired to Governance, Risk and Performance under Head of Corporate Policy £(116)k
Planning and Building Control	26,260	Approved budget growth on professional subscriptions £30k, offset by other small adjustments.
Reg & Community Services	(83,540)	i) EPR grant income shown within the service area £(467)k, ii) Environmental protection increase in staffing £75k, iii) savings on passenger shelters £(173)k, iv) Food Safety Health & Safety staff cost increases due to new post and increment £81k, v) Household waste collection, recycling and cleansing third party payment change in recharges & waste contract inflation £215k, vi) approved budget growth for Community Grants £55k, vii) approved budget growth to members ward allowance £30k viii) Lifeline facilities increase

		in staffing £28k ix) smaller variances amongst various other cost centres £72k
Housing	829,460	i) Homelessness prevention grant decrease within service area with confirmed figure on HPG settlement, an amount for TA is now within the total RSG figure £170k ii) agreed budget strategy growth on the homelessness code £290k, iii) increased budget strategy growth for staffing and increments in staffing in private sector housing £81k, iv) salaries funded by HPG reserve and staff increments in Housing Options £79k, v) new staff post in Compliance team £72k, vi) salary related costs increase in the Asset and Major Works and Repairs code £48k, vii) staffing costs increase for retrofit decarbonisation £25k, viii) smaller increases in staff related costs across multiple codes £52k. ix) smaller variances in other costs across multiple codes £12k.
Place and Growth	550,290	i) Approved budget strategy growth in Regen and Economic Dev £26k, ii) approved budget strategy growth and savings within UK Shared Prosperity Fund and changes to centrally determined cost recharges £153k, iii) Salaries funded by climate change reserve on Rural England Prosperity Fund code £50k, iv) grounds maintenance approved growths and savings, as well as employee staff increments and pensions costs £88k, v) increase in employee costs in Charity Areas £48k, vi) growth in relation to staff in Royal Military Canal £53k, vii) agreed growth on services for diesel - fuel tank at the Ross Depot £27k, viii) Town of Culture approved budget growth to support local community £100k, ix) staff increment and minor variances make up the difference amongst the other codes £5k.
Corporate Estates & Development	(93,950)	i) Approved growth in relation to staff and increments on staff costs within Strategic Development £79k. ii) approved income growth for Changing Tides £(135)k, iii) approved growth in premises related expenditure on Misc. Otterpool property £61k, iv) approved savings in relation to Westenhanger castle with some adjustments to centrally determined costs £(51)k, v) Approved savings on staff with some offset of increments in staff costs lead to an overall saving on Maintenance Officers £(38)k, vi) various other variances make up the remaining balance £(10)k.

Recharges	(83,180)	Increase in overhead recharges to HRA and Charity predominantly in response to increases in pay award.
Vacancy Target & Savings Target not included in service heads	100,000	Vacancy target adjusted to remove effect of 2025/26 pay award adjustments required in February 2025.

4.5 In addition to the above, and revenue growth bids at Appendix 8, the following items are brought forward:

i) Total community grants are to be maintained at the 2025/26 levels - £567k.

ii) Town of Culture: £100k budget for the district's bid for the Government's 'Town of Culture' programme.

## 5. FOLKESTONE & HYTHE BAND D EQUIVALENT COUNCIL TAX 2026/27

5.1 The Local Government Finance Act 1992 (as amended) requires the Council to determine its council tax requirement for 2026/27.

5.2 The legal determinations in respect of the budget and council tax setting are set out in the General Fund Budget and Council Tax 2026/27 Report that is being considered at the 25<sup>th</sup> February 2026 meeting of Full Council, following this Cabinet meeting.

5.3 The amount to be raised by this authority from council tax payers comprises the council tax - demand on collection fund of £16,427,097.10.

5.4 This is divided by the tax base (41,567.24 Band D equivalent properties) to calculate the average district council tax, including town and parish precepts. The calculated tax base is recommended to Full Council as part of the General Fund Budget and Council Tax 2026/27 Report that is being considered on 25<sup>th</sup> February 2026, following this Cabinet meeting.

$$\mathbf{£16,427,097.10 \div 41,567.24 = £395.19}$$

The average District council tax for Band D properties, including an amount for town and parish councils, will be £395.19. This is an increase of £14.04 (3.69%) over 2025/26. This sum will vary by parish and only represents an average, there is no referendum limit placed on town or parish councils by central government. Given that Town and Parish Councils have no referendum limit, even where the District Council increase is limited to 2.99%, the overall increase including the precepts may exceed 2.99% when calculated as a total increase; this is in line with referendum principles. The following paragraph reconciles the individual increases.

5.5 The impact of town and parish precepts is excluded when comparing the increase against what the Government regards as an excessive increase.

<b>Band D Tax Rates</b>			
	<b>2025/26</b>	<b>2026/27</b>	<b>Increase/ Decrease</b>
	<b>£</b>	<b>£</b>	<b>%</b>
Average Council Tax (including Town and Parish Precepts)	381.15	395.19	3.69
Less: Equivalent of Town and Parish Precepts	-76.34	-81.27	-6.46
<b>Average Council Tax (excluding Town and Parish Precepts)</b>	<b>304.81</b>	<b>313.92</b>	<b>2.99</b>

The average council tax to finance Folkestone & Hythe's net spending plans in 2026/27, including special expenses, is proposed to be increased by £9.11 (2.99%) to £313.92. The table below shows the cost per pound for Folkestone & Hythe (and Preceptors) of the council tax, which is the value for money at Band D.

<b>Amount / £</b>	<b>Authority</b>	<b>Value</b>
1,758.60	Kent County Council	69.27p
313.92	Folkestone & Hythe District Council	12.37p
	Kent Police and Crime Commissioner	
	Kent and Medway Fire and Rescue Authority	
81.27	Town and Parish Councils	3.20p

The Council need to ensure that it remains within this limit, including any Special Expenses. The Council is therefore not at risk of having to hold a referendum because the increase falls below the Government threshold.

Excluding the special expenses, Folkestone & Hythe's council tax rate is £297.09; an increase of £8.64 (2.99%) from the 2025/26 rate.

The Council Tax resolution can be found at Appendix 1 and full detail of the Calculation of Basic Amounts of Council Tax are attached at Appendix 3

## 6. SPECIAL EXPENSES – FOLKESTONE PARKS AND PLEASURE GROUNDS CHARITY

- 6.1 The average 2026/27 council tax for Folkestone & Hythe District Council of £313.92 includes an amount that the Council has identified is in respect of special expenses i.e. the Folkestone Parks and Pleasure Grounds Charity.
- 6.2 When council tax bills are issued, the council tax (and % change in tax) for special expenses is disclosed separately from the council tax (and % change in tax) for Folkestone & Hythe District Council excluding special expenses.
- 6.3 Subject to Full Council's consideration and final approval of the budget and council tax, the following amounts will be disclosed separately on the council tax bill for a Band D property; this is in line with referendum principles:

Based on a Band D average	Council Tax 2026/27 (Band D) £	Increase (Band D) £	Increase + / (Decrease)	Council Tax payers that receive this information
Folkestone & Hythe District Council element of Council Tax - excluding Special Expenses	297.09	8.64	+2.99%	All Folkestone & Hythe District council taxpayers
Special Expenses - Folkestone Parks and Pleasure Ground Charity	39.88	1.42	+3.69%	Folkestone and Sandgate council tax payers only

## 7. MAJOR PRECEPTS

- 7.1 Local taxpayers will also receive information in their council tax bill regarding the amount payable in respect of:
- their town or parish council
  - Kent County Council
  - Kent Police & Crime Commissioner, and
  - Kent Fire and Rescue Service.
- 7.2 The Adult Social Care precept levied by Kent County Council is no longer required to be itemised separately on council tax bills, and as such is included within the total precept for Kent County Council.
- 7.3 Precept details are set out in the General Fund Budget and Council Tax 2026/27 report to Full Council on 25<sup>th</sup> February 2026. At the time of drafting, major precept figures are shown in this report in draft only and are subject to approval by relevant precepting authorities and their Members.

## 8. GENERAL FUND RESERVES

8.1 The Council holds a number of financial reserves, both revenue and capital. Some of these are earmarked reserves whilst others have conditions attached for their use. There is also a general fund balance which is not earmarked and is where any general underspend would be transferred to or any general overspend would be funded from. As at 1 April 2025, this balance stood at £6.419m. Movements on this balance will be reported as part of the 2025/26 outturn and closure of accounts process.

Whilst reserves should not be seen as a 'safety net' they are an integral part of the Council's financial planning.

8.2 The net forecast use of earmarked reserves in 2026/27 is £2.491m for service-related expenditure (both revenue and capital). Additionally, there is a further expected use of ~£3.5m from earmarked reserves to write off spend on the Princes Parade project, given the decision to discontinue the scheme in 2025/26.

8.3 These forecasts are based on the current projected position for 2025/26 and on the assumption that in-year budget variances are contained within the overall approved 2025/26 budget. Any emerging issues in 2025/26 which have a revenue impact will affect the forecast position of the General Reserves and variances will be reported to Cabinet as part of the quarterly budget monitoring process for capital and revenue.

## 9. BUDGET CONSULTATION

9.1 The objectives for consultation on the 2026/27 budget proposals will be to:

- (i) Engage with key stakeholder groups and local residents;
- (ii) Seek feedback on specific budget proposals for 2026/27; and
- (iii) Seek feedback on general spending and income generation priorities.

9.2 The target audience and communication channels will include:

<b>Group</b>	<b>Channel</b>
Residents	Council Website and Social Media Dedicated e-mail address Option to submit information by post

9.3 **Budget Consultation Responses:** Consultation feedback responses will be summarised and reported to the Council on 25<sup>th</sup> February 2026.

## 10. BUDGET SCRUTINY

10.1 The 2026/27 budget reports have been subject to review by the Overview & Scrutiny or Finance & Performance Sub-Committee at the following meetings:

- 23 September 2025 – Budget Strategy 2026/27
- 18 November 2025 – Fees and Charges 2026/27
- 15 January 2026 – Growth and Savings 2026/27

Minutes of these discussions have been made available to Cabinet when considering the reports.

## **11. ROBUSTNESS OF ESTIMATES AND ADEQUACY OF RESERVES**

- 11.1 The Council's Chief Finance Officer (s151 of the Local Government Act 1972) to formally give an opinion on the robustness of the budget and adequacy of reserves. This is a statutory duty under section 25 of the 2003 Local Government Act.
- 11.2 This report has to be considered and approved by Council as part of the budget approval and Council Tax Process.
- 11.3 In relation to the 2026/27 budget, I have examined the budget proposals and I believe that, whilst the economic conditions are challenging and ongoing, the budget presented is more than achievable. It has been constructed in a collaborative and consultative manner. I am also satisfied that there remain sufficient management processes within the Council to deliver this budget and deal with any issues that may arise unexpectedly during the forthcoming financial year.
- 11.4 In relation to the adequacy of reserves, the overall position for the authority remains sufficient.
- 11.5 As Section 151 and Chief Finance Officer I am content that the budget being presented is adequate, and the level of reserves held throughout the MTFS period are adequate to meet the Council's financial obligations having due regard to foreseeable risk.
- 11.6 Further detail can be found within Appendix 4.

## **12. CONCLUSION**

- 12.1 The proposed 2026/27 budget has been drawn up in consideration to all statutory and constitutional requirements.

The 2026/27 budget is the culmination of many months work between the Council's Corporate Leadership Team, officers, and elected members. The revenue budget has been balanced and included some new elements of investment and growth, whilst protecting the Council's front line services and financial sustainability.

Cabinet is asked to recommend to Full Council the approval of the final Revenue Fund budget for 2026/27 and to determine the District Council's council tax requirement as £16,427,097.10.

### 13. RISK MANAGEMENT ISSUES

13.1 The risks in respect of the General Fund Budget 2026/27 are set out below.

Perceived risk	Seriousness	Likelihood	Preventative action
Deteriorating economic climate including ongoing impact of global uncertainty	Medium	Low-medium	Setting of a prudential budget and continuing strong financial control in the Council's decision making and appropriate allowance made for known inflationary factors.
MTFS becomes out of date.	High	Low	The MTFS is fully reviewed annually through the budget process. Key movements will continue to be captured in year to inform future versions of the MTFS and reported through monitoring papers where relevant.
Assumptions may be inaccurate.	High	Medium	Budget monitoring is undertaken regularly, and financial developments nationally are tracked. Assumptions are regularly reviewed. Detailed budget has been fully reviewed ahead of proposals made.

### 14. LEGAL/FINANCIAL AND OTHER CONTROLS/POLICY MATTERS

#### 14.1 Legal Officer's Comments (OS)

The Council must consistently comply with the Local Government Finance Act 1992 (as amended) and associated legislation. All the legal issues have been covered in the body of this report.

Members have a fiduciary duty to weigh the needs of the service users against the interest of local taxpayers. In planning the budget Members are under the fiduciary duty to act prudently, responsibly, in a business like manner and in their view of what constitutes the best interests of the general body of local tax payers.

In deciding upon expenditure, the council must fairly hold a balance between recipients of the benefits of services provided by the council and local tax players.

The Council has a duty under the Local Government Act 1992 to set a balanced budget. Failure to set a lawful Council Tax could have serious financial results for the council and make the council vulnerable to an Order from the Courts requiring to make a council tax resolution. Information must be published and included in the council tax demand notice. The Secretary of State has made regulations, which require charging authorities to issue demand notices in the form and with contents described by these regulations,

Under Section 114 (2) and 114 (3) of the Local Government Finance Act 1988, the Chief Finance Officer is required to make a report, if it appears to him/her that a decision or course of action the council or an officer has agreed or is about to make is unlawful, or that expenditure is likely to exceed resources available.

Section 25 of the Local Government Act 2003 imposes a specific duty on the S151 Officer to formally report to the council at the time of the budget is considered and the council tax is set on the robustness of the budget estimates and the adequacy of reserves. This statement by the S151 Officer is included alongside the budget and council tax setting report to both Cabinet and Full Council in February.

#### **14.2 Finance Officer's Comments (AM)**

The Financial implications are detailed in the report.

##### **S151 Comments**

Members should be reminded of the financial challenges facing all local authorities across the country. The Council finds itself in a fortunate position that is in a position to approve a balance budget with minimal use of specific reserves unlike many other authorities and continues to have a reasonable level of reserves.

However, the Council does have some ongoing pressures and future challenges to manage.

Members should ensure themselves they are comfortable that the proposed budget meets the statutory legal requirements whilst delivering value for money for the residents of the District.

#### **14.3 Diversities and Equalities Implications (GE)**

The Equality Impact Assessment will be presented in the 25<sup>th</sup> February 2026 Budget and Council Tax 2026/27 report to Council.

#### **14.4 Climate Change implications (JW)**

There are no climate change implications arising directly out of this report.

## **15. CONTACT OFFICERS AND BACKGROUND DOCUMENTS**

Councillors with any questions arising out of this report should contact the following officer prior to the meeting.

*Jonathan Smith, Chief Officer - Financial Services*

*Telephone: 01303 853780*

*Email: [jonathan.smith@folkestone-hythe.gov.uk](mailto:jonathan.smith@folkestone-hythe.gov.uk)*

15.1 The following background documents have been relied upon in the preparation of this report:

- Budget working papers
- 15 October 2025 – Cabinet report: Budget Strategy 2026/27
- 10 December 2025 - Fees & Charges 2026/27

## **16. APPENDICES**

- Appendix 1 – 2026/27 Council Tax Resolution
- Appendix 2 - Calculation of District Council's Council Tax Requirement in accordance with Section 31A of the Local Government Finance Act 1992.
- Appendix 3 – Calculation of Basic Amounts of Council Tax in accordance with Sections 31B and 34 of the Local Government Finance Act 1992.
- Appendix 4 – Robustness of the Estimates and Adequacy of Reserves
- Appendix 5 – 2026/27 Budget Consultation Responses (draft)
- Appendix 6 – General Fund Budget Estimates (detailed)
- Appendix 7 – Budget Setting Advice Note
- Appendix 8 – GF Revenue Growth items summary
- Appendix 9 – Medium Term Financial Strategy 2026/27 – 2029/30

**COUNCIL TAX RESOLUTION 2026/27**

Following consideration of its budget, the Council is required under Statute to make a formal resolution in respect of the amount of Council Tax to be levied in Folkestone and Hythe District Council for the financial year commencing 1 April 2026.

The figures below have been calculated in accordance with regulations made under Sections 31B (3) and 34 (4) of the Local Government Finance Act 1992 (as amended) (“the Act”).

1. To note that the Chief Finance Officer calculated the Council Tax Base 2026/27 for the Council as 41,567.24 in accordance with Regulation 3 of the Local Authorities (Calculation of Council Tax Base) (England) Regulations 2012.
2. That the following amounts now be calculated for the year 2026/27 in accordance with Sections 31 to 36 of the Act:
  - a. £102,046,306 – being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) (a) to (f) of the Act (as in Appendix 2).
  - b. £85,619,209 – being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) (a) to (d) of the Act (as in Appendix 2).
  - c. £16,427,097.10 – being the amount by which the aggregate at 2(a) above exceeds the aggregate at 2(b) above, calculated by the Council, in accordance with Section 31A(4) of the Act, as its council tax requirement for the year (as in Appendix 2).
  - d. £ 395.19 – being the amount at 2(c) above divided by the tax base of 41,567.24 calculated by the Council, in accordance with Section 31B(1) of the Act, as the basic amount of its council tax for the year.
  - e. £4,077,885.77 – being the aggregate of all special items (including parish precepts) referred to in Section 34(1) of the Act.
  - f. £297.09 - being the amount at 2(d) above less the result given by dividing the amount at 2(e) above by the tax base of 41,567.24 calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its council tax for the year for dwellings in those parts of its area to which no special item relates, i.e. Old Romney and Snargate.



## APPENDIX 1

4. That, having calculated the aggregate in each case of the amounts at 2(g) and 3 above, the Council, in accordance with Section 30(2) of the Local Government Finance Act 1992, hereby sets the following amounts as the amounts of council tax for the year 2026/27 for each of the categories of dwelling shown below:

2026/27	A	B	C	D	E	F	G	H
Parish	£	£	£	£	£	£	£	£
Folkestone	1,703.01	1,986.85	2,270.69	2,554.52	3,122.19	3,689.86	4,257.53	5,109.04
Sandgate	1,688.86	1,970.33	2,251.82	2,533.29	3,096.25	3,659.19	4,222.15	5,066.58
Hythe	1,671.16	1,949.68	2,228.22	2,506.74	3,063.80	3,620.84	4,177.90	5,013.48
Lydd	1,700.85	1,984.32	2,267.80	2,551.27	3,118.22	3,685.16	4,252.12	5,102.54
New Romney	1,737.39	2,026.95	2,316.52	2,606.08	3,185.21	3,764.33	4,343.47	5,212.16
<b>Acrise</b>	<b>1,628.57</b>	<b>1,900.00</b>	<b>2,171.43</b>	<b>2,442.86</b>	<b>2,985.72</b>	<b>3,528.57</b>	<b>4,071.43</b>	<b>4,885.72</b>
Elham	1,707.78	1,992.41	2,277.04	2,561.67	3,130.93	3,700.19	4,269.45	5,123.34
Elmsted	1,634.43	1,906.83	2,179.24	2,451.64	2,996.45	3,541.25	4,086.07	4,903.28
Hawkinge	1,699.67	1,982.94	2,266.23	2,549.50	3,116.06	3,682.61	4,249.17	5,099.00
Lyminge	1,697.03	1,979.87	2,262.71	2,545.55	3,111.23	3,676.90	4,242.58	5,091.10
Lympne	1,665.42	1,942.99	2,220.56	2,498.13	3,053.27	3,608.41	4,163.55	4,996.26
Monks Horton	1,637.09	1,909.93	2,182.79	2,455.63	3,001.33	3,547.02	4,092.72	4,911.26
Newington	1,669.71	1,947.99	2,226.28	2,504.56	3,061.13	3,617.69	4,174.27	5,009.12
Paddlesworth	1,634.47	1,906.88	2,179.30	2,451.71	2,996.54	3,541.36	4,086.18	4,903.42
Postling	1,656.55	1,932.63	2,208.73	2,484.82	3,037.01	3,589.18	4,141.37	4,969.64
Saltwood	1,649.97	1,924.97	2,199.97	2,474.96	3,024.95	3,574.94	4,124.93	4,949.92
Sellindge	1,683.74	1,964.36	2,244.99	2,525.61	3,086.86	3,648.10	4,209.35	5,051.22
Stanford	1,662.29	1,939.33	2,216.39	2,493.43	3,047.53	3,601.62	4,155.72	4,986.86
Stelling Minnis	1,649.03	1,923.87	2,198.71	2,473.55	3,023.23	3,572.90	4,122.58	4,947.10
Stowting	1,654.11	1,929.79	2,205.48	2,481.16	3,032.53	3,583.89	4,135.27	4,962.32
Swingfield	1,670.44	1,948.84	2,227.26	2,505.66	3,062.48	3,619.28	4,176.10	5,011.32
<b>Brenzett</b>	<b>1,687.30</b>	<b>1,968.51</b>	<b>2,249.74</b>	<b>2,530.95</b>	<b>3,093.39</b>	<b>3,655.81</b>	<b>4,218.25</b>	<b>5,061.90</b>
Brookland	1,674.11	1,953.12	2,232.15	2,511.16	3,069.20	3,627.23	4,185.27	5,022.32
Burmarsh	1,668.12	1,946.14	2,224.16	2,502.18	3,058.22	3,614.26	4,170.30	5,004.36
Dymchurch	1,669.82	1,948.12	2,226.43	2,504.73	3,061.34	3,617.94	4,174.55	5,009.46
Ivychurch	1,665.94	1,943.59	2,221.26	2,498.91	3,054.23	3,609.53	4,164.85	4,997.82
Newchurch	1,662.78	1,939.91	2,217.04	2,494.17	3,048.43	3,602.69	4,156.95	4,988.34
Old Romney	1,627.10	1,898.28	2,169.47	2,440.65	2,983.02	3,525.38	4,067.75	4,881.30
St Mary in the Marsh	1,654.24	1,929.94	2,205.66	2,481.36	3,032.78	3,584.18	4,135.60	4,962.72
Snargate	1,627.10	1,898.28	2,169.47	2,440.65	2,983.02	3,525.38	4,067.75	4,881.30

5. To determine that the District Council's basic amount of council tax for 2026/27 is not excessive in accordance with principles approved under Section 52ZB of the Local Government Finance Act 1992.
6. As the billing authority, the Council has not been notified by a major precepting authority that their relevant basic amount of council tax for 2026/27 is excessive and therefore the billing authority is not required to hold a referendum in accordance with Section 52ZK of the Act.
7. The average total council tax at Band D is summarised in the table below, with an overall increase of £████ (████%) compared to 2025/26. The relative elements of the average council tax charge for 2026/27 are also shown as a proportion of the 'total bill' below:

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<b>AUTHORITY</b>	<b>2026/27</b>	<b>2025/26</b>	<b>Increase</b>	<b>Increase</b>	<b>Total Bill</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>%</b>	<b>%</b>
Folkestone & Hythe DC (including Special Expenses)	<b>313.92</b>	<b>304.81</b>	9.11	2.99%	12.37%
Town and Parish Councils	<b>81.27</b>	<b>76.34</b>	4.94	6.46%	3.20%
District Total (Including Town and Parish Precepts)	<b>395.19</b>	<b>381.15</b>	<b>14.05</b>	<b>3.69%</b>	
Kent County Council					
Kent Police Commissioner					
Kent Fire and Rescue Service					
<b>Overall Total</b>					100.00%

# APPENDIX 1

COUNCIL TAX CALCULATIONS AT BAND D FOR EACH AREA IN THE DISTRICT									
Area	Precepts	+Folkestone Parks Charity	=Special Items	Divided by Taxbase	=Council Tax for special items	=Council Tax for General items	=District Council Tax *	+KCC, Police & Fire precepts	= Total Council Tax
	£	£	£		£	£	£	£	£
Folkestone	1,126,367	607,038	1,733,405	15,222.83	113.87	297.09	410.96		
Sandgate	122,446	92,539	214,985	2,320.62	92.64	297.09	389.73		
Hythe	444,764		444,764	6,729.37	66.09	297.09	363.18		
Lydd	243,900		243,900	2,204.77	110.62	297.09	407.71		
New Romney	509,123		509,123	3,077.54	165.43	297.09	462.52		
	-			-		-			
Acrise	200		200	90.69	2.21	297.09	299.30		
Elham	88,627		88,627	732.30	121.02	297.09	418.11		
Elmsted	2,250		2,250	204.79	10.99	297.09	308.08		
Hawkinge	341,000		341,000	3,132.74	108.85	297.09	405.94		
Lyminge	123,000		123,000	1,172.52	104.90	297.09	401.99		
Lympne	38,000		38,000	661.08	57.48	297.09	354.57		
Monks Horton	1,000		1,000	66.74	14.98	297.09	312.07		
Newington	9,586		9,586	149.99	63.91	297.09	361.00		
Paddlesworth	210		210	18.98	11.06	297.09	308.15		
Postling	4,957		4,957	112.23	44.17	297.09	341.26		
Saltwood	13,635		13,635	397.46	34.31	297.09	331.40		
Sellindge	74,500		74,500	876.87	84.96	297.09	382.05		
Stanford	10,000		10,000	189.48	52.78	297.09	349.87		
Stelling Minnis	9,423		9,423	286.42	32.90	297.09	329.99		
Stowting	5,000		5,000	123.42	40.51	297.09	337.60		
Swingfield	31,621		31,621	486.39	65.01	297.09	362.10		
	-			-		-			
Brenzett	13,000		13,000	143.96	90.30	297.09	387.39		
Brookland	12,870		12,870	182.52	70.51	297.09	367.60		
Burmarsh	6,750		6,750	109.70	61.53	297.09	358.62		
Dymchurch	86,845		86,845	1,355.19	64.08	297.09	361.17		
Ivychurch	5,486		5,486	94.16	58.26	297.09	355.35		
Newchurch	6,500		6,500	121.44	53.52	297.09	350.61		
Old Romney	-		-	83.46	-	297.09	297.09		
St Mary in the Marsh	47,250		47,250	1,160.53	40.71	297.09	337.80		
Snargate	-		-	59.05	-	297.09	297.09		
	<b>3,378,309</b>	<b>699,577</b>	<b>4,077,886</b>	<b>41,567.24</b>					

**CALCULATION OF DISTRICT COUNCIL'S COUNCIL TAX  
REQUIREMENT IN ACCORDANCE WITH SECTION 31A  
OF THE LOCAL GOVERNMENT FINANCE ACT 1992**

<b>EXPENDITURE (including additions to Reserves and Contingencies)</b>	<b>£</b>	<b>£</b>
1. Gross Revenue Expenditure (excl. Special Items)	95,717,207	
2. Special Items		
a) Special Expenses	699,577	
b) Parish Precepts	3,378,309	
	2,251,213	
3. Addition to Reserves		
 <b>TOTAL EXPENDITURE Recommendation 3(a)</b>		 <b>102,046,306</b>
 <b>INCOME (including use of Reserves)</b>		
1. Gross Revenue Income	(80,877,154)	
2. Use of Reserves	(4,742,055)	
 <b>TOTAL INCOME Recommendation 3(b)</b>		 <b>(85,619,209)</b>
 <b>COUNCIL TAX REQUIREMENT Recommendation 3 (c)</b>		 <b>16,427,097</b>

**CALCULATION OF BASIC AMOUNTS OF COUNCIL TAX  
IN ACCORDANCE WITH SECTIONS 31B AND 34  
OF THE LOCAL GOVERNMENT FINANCE ACT 1992**

<b>1. BASIC AMOUNT OF TAX</b>			
a) Council Tax Requirement			£16,427,097.10
	<b>Recommendation 3(c)</b>		
b) Divided by Tax Base			41,567.24
c) Basic amount of Tax			£395.19
	<b>Recommendation 3(d)</b>		
<b>2. BASIC AMOUNT OF TAX FOR THOSE PARTS OF AREA TO WHICH NO SPECIAL ITEMS RELATE</b>			
a) Basic amount of tax			£395.19
	<b>Recommendation 3(d)</b>		
b) Special Expenses	£699,577		
c) Parish Precepts	£3,378,309		
d) Special Items			£4,077,886
	<b>Recommendation 3(e)</b>		
e) Divided by Tax Base	41,567.24		(£98.10)
f) Basic Amount of Tax for Areas with no Special Items			£297.09
	<b>Recommendation 3(f)</b>		
	See Appendix 4 for individual parishes		
<b>3. BASIC AMOUNT OF TAX FOR THOSE PARTS OF AREA TO WHICH SPECIAL ITEMS RELATE</b>			
a) Basic Amount of Tax for Areas with no Special Items			£297.09
	<b>Recommendation 3(f)</b>		
b) Special Items for each individual area of the District	£699,577		
c) Divided by Tax Base for each individual area of the District	17,543.45	=	£39.88
d) Basic Amount of Tax for Areas with Special Items			£297.09 + £39.88
	<b>Recommendation 3(g)</b>		

## ROBUSTNESS OF THE ESTIMATES AND ADEQUACY OF RESERVES

### Introduction

The council has a legal duty to produce a balanced budget and must take all reasonable factors into account when doing so. Under the Local Government Act 2003 section 25(1) (b), the Chief Finance Officer (CFO) must advise the council about the **robustness of the budget** and **the adequacy of the council's reserves** when it considers its budget and council tax. The Act requires Members to have regard to this report in making their decisions.

As the council's CFO, I confirm that in my opinion the draft budget is robust, and the proposed level of reserves is adequate in respect of the proposed budget for 2026/27. The reasons for this opinion are set out below.

In presenting this report the Chief Finance Officer is mindful of other associated statutory safeguards designed to support the Council:

- Section 151 of the Local Government Act 1972 which requires the authority to make arrangements for the proper administration of its financial affairs and that the Chief Financial Officer has personal responsibility for such administration.
- Sections 32, 43 & 93 of the Local Government Finance Act 1992 which requires the authority to set a balanced budget.
- The Prudential Code introduced as part of the Local Government Act 2003 sets out the framework within which the authority must manage its investments, including adequate planning and budget estimates.
- The external auditor's duty to assess the adequacy of the authority's proper arrangements to secure economy, efficiency, and effectiveness ('value for money').

To reinforce these obligations, section 114 of the Local Government Finance Act 1988 requires the Chief Finance Officer to report to all the authority's councillors, in consultation with the Monitoring Officer, if there is or is likely to be unlawful expenditure or an unbalanced budget.

Members should note that if they wish to depart from or amend the draft Budget, the comments within this Appendix may require revision.

### Background

The financial pressures faced by Local Authorities are widely known and the sector has undergone significant funding changes in recent years with a shift away from central government grant funding.

Local Government is continuing to deliver services to its residents and businesses during a period of prolonged financial uncertainty and significant change. This uncertainty relates to both the overall UK economy as well as the impact of national policy changes to the way in which local government is funded in the medium / long-term. Demand pressures, high inflation, and interest rates on top of 10+ years of cuts to local government funding have put significant pressure on the budgets of local authorities.

It is important that we continue to manage our resources in a prudent and sustainable way, ensuring that we understand and can plan and manage our risks effectively over the medium term which is why a strong link between our service outcomes and financial measures is imperative.

Local Government continue to face an exceptionally uncertain financial period with the impact of the cost of living and its significant effects on leisure, arts and culture, retail, fees and charges and more commercial activities undertaken by authorities. It was felt that some stability returned, albeit that the lack of clarity in terms of long-term funding streams for Councils remained.

The Council's past strong financial performance and robust position means it has reserves to rely upon, but they are a finite resource and cannot be the basis of a long term plan to balance future budget. The Council will need to take further decisions over the next financial year to ensure a sustainable financial position is achievable over the medium term.

The Council must remain prudent in its financial approach in particular until there is certainty about the long term funding of the sector and the Medium Term Financial Strategy gap is addressed.

### **Robustness of the Estimates**

In assessing the robustness of the estimates this statement looks at the key factors and risk areas associated with the proposed 2026/27 budget and how they have been and can be managed.

### **The MTFS**

In considering the budget calculations for 2026/27, regard should be had to the medium-term financial position of the council and the future of local government funding. Whilst the Government has provided a 3-year settlement for 2026-27 to 2028/29, there is uncertainty around the years subsequent to this, particularly in light of Local Government Reform ('LGR') and the composition of the new unitary this district council will belong to. Nevertheless, the 3-year financial settlement facilitates strategic choices around service delivery, efficiency, and service reductions. The MTFS informs the annual budget process, and the Council has a legal requirement to set a balanced budget each year.

A second phase of the Spending Review was launched by the Chancellor on 12 December 2024, following the last Government Spending Review 2021 (SR21). Government departments will be expected to find savings and efficiencies in their budgets, in a push to drive out waste in the public sector and ensure all funding is focused on the government's priorities.

Every single pound the government spends will be subjected to a line-by-line review to make sure it's being spent to deliver the Plan for Change and that it is value for money. It will be the first time in over a decade and a half that government departments have been asked to take such an approach, with what's called a "zero-based review" last undertaken 17 years ago.

The Fair Funding Review outcome has now been published along with the provisional local government financial settlement 2026/27.

Key business rates headlines include:

- Revaluation 2026 – the Valuation Office Agency are preparing a new rating list to apply from 1 April 2026, this will update valuations and change bills.
- New business rates multipliers - the government announced at Budget 2025 more rate multipliers; there are now 5 multipliers instead of 2 previously.
- Business Rates Reset – it was always intended that business rates retention system would be ‘reset’. Each local authority has a ‘target’ level of funding (Baseline Funding Level – ‘BFL’) and a ‘target’ business rates collection (Business Rates Baseline - ‘BRB’). These are set and then inflated each year with the multiplier. Any changes in taxbase or reliefs result in growth or decline. This reset has now taken place alongside the fair funding review. This Council saw the business rates baseline cut from just over £4.0m to £3.3m. To compensate for this loss, Revenue Support Grant has been increased in the first year of the settlement.

In summary, the MTF5 is critical in setting out the Council’s forecast finances and reviews the sustainability in-line with latest policy from Central Government; however, there is also significant uncertainty towards the later years of the MTF5. Within appendix 9 are some key financial issues (cumulative gap) which will need to be tackled due to the financial pressures outlined in the introductory sections of this strategy report.

The council has various strategies in place to address the medium term funding gap. The multi-pronged approach to achieving a balanced position is set out in the MTF5 and Budget Strategy. Specific initiatives include:

- In-year savings from 2025/26
- Re-focusing of Priorities
- Strategic Investments
- Review of Reserves & prudent deployment
- Maximising Opportunities
- Reviewing the level of council tax
- An annual review of fees and charges
- Pursuing alternative income streams
- Continuing the use of digital technologies to transform services
- Exploring appropriate commercial opportunities
- Growing the local economy
- Reviewing all services to generate efficiencies
- Containing new budget pressures within allocated resources.

Furthermore, in respect of addressing the budget gap in the coming financial year the following areas form the focus of work for management.

- **Review of Corporate Action Plan**
- **Review of Earmarked Reserves**
- **Re-evaluation future service demands**
- **Identification of alternative opportunities**

### **Development of Budgets**

For the 2026/27 budget, the Council utilised a budgeting approach known as incremental budgeting but with a focus on priority areas which allocates scarce budget resources to the areas of service that are of highest priorities and delivers the outcomes the Council want to achieve for local people under the new administration.

The model seeks to ensure that budgets are set and that service areas are resourced to deliver on their priority areas. The approach allows the Budget Manager, Chief Officers, Directors, and Elected Members through various budget meetings to have the opportunity to provide an input and be involved in setting the priorities, strategy, and direction at the outset of the budget setting process.

The draft budget package prepared by officers considered savings from both corporate reviews as well as departmental proposals, but all should reflect the agreed priorities and focus on the use of resources. This also ensures that members have an opportunity to review the draft budget package and make changes before it is formally submitted to Council. Members would still make the final decisions on budgets as is the case now but with a focus on delivery of priorities and outcomes rather than the detail of every individual proposal.

Following consideration, the 2026/27 Budget Strategy and the proposed Fees and Charges 2026/27 were approved by Cabinet in October and December 2025, respectively.

This statement accompanies the General Fund Budget and council tax requirement to be considered for approval by Full Council following a final update report to Cabinet.

This report is the culmination of the budget process; detailed work has taken place behind the scenes with finance officers, budget holders, Chief Officers, and CLT to ensure the budget estimates are robust. In addition to this there have been updates to Informal Cabinet and relevant Portfolio Holders.

The budget-setting process commenced with detailed budget guidelines covering the General Fund, HRA and Capital Programme that were issued in August. This aided a consistent approach to preparing the budget estimates.

Estimates have also taken account of the financial implications of the council's Capital Programme and the level of financing required to meet the expenditure demanded. The capital programme is fully funded as presented to Members. This is based on the use of reserves and the investment of future income streams.

The Budget includes an assumption of Council Tax increases (including the special expense) of 2.99%. This is within the referendum limit and is an important element in determining a balanced budget both for the coming financial year but also one sustainable for the future. The Government base Council funding on the assumption that Council Tax has been set at the referendum limits and therefore there is a long-term implication to the available resources of an authority not to do so.

The Council also draws income from the Business Rates scheme. Business rates funding is dependent on the council's ability to retain and grow its business rates baseline. As a result, estimates have had to be made for the level of income taking into account various assumptions about the number of businesses, appeals against rateable values and levels of collection. Business Rates remains a particularly challenging to estimate during this uncertain economic period, however, I am satisfied with the estimates made and feel they reflect a fair and balanced approach based on the information available at this time. The additional context this year is that business rates have been reset by Central Government but with Revenue Support Grant ('RSG') increased to offset and 'roll in' a number of grants that were previously separately provided.

### **Mitigating Risks**

To assist with mitigating the risks associated with budget preparation there is a CLT contingency within the budget to allow for unforeseen events and to assist with ensuring corporate priorities are delivered. In addition, an earmarked reserves for the delivery of Corporate Priorities and Transformation remains available for use at the direction of the Chief Executive and Leader.

Stringent budget monitoring will continue to be undertaken, with particular emphasis being placed on monitoring income targets, salary costs, high-risk expenditure items and volatile funding sources. Prompt responses to in-year projected variances will be demanded by Cabinet Members and Senior Officers. The financial monitoring system covers both revenue and capital expenditure, and work is being undertaken to bring forward and continually improve the budget preparation process.

The Council has a depth of experienced budget managers across its service areas and a strong finance team. We will continue to provide updates to budget managers and will support finance staff with relevant training and professional development to maintain this position.

Additionally, to strengthen the council's overall approach to risk management there is an established a Corporate Governance Board, which all Chief Officers attend. This group of officers have also received further training in this area.

In conclusion I am satisfied that officers have undertaken a robust and thorough approach to the setting of the budget for 2026/27. I am satisfied with the estimates in place that determine the setting of the budget and council tax for the coming financial year. The Council will continue to assess the position in year, ensure it remains within the budget set and react promptly to address any changes identified. In addition, we will continue to give consideration to closing future budget gaps, acting proactively during the year, and assessing funding updates when they become available.

## Adequacy of Reserves

The requirement for financial reserves is acknowledged in statute (Local Government Finance Act 1992). The level of working balances and reserves held by a council is not prescribed. The minimum prudent level of reserves that the council should maintain is a matter of judgment.

The current approach of the council reflects the guidance issued within LAAP Bulletin 99. This sets out that reserves should be held for three main purposes:

- a **working balance** to help cushion the impact of uneven cash flows and avoid the need for temporary borrowing;
- a **contingency** to cushion the impact of unexpected events or emergencies;
- **earmarked reserves** to meet known or predicted requirements.

The Council held £15.659m in Earmarked Reserves and £6.419m in the General Reserve on 1 April 2025, and through this budget setting process anticipates holding £9.85m in Earmarked Reserves and £5.12m in the General Reserve by 31 March 2026. Whilst there are movements anticipated both contributing to and withdrawing from, the council is managing its reserves position prudently, and will need to continue to do so over the coming year. Caution does need to be noted however, reserves can only be applied once and whilst the Council has a prudent record of building reserves over a number of financial years, it has drawn on them in the last three years.

The Council must address over the coming years its longer term funding issues to remain in a robust position. The Council also has ambitious plans to deliver upon, so must take steps to ensure it remains in a strong financial position, and able to deliver on its ambitious agenda.

The establishment, monitoring, and review of the levels of reserves and balances are an important element of the council's financial management systems and financial standing.

The Chief Finance Officer (S151 Officer) is required by law to formally report to the Council his/her opinion on the adequacy of the council's reserves. Irrespective of this, a well-managed authority is clear about the reserves it needs now and, in the future, to support its service aspirations, whilst at the same time delivering value for money within a climate of significant resource pressure and economic/social risk.

This policy does not cover non-distributable reserves required to support financial accounting transactions e.g., the Revaluation Reserve, Capital Adjustment Account and Pension Reserve. (Non-distributable reserves are those that cannot be used for revenue or capital purposes.)

Reserves can be held for four reasons:

- A working balance to help cushion the impact of uneven cash flows and avoid unnecessary temporary borrowing.
- A contingency to cushion the impact of unexpected events or emergencies.

- A means of building up funds to meet known or predicted liabilities.
- A means of setting aside sums for future identified uses and / or investments.

Such reserves are generally referred to as earmarked reserves.

### WHAT ARE RESERVES?

There is no clear definition of reserves even though reference is made to reserves in legislation. The Chartered Institute of Public Finance and Accountancy (CIPFA) states “amounts set aside for purposes falling outside the definition of provisions should be considered as reserves.” Provisions are required for any liabilities of uncertain timing or amount that have been incurred.

Generally, there are two types of reserves, those that are available to meet revenue or in some cases capital expenditure (Usable) and those that are not available to finance revenue or capital expenditure (Unusable). Usable reserves result from events that have allowed monies to be set aside, surpluses or decisions causing anticipated expenditure to have been postponed or cancelled. They can be spent or earmarked at the discretion of the council.

The council must manage its reserves in accordance with its strategic longer term planning process.

### LEVEL OF RESERVES

As mentioned above the council’s reserves can be regarded as general and earmarked reserves. In addition, the council maintains a Usable Capital Receipt reserve.

As part of its MTFs, the council also adopts some fundamental principles as to how reserves are used:

- The reserves must primarily be used to fund one off expenditure.
- Any recurring item may only be funded from reserves if plans are in place to replenish the reserve within a defined period.
- Any unplanned revenue income receipt should be put in reserves pending any future decisions as to its use.
- Reserves should be maintained at a sustainable level to ensure an adequate working balance is maintained.
- Reserves may be used as part of a planned process to balance the budget in order to avoid short term responses which may not be in the best interests of the council.

The council has prudently built up its reserves in recent years to be able to provide for its priorities when required. The level of reserves has, in recent years, reduced in line with planned activities such as investments in Oportunitas and Otterpool and their use for other investment or in lieu of borrowing, as well as providing for financial stability from external shocks. This strategy means that reserves are currently at an adequate rather than excessive level however it is recognised this use is of a one off nature to secure future income streams for the council.

The use of reserves is a critical part of the council's budget strategy, and the level of reserves is kept under ongoing review. Any future calls on the reserves are considered by looking at the whole position and ensuring minimum reserve levels are adhered to across both the Housing Revenue Account and General Fund. It is vital that the future needs of the authority such as through the Vehicle, Equipment and Technology (VET) reserve are continually refreshed and updated and that earmarked reserves are applied appropriately.

### **ASSESSING THE ADEQUACY OF RESERVES**

The Chartered Institute of Public Finance and Accountancy (CIPFA) state that the Institute 'does not accept a case for introducing a statutory minimum level of reserves, even in exceptional circumstances.' It does however confirm that authorities should make their own judgment on such matters, taking into account all relevant local circumstances on the advice of their Chief Finance Officer / S151.

The Local Government Act 2003 requires the Chief Finance Officer to formally report on the adequacy of the proposed financial reserves.

To arrive at assessing the adequacy of reserves a number of issues need to be addressed:

- What are the strategic, operational, and financial risks facing the authority?
- Does the authority comply with the requirements to ensure that there is an adequate system of internal control?
- Are the key financial assumptions in formulating the council's budget robust and reasonable?
- Does the council have adequate financial management and cash flow arrangements?

In addition, there are a number of questions an authority can ask to demonstrate that it is managing its affairs satisfactorily, such as:

- What is the track record of the council in its budgetary and financial management?
- What is the council's record regarding Council Tax collection?
- What is the council's capacity to manage in-year budgetary pressures?
- What is the strength of the council's financial reporting?
- What are the procedures to deal with under and overspends during and at the year end?
- In the case of earmarked reserves, will there be expected calls on the reserves that prompted the setting up of the reserves in the first place?

Finally, there is a need to look at the assumptions made in setting the budget, not just for the coming year but also under the MTFS.

The budgetary assumptions cover:

- Inflation and interest rate projections.
- Estimate and timings of capital receipts.

- Treatment of planned efficiency savings.
- Financial risks involved in major funding arrangements.

The assessment of the adequacy of the reserves and the robustness of the estimates are contained within the Chief Finance Officer's report to council as part of the budget setting process based upon Section 25 of the Local Government Act of 2003.

### **Allocation of Reserves**

There are to be no withdrawals from reserves, unless of a one-off nature, or if they are part of a planned usage which will lead to the elimination of any deficit and the setting of a balanced budget. It is not normal practice to withdraw from the General Fund Reserve to balance the annual budget, unless the circumstances are exceptional, and plans are in place to provide for an ongoing balanced budget.

### **Statements of the Section 151 Officer**

#### Section 151 Officer - Statement on the Robustness of the Budget.

*"The District Council is recommended to note that, in my opinion, the estimates used in the production of the budget proposal for 2026-27 are adequately robust".*

#### Section 151 Officer - Statement on the Adequacy of Reserves

*"Based on the assessment of the reserves and contingencies, the key financial risks identified, and the thorough process used for developing the Medium-Term Financial Strategy, I have determined that the level of reserves and balances for 2026-27 is adequate."*

Alan Mitchell,  
Director of Finance (S151 Officer)  
25 February 2026.

## 2026/27 Budget Consultation Responses

1. The Council Constitution sets out a requirement for the Council to undertake sufficient internal and external consultation on the annual budget and medium-term financial plan proposals. The external consultation has included a very broad public consultation on the overall budget strategy.
2. The objectives for consultation on the 2026/27 budget proposals were to:
  - (i) Engage with key stakeholder groups and local residents.
  - (ii) Seek feedback on specific budget proposals for 2026/27.
  - (iii) Seek feedback on general spending and income generation priorities.
3. The Council ran a public budget consultation from December 2025 to the 30 January 2026. As a result, [X] online responses were received.
4. There was no consensus among the feedback received, and some of the comments were as follows;
  - [summarised feedback – select quotes]
5. **Summarised feedback in response to some comments on the proposed fees and charges were as follows;**
  - [summarised feedback – select quotes]
6. **Summarised feedback in response to the proposed 2.99% District Council tax increase proposed within this budget were as follows;**
  - [summarised feedback – select quotes]
7. **Summarised feedback in response to other suggestions on how the Council could save money, raise extra income, or provide better value for money?**
  - [summarised feedback – select quotes]

## Governance & Finance Summary

		<u>Service</u>		
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Original to Original Variance
£		£	£	£
209,632	FD15	476,160	469,890	-6,270
0	FD19	0	0	0
1,180	FD22	0	790	790
0	FD23	0	0	0
-12,694	FD61	0	0	0
-50,668	FD70	-54,000	0	54,000
814,472	FF15	1,071,500	1,060,000	-11,500
-625,600	FF16	119,340	119,340	0
-166,468	FL05	-172,030	-172,030	0
-244,361	FL20	-412,680	-412,680	0
284,096	FL21	-15,000	-15,000	0
-869,777	FL22	-597,700	100	597,800
180,522	FN01	-174,250	231,100	405,350
593,583	FN02	287,100	1,255,500	968,400
0	GM60	0	2,800	2,800
<b>113,917</b>	<b>Service Total</b>	<b>528,440</b>	<b>2,539,810</b>	<b>2,011,370</b>

		<u>Administration</u>		
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Original to Original Variance
£		£	£	£
965,740	GA04	922,380	977,240	54,860
685,423	GA05	714,400	994,780	280,380
63,789	GA08	70,110	70,110	0
153,173	GA10	219,940	185,710	-34,230
287	GA11	0	0	0
1,568,898	GA20	1,610,930	1,624,000	13,070
3,808	GA24	2,500	11,000	8,500
149,944	GP00	126,200	171,690	45,490
<b>3,591,062</b>	<b>Administration Total</b>	<b>3,666,460</b>	<b>4,034,530</b>	<b>368,070</b>

		<u>Holding</u>		
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Original to Original Variance
£		£	£	£
61,054	GX02	58,680	68,110	9,430
<b>61,054</b>	<b>Holding Total</b>	<b>58,680</b>	<b>68,110</b>	<b>9,430</b>

## Governance & Finance Detail

		<u>Service</u>		
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Variances
£		£	£	£
	<b>FD15 Corporate Management</b>			
100	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
218,366	1 Supplies & Services	448,690	442,420	-6,270
15,404	Third Party Payments	27,500	27,500	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
233,869	<b>Gross Expenditure</b>	476,190	469,920	-6,270
-24,238	Other Income	-30	-30	0
209,632	<b>Net Expenditure</b>	476,160	469,890	-6,270

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Adjustment to Centrally Determined Costs

-6,270

	<b>FD22</b>	<b>Homes for Ukraine</b>			
53,401		1 Employees	56,690	57,230	540
0		Premises-Related Expenditure	0	0	0
0		Transport-Related Expenditure	0	0	0
57,213		2 Supplies & Services	0	790	790
0		Third Party Payments	0	0	0
0		Transfer Payments	0	0	0
0		Contributions to Provisions	0	0	0
110,614		<b>Gross Expenditure</b>	56,690	58,020	1,330
-109,433		3 Other Income	-56,690	-57,230	-540
1,180		<b>Net Expenditure</b>	0	790	790

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Employee Costs including Increments and Pension		540
2	Employee insurances recharge to this code		790
3	Increased claim in line with increased staff cost		-540

	<b>FD70</b>	<b>Corporate Management–Recharges</b>			
0		Employees	0	0	0
0		Premises-Related Expenditure	0	0	0
0		Transport-Related Expenditure	0	0	0
0		Supplies & Services	0	0	0
0		Third Party Payments	0	0	0
0		Transfer Payments	0	0	0
0		Contributions to Provisions	0	0	0
0		<b>Gross Expenditure</b>	0	0	0
-50,668		1 Other Income	-54,000	0	54,000
-50,668		<b>Net Expenditure</b>	-54,000	0	54,000

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Reclassification of HRA recharge for 26/27		54,000
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	<b>FF15</b>	<b>Pensions Back Funding</b>			
814,472		1 Employees	1,071,500	1,060,000	-11,500
0		Premises-Related Expenditure	0	0	0
0		Transport-Related Expenditure	0	0	0
0		Supplies & Services	0	0	0
0		Third Party Payments	0	0	0
0		Transfer Payments	0	0	0
0		Contributions to Provisions	0	0	0
814,472		<b>Gross Expenditure</b>	1,071,500	1,060,000	-11,500
0		Other Income	0	0	0
814,472		<b>Net Expenditure</b>	1,071,500	1,060,000	-11,500

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Triennial valuation results decrease of secondary contribution		-11,500
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	<b>FF16</b>	<b>Early Retirement Contributions</b>			
-625,600		Employees	119,340	119,340	0
0		Premises-Related Expenditure	0	0	0
0		Transport-Related Expenditure	0	0	0
0		Supplies & Services	0	0	0
0		Third Party Payments	0	0	0
0		Transfer Payments	0	0	0
0		Contributions to Provisions	0	0	0
-625,600		<b>Gross Expenditure</b>	119,340	119,340	0
0		Other Income	0	0	0
-625,600		<b>Net Expenditure</b>	119,340	119,340	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>FL05</b>	<b>Business Rates Collection</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	2,900	2,900	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>0</u>	<b>Gross Expenditure</b>	<u>2,900</u>	<u>2,900</u>	<u>0</u>
-166,468	Other Income	-174,930	-174,930	0
<u>-166,468</u>	<b>Net Expenditure</b>	<u>-172,030</u>	<u>-172,030</u>	<u>0</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>FL20</b>	<b>Council Tax Collection</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	2,320	2,320	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>0</u>	<b>Gross Expenditure</b>	<u>2,320</u>	<u>2,320</u>	<u>0</u>
-244,361	Other Income	-415,000	-415,000	0
<u>-244,361</u>	<b>Net Expenditure</b>	<u>-412,680</u>	<u>-412,680</u>	<u>0</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>FL21</b>	<b>Council Tax Benefits</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
284,096	Transfer Payments	-15,000	-15,000	0
<u>0</u>	Contributions to Provisions	<u>0</u>	<u>0</u>	<u>0</u>
284,096	<b>Gross Expenditure</b>	<u>-15,000</u>	<u>-15,000</u>	<u>0</u>
<u>0</u>	Other Income	<u>0</u>	<u>0</u>	<u>0</u>
<u>284,096</u>	<b>Net Expenditure</b>	<u>-15,000</u>	<u>-15,000</u>	<u>0</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>FL22</b>	<b>Council Tax Reduction Scheme</b>			
0	Employees	100	100	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
464,526	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>464,526</u>	<b>Gross Expenditure</b>	<u>100</u>	<u>100</u>	<u>0</u>
-1,334,303	1 Other Income	-597,800	0	597,800
<u>-869,777</u>	<b>Net Expenditure</b>	<u>-597,700</u>	<u>100</u>	<u>597,800</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth	597,800
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<b>FN01</b>		<b>Housing Benefits</b>		
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
33,900	1 Supplies & Services	51,000	-557,930	-608,930
0	Third Party Payments	0	0	0
16,347,666	2 Transfer Payments	14,793,690	14,697,030	-96,660
0	Contributions to Provisions	0	0	0
16,381,566	<b>Gross Expenditure</b>	14,844,690	14,139,100	-705,590
-16,201,044	3 Other Income	-15,018,940	-13,908,000	1,110,940
180,522	<b>Net Expenditure</b>	-174,250	231,100	405,350

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Savings (non staffing)	-608,930
2 Approved Budget Strategy Savings (non staffing)	-96,660
3 Approved Budget Strategy Growth	1,110,940

<b>FN02</b>		<b>Rent Rebates</b>		
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
-66,398	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
8,480,869	1 Transfer Payments	6,901,220	7,095,000	193,780
0	Contributions to Provisions	0	0	0
8,414,471	<b>Gross Expenditure</b>	6,901,220	7,095,000	193,780
-7,820,888	1 Other Income	-6,614,120	-5,839,500	774,620
593,583	<b>Net Expenditure</b>	287,100	1,255,500	968,400

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth	968,400
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**Administration**

<b>2024/25</b>		<b>2025/26</b>	<b>2026/27</b>	<b>Variances</b>
<b>Actual</b>		<b>Original</b>	<b>Original</b>	
<b>£</b>		<b>Budget</b>	<b>Budget</b>	<b>£</b>
	<b>GA04</b>			
	<b>Finance</b>			
1,005,366	1 Employees	995,830	990,660	-5,170
0	Premises-Related Expenditure	0	0	0
793	2 Transport-Related Expenditure	1,750	2,250	500
70,895	2 Supplies & Services	118,500	103,530	-14,970
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
1,077,054	<b>Gross Expenditure</b>	1,116,080	1,096,440	-19,640
-111,314	3 Other Income	-193,700	-119,200	74,500
965,740	<b>Net Expenditure</b>	922,380	977,240	54,860

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	-5,170
2 Adjustment to Centrally Determined Costs	-7,720
2 Budget virement within service	-6,750
3 Change to Otterpool LLP recharges for Chief Officer & Accountants	74,500

<b>GA05 Corporate Debt</b>				
672,583	1 Employees	672,130	953,900	281,770
0	Premises-Related Expenditure	0	0	0
457	Transport-Related Expenditure	1,500	1,500	0
12,967	2 Supplies & Services	40,770	39,380	-1,390
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
686,007	<b>Gross Expenditure</b>	714,400	994,780	280,380
-585	Other Income	0	0	0
685,423	<b>Net Expenditure</b>	714,400	994,780	280,380

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	151,532
1 Realignment of budgets - Transfer of staff from GA04 to GA05	130,238
2 Adjustment to Centrally Determined Costs	-8,140
2 Budget virement within service	6,750

<b>GA08 Treasury Management</b>				
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
63,789	Supplies & Services	70,110	70,110	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
63,789	<b>Gross Expenditure</b>	70,110	70,110	0
0	Other Income	0	0	0
63,789	<b>Net Expenditure</b>	70,110	70,110	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>GA09 Case Management (Corporate Services)</b>				
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	100	100	0
0	Supplies & Services	-100	-100	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
0	<b>Gross Expenditure</b>	0	0	0
0	Other Income	0	0	0
0	<b>Net Expenditure</b>	0	0	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>GA10 Procurement</b>				
151,450	1 Employees	217,710	185,920	-31,790
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	100	100	0
4,023	2 Supplies & Services	4,430	8,890	4,460
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
155,473	<b>Gross Expenditure</b>	222,240	194,910	-27,330
-2,300	3 Other Income	-2,300	-9,200	-6,900
153,173	<b>Net Expenditure</b>	219,940	185,710	-34,230

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Savings (staffing)	-38,280
1 Employee Costs including Increments and Pension	6,490
2 Approved Budget Strategy Growth	3,750
2 Adjustment to Centrally Determined Costs	710
3 Recharge to Otterpool LLP	-6,900

<b>GA20</b>		<b>Revenues &amp; Benefits</b>			
1,432,133	2	Employees	1,519,380	1,519,970	590
0		Premises-Related Expenditure	0	0	0
4,045	1	Transport-Related Expenditure	3,300	5,800	2,500
212,958	1	Supplies & Services	88,810	98,790	9,980
0		Third Party Payments	0	0	0
0		Transfer Payments	0	0	0
0		Contributions to Provisions	0	0	0
1,649,136		<b>Gross Expenditure</b>	1,611,490	1,624,560	13,070
-80,238		Other Income	-560	-560	0
<u>1,568,898</u>		<b>Net Expenditure</b>	<u>1,610,930</u>	<u>1,624,000</u>	<u>13,070</u>

**Key Variances from Original Budget 2020/21 to Original Budget 2022/23**

1	Adjustment to Centrally Determined Costs	12,480
2	Employee Costs including Increments and Pension	590

<b>GA24</b>		<b>Corporate Consumables - Floors 1 &amp; 2</b>			
0		Employees	0	0	0
0		Premises-Related Expenditure	0	0	0
0		Transport-Related Expenditure	0	0	0
3,808	1	Supplies & Services	2,500	11,000	8,500
0		Third Party Payments	0	0	0
0		Transfer Payments	0	0	0
0		Contributions to Provisions	0	0	0
3,808		<b>Gross Expenditure</b>	2,500	11,000	8,500
0		Other Income	0	0	0
<u>3,808</u>		<b>Net Expenditure</b>	<u>2,500</u>	<u>11,000</u>	<u>8,500</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Approved Budget Strategy Growth	8,500
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<b>GP00</b>		<b>Internal Audit</b>			
0		Employees	0	0	0
0		Premises-Related Expenditure	0	0	0
0		Transport-Related Expenditure	0	0	0
0		Supplies & Services	0	0	0
149,944	1	Third Party Payments	126,200	171,690	45,490
0		Transfer Payments	0	0	0
0		Contributions to Provisions	0	0	0
149,944		<b>Gross Expenditure</b>	126,200	171,690	45,490
0		Other Income	0	0	0
<u>149,944</u>		<b>Net Expenditure</b>	<u>126,200</u>	<u>171,690</u>	<u>45,490</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Approved Budget Strategy Growth	45,490
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Holding

2024/25 Actual £		2025/26 Original Budget £	2026/27 Original Budget £	Variances £
	<b>GX02 Civic Centre - Cleaning Contract</b>			
0	Employees	0	0	0
51,096	2 Premises-Related Expenditure	51,280	56,080	4,800
0	Transport-Related Expenditure	0	0	0
9,957	1 Supplies & Services	7,400	12,030	4,630
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
61,054	<b>Gross Expenditure</b>	58,680	68,110	9,430
0	Other Income	0	0	0
61,054	<b>Net Expenditure</b>	58,680	68,110	9,430

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth	4,630
2 Contract Inflation	4,800

2024/25 Actual £		2025/26 Original Budget £	2026/27 Original Budget £	Variances £
	<b>GM60 Local Government Reorganisation</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	1 Supplies & Services	0	2,800	2,800
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
0	<b>Gross Expenditure</b>	0	2,800	2,800
0	Other Income	0	0	0
0	<b>Net Expenditure</b>	0	2,800	2,800

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Supplies and services funded by LGR Reserve	2,800
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## Strategy and Resources Summary

		<u>Administration</u>		
2024/25 Actual £		2025/26 Original Budget £	2026/27 Original Budget £	Original to Original Variance £
352,067	GL00	544,600	546,850	2,250
207,608	GL41	1,600	0	-1,600
356,827	GL54	371,830	552,120	180,290
<b>916,502</b>	<b>Administration Total</b>	<b>918,030</b>	<b>1,098,970</b>	<b>180,940</b>

### Strategy and Resources Detail

		<u>Administration</u>		
2024/25 Actual £		2025/26 Original Budget £	2026/27 Original Budget £	Variances £
	<b>GL00 Legal Services</b>			
318,225	1 Employees	463,280	483,570	20,290
0	Premises-Related Expenditure	0	0	0
399	Transport-Related Expenditure	550	550	0
122,255	2 Supplies & Services	192,550	192,010	-540
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
440,879	<b>Gross Expenditure</b>	656,380	676,130	19,750
-88,811	3 Other Income	-111,780	-129,280	-17,500
352,067	<b>Net Expenditure</b>	544,600	546,850	2,250

#### *Key Variances from Original Budget 2025/26 to Original Budget 2026/27*

1 Employee Costs including Increments and Pension	20,290
2 Adjustment to Centrally Determined Costs	-540
3 Change to Otterpool LLP recharges for Head of Legal	-17,500

	<b>GL41 Asst Director Gov Law and Democracy</b>			
205,995	1 Employees	450	0	-450
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
1,612	1 Supplies & Services	1,150	0	-1,150
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
207,608	<b>Gross Expenditure</b>	1,600	0	-1,600
0	Other Income	0	0	0
207,608	<b>Net Expenditure</b>	1,600	0	-1,600

#### *Key Variances from Original Budget 2025/26 to Original Budget 2026/27*

1 Cost Centre deactivated and budgets re-aligned	-1,600
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	<b>GL54 Governance Performance &amp; Risk</b>			
352,723	1 Employees	359,880	537,310	177,430
0	Premises-Related Expenditure	0	0	0
36	Transport-Related Expenditure	0	0	0
4,068	2 Supplies & Services	11,950	14,810	2,860
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
356,827	<b>Gross Expenditure</b>	371,830	552,120	180,290
0	Other Income	0	0	0
356,827	<b>Net Expenditure</b>	371,830	552,120	180,290

#### *Key Variances from Original Budget 2025/26 to Original Budget 2026/27*

1 Adjustment to Centrally Determined Costs	1,580
1 Approved Budget Strategy Growth (staffing)	70,400
1 Permanent virement (5293)	82,960
1 Employee Costs including Increments, and Pension	22,490
2 Adjustment to Centrally Determined Costs	-940
2 Approved Budget Strategy Growth	3800

## Leadership Support Summary

		<u>Service</u>		
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Original to Original Variance
£		£	£	£
22,166	FE15 Democratic Representation-Misc Expenditure	23,710	23,710	0
<b>22,166</b>	<b>Service Total</b>	<b>23,710</b>	<b>23,710</b>	<b>0</b>

		<u>Administration</u>		
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Original to Original Variance
£		£	£	£
74,050	GA06 Director of Finance	94,650	92,480	-2,170
198,724	GM01 Chief Executive	207,010	172,120	-34,890
145,418	GM05 Director of Strategy & Resources	153,780	160,100	6,320
0	GM38 Leadership and PA Support	0	0	0
161,743	GM39 Director of Housing & Operations	170,380	145,970	-24,410
<b>579,934</b>	<b>Administration Total</b>	<b>625,820</b>	<b>570,670</b>	<b>-55,150</b>

### Leadership Support Detail

		<u>Service</u>		
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Variances
£		£	£	£
	<b>FE15 Democratic Representation-Misc Expenditure</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
22,166	Supplies & Services	23,710	23,710	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
22,166	<b>Gross Expenditure</b>	23,710	23,710	0
0	Other Income	0	0	0
22,166	<b>Net Expenditure</b>	23,710	23,710	0

#### Key Variances from Original Budget 2025/26 to Original Budget 2026/27

		<u>Administration</u>		
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Variances
£		£	£	£
	<b>GA06 Director of Finance</b>			
142,150	1 Employees	161,370	179,400	18,030
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	200	200	0
0	Supplies & Services	1,180	1,180	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
142,150	<b>Gross Expenditure</b>	162,750	180,780	18,030
-68,100	2 Other Income	-68,100	-88,300	-20,200
74,050	<b>Net Expenditure</b>	94,650	92,480	-2,170

#### Key Variances from Original Budget 2025/26 to Original Budget 2026/27

1 Employee Costs including Increments and Pension	18,030
2 Recharge to Otterpool LLP	-20,200

<b>GM01 Chief Executive</b>				
212,022	1 Employees	224,260	238,250	13,990
0	Premises-Related Expenditure	0	0	0
848	Transport-Related Expenditure	100	100	0
5,354	2 Supplies & Services	2,150	4,240	2,090
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>218,224</u>	<b>Gross Expenditure</b>	<u>226,510</u>	<u>242,590</u>	<u>16,080</u>
<u>-19,500</u>	3 Other Income	<u>-19,500</u>	<u>-70,470</u>	<u>-50,970</u>
<u>198,724</u>	<b>Net Expenditure</b>	<u>207,010</u>	<u>172,120</u>	<u>-34,890</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	13,990
2 Adjustment to Centrally Determined Costs	1,650
2 Approved Budget Strategy Savings (non staffing)	440
3 Recharge to Otterpool LLP	-50,970

<b>GM05 Director of Strategy &amp; Resources</b>				
164,582	1 Employees	174,200	184,990	10,790
0	Premises-Related Expenditure	0	0	0
26	Transport-Related Expenditure	0	0	0
2,409	2 Supplies & Services	1,180	2,500	1,320
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>167,018</u>	<b>Gross Expenditure</b>	<u>175,380</u>	<u>187,490</u>	<u>12,110</u>
<u>-21,600</u>	3 Other Income	<u>-21,600</u>	<u>-27,390</u>	<u>-5,790</u>
<u>145,418</u>	<b>Net Expenditure</b>	<u>153,780</u>	<u>160,100</u>	<u>6,320</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	10,790
2 Adjustment to Centrally Determined Costs	1,120
2 Approved Budget Strategy Savings (non staffing)	200
3 Recharge to Otterpool LLP	-5,790

<b>GM39 Director of Housing &amp; Operations</b>				
164,587	1 Employees	174,200	184,990	10,790
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
2,409	2 Supplies & Services	1,180	2,500	1,320
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>166,996</u>	<b>Gross Expenditure</b>	<u>175,380</u>	<u>187,490</u>	<u>12,110</u>
<u>-5,253</u>	3 Other Income	<u>-5,000</u>	<u>-41,520</u>	<u>-36,520</u>
<u>161,743</u>	<b>Net Expenditure</b>	<u>170,380</u>	<u>145,970</u>	<u>-24,410</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	10,790
2 Adjustment to Centrally Determined Costs	1,120
2 Approved Budget Strategy Savings (non staffing)	200
3 Recharge to Otterpool LLP	-36,520

### Planning & Building Control Summary

		<u>Service</u>		
2024/25 Actual £		2025/26 Original Budget £	2026/27 Original Budget £	Original to Original Variance £
45,162	EC12	124,200	124,200	0
0	EC13	0	0	0
0	EC14	100,000	100,000	0
71,055	EC15	151,900	155,170	3,270
-157,926	DA10	-292,760	-292,760	0
-866,032	DA11	-860,890	-880,890	-20,000
<b>-907,740</b>	<b>Service Total</b>	<b>-777,550</b>	<b>-794,280</b>	<b>-16,730</b>

		<u>Administration</u>		
462,394	GM12	491,980	512,980	21,000
1,482,598	GM20	1,778,580	1,798,710	20,130
282,285	GM21	296,510	298,370	1,860
<b>2,227,277</b>	<b>Administration Total</b>	<b>2,567,070</b>	<b>2,610,060</b>	<b>42,990</b>

### Planning & Building Control Detail

		<u>Service</u>		
2024/25 Actual £		2025/26 Original Budget £	2026/27 Original Budget £	Original to Original Variance £
	<b>EC12</b>			
	<b>Planning Policy</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
62,662	Supplies & Services	124,200	124,200	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
62,662	<b>Gross Expenditure</b>	124,200	124,200	0
-17,500	Other Income	0	0	0
<b>45,162</b>	<b>Net Expenditure</b>	<b>124,200</b>	<b>124,200</b>	<b>0</b>

#### *Key Variances from Original Budget 2025/26 to Original Budget 2026/27*

	<b>EC14</b>			
	<b>Otterpool (Local Planning Authority)</b>			
0	Employees	100,000	100,000	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
0	<b>Gross Expenditure</b>	100,000	100,000	0
0	Other Income	0	0	0
<b>0</b>	<b>Net Expenditure</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>

#### *Key Variances from Original Budget 2025/26 to Original Budget 2026/27*

<b>EC15</b>		<b>Climate Change Fees</b>			
56,851	1	Employees	80,970	84,370	3,400
0		Premises-Related Expenditure	0	0	0
0		Transport-Related Expenditure	0	0	0
20,556	2	Supplies & Services	70,930	70,800	-130
0		Third Party Payments	0	0	0
0		Transfer Payments	0	0	0
0		Contributions to Provisions	0	0	0
<u>77,407</u>		<b>Gross Expenditure</b>	<u>151,900</u>	<u>155,170</u>	<u>3,270</u>
<u>-6,351</u>		Other Income	<u>0</u>	<u>0</u>	<u>0</u>
<u>71,055</u>		<b>Net Expenditure</b>	<u>151,900</u>	<u>155,170</u>	<u>3,270</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Employee Costs including Increments and Pension	3,400
2	Adjustment to Centrally Determined Costs	-130

<b>DA10</b>		<b>Building Control</b>			
0		Employees	0	0	0
0		Premises-Related Expenditure	0	0	0
0		Transport-Related Expenditure	0	0	0
495		Supplies & Services	580	580	0
0		Third Party Payments	0	0	0
0		Transfer Payments	0	0	0
0		Contributions to Provisions	0	0	0
<u>495</u>		<b>Gross Expenditure</b>	<u>580</u>	<u>580</u>	<u>0</u>
<u>-158,421</u>		Other Income	<u>-293,340</u>	<u>-293,340</u>	<u>0</u>
<u>-157,926</u>		<b>Net Expenditure</b>	<u>-292,760</u>	<u>-292,760</u>	<u>0</u>

**Key Variances from Original Budget 2023/24 to Original Budget 2023/24**

<b>DA11</b>		<b>Development Control</b>			
0		Employees	0	0	0
0		Premises-Related Expenditure	0	0	0
0		Transport-Related Expenditure	0	0	0
229,615		Supplies & Services	109,210	109,210	0
0		Third Party Payments	0	0	0
0		Transfer Payments	0	0	0
0		Contributions to Provisions	0	0	0
<u>229,615</u>		<b>Gross Expenditure</b>	<u>109,210</u>	<u>109,210</u>	<u>0</u>
<u>-1,095,647</u>	1	Other Income	<u>-970,100</u>	<u>-990,100</u>	<u>-20,000</u>
<u>-866,032</u>		<b>Net Expenditure</b>	<u>-860,890</u>	<u>-880,890</u>	<u>-20,000</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Approved Budget Strategy Savings (non staffing)	-20,000
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**Administration**

2024/25 Actual £		2025/26 Original Budget £	2026/27 Original Budget £	Variances £
	<b>GM12 Strategy and Policy</b>			
443,712	1 Employees	488,610	511,020	22,410
0	Premises-Related Expenditure	0	0	0
244	Transport-Related Expenditure	570	570	0
18,438	2 Supplies & Services	7,800	6,390	-1,410
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
462,394	<b>Gross Expenditure</b>	496,980	517,980	21,000
0	Other Income	-5,000	-5,000	0
462,394	<b>Net Expenditure</b>	491,980	512,980	21,000

***Key Variances from Original Budget 2025/26 to Original Budget 2026/27***

1 Employee Costs including Increments and Pension	20,010
1 Adjustment to Centrally Determined Costs	2,400
2 Adjustment to Centrally Determined Costs	-1,410

	<b>GM20 Development Management</b>			
1,437,419	1 Employees	1,737,410	1,723,800	-13,610
0	Premises-Related Expenditure	0	0	0
2,453	Transport-Related Expenditure	5,920	5,920	0
74,715	2 Supplies & Services	42,790	76,530	33,740
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
1,514,586	<b>Gross Expenditure</b>	1,786,120	1,806,250	20,130
-31,988	Other Income	-7,540	-7,540	0
1,482,598	<b>Net Expenditure</b>	1,778,580	1,798,710	20,130

***Key Variances from Original Budget 2025/26 to Original Budget 2026/27***

1 Approved Budget Strategy Savings (staffing)	-34,070
1 Employee Costs including Increments and Pension	20,460
2 Approved Budget Strategy Growth	30,000
2 Adjustment to Centrally Determined Costs	3,740

	<b>GM21 Building Control</b>			
269,405	1 Employees	281,310	288,140	6,830
0	Premises-Related Expenditure	0	0	0
1,379	Transport-Related Expenditure	4,100	4,100	0
11,526	2 Supplies & Services	12,100	7,130	-4,970
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
282,310	<b>Gross Expenditure</b>	297,510	299,370	1,860
-25	Other Income	-1,000	-1,000	0
282,285	<b>Net Expenditure</b>	296,510	298,370	1,860

***Key Variances from Original Budget 2025/26 to Original Budget 2026/27***

1 Employee Costs including Increments and Pension	6,830
2 Approved Budget Strategy Savings (non staffing)	-4,970

### People & Customer Services Summary

		<u>Service</u>	2025/26	2026/27	Original to
2024/25			Original	Original	Original
Actual			Budget	Budget	Variance
£			£	£	£
-227,481	CE20	Cemeteries	-166,690	-166,750	-60
0	CE21	Closed Churchyards	0	0	0
-4,752	CE25	Burials	2,000	2,000	0
-31,311	DA12	Street Naming & Numbering	-25,000	-25,000	0
7,762	FD16	Corporate Training	12,800	12,800	0
384,012	FE05	Members Allowances & Expenses	301,260	451,310	150,050
42,306	FE06	Committee Governance	0	0	0
16,347	FE20	Civic Ceremonials	7,270	6,410	-860
0	FE61	Democratic Representation-Support Services	0	0	0
-91,878	FE70	Democratic Representation-Recharges	-117,610	0	117,610
69,783	FH03	Registration of Electors	93,610	119,630	26,020
13,150	FH04	Conducting Elections	40,000	40,000	0
62	FH05	Individual Electoral Registration (IER)	0	0	0
-117,922	FH57	Local Land Charges	-125,800	-98,740	27,060
<b>60,079</b>		<b>Service Total</b>	<b>21,840</b>	<b>341,660</b>	<b>319,820</b>

		<u>Administration</u>	2025/26	2026/27	Original to
2024/25			Original	Original	Original
Actual			Budget	Budget	Variance
£			£	£	£
31,571	GA07	ICT Admin	0	0	0
0	GA09	Case Management (Corporate Services)	0	0	0
1,211,849	GA22	Digital Services & IT	1,335,570	1,345,350	9,780
1,492,330	GA23	Customer Support	1,639,380	1,749,610	110,230
56,301	GA54	Printing Services	201,520	51,670	-149,850
0	GA56	3/5 Shorncliffe Road	0	0	0
84,803	GA60	Civic Wardens	105,670	129,590	23,920
0	GA62	Customer Services	0	0	0
542,205	GL45	Organisational Development/HR	512,440	575,370	62,930
473,716	GL51	Democratic Services and Elections	478,810	373,260	-105,550
56,855	GM07	Payroll	56,140	92,620	36,480
3,938	GM08	Human Resources (Corporate Training)	25,500	26,500	1,000
87,742	GM09	Human Resources (Central Costs)	59,870	59,870	0
3,416	GM10	Central Training Budget	1,500	11,510	10,010
1,668,779	GM19	ICT Operations	1,741,830	1,773,180	31,350
291,442	GM37	Communications & Engagement	329,630	344,060	14,430
26,194	GM51	Taking Stock	0	0	0
<b>6,031,141</b>		<b>Administration Total</b>	<b>6,487,860</b>	<b>6,532,590</b>	<b>44,730</b>

**People & Customer Services Detail**

2024/25 Actual £	Service	2025/26	2026/27	Variances £
		Original Budget £	Original Budget £	
	<b>CE20 Cemeteries</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
310	1 Supplies & Services	510	450	-60
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
310	<b>Gross Expenditure</b>	510	450	-60
-227,791	Other Income	-167,200	-167,200	0
-227,481	<b>Net Expenditure</b>	-166,690	-166,750	-60
	<b>Key Variances from Original Budget 2025/26 to Original Budget 2026/27</b>			
	1 Adjustment to Centrally Determined Costs			-60
	<b>CE25 Burials</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
17,702	Supplies & Services	3,000	3,000	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
17,702	<b>Gross Expenditure</b>	3,000	3,000	0
-22,454	Other Income	-1,000	-1,000	0
-4,752	<b>Net Expenditure</b>	2,000	2,000	0
	<b>Key Variances from Original Budget 2025/26 to Original Budget 2026/27</b>			
	<b>DA12 Street Naming &amp; Numbering</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
0	<b>Gross Expenditure</b>	0	0	0
-31,311	Other Income	-25,000	-25,000	0
-31,311	<b>Net Expenditure</b>	-25,000	-25,000	0
	<b>Key Variances from Original Budget 2025/26 to Original Budget 2026/27</b>			
	<b>FD16 Corporate Training</b>			
7,872	Employees	12,800	12,800	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
-110	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
7,762	<b>Gross Expenditure</b>	12,800	12,800	0
0	Other Income	0	0	0
7,762	<b>Net Expenditure</b>	12,800	12,800	0
	<b>Key Variances from Original Budget 2025/26 to Original Budget 2026/27</b>			

<b>FE05</b>		<b>Members Allowances &amp; Expenses</b>		
2,737	Employees	5,000	5,000	0
0	Premises-Related Expenditure	0	0	0
2,907	Transport-Related Expenditure	4,500	4,500	0
378,368	1 Supplies & Services	291,760	441,810	150,050
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
384,012	<b>Gross Expenditure</b>	301,260	451,310	150,050
0	Other Income	0	0	0
384,012	<b>Net Expenditure</b>	301,260	451,310	150,050

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Approved Budget Strategy Growth	149,330
1	Adjustment to Centrally Determined Costs	720

<b>FE20</b>		<b>Civic Ceremonials</b>		
7,207	Employees	1,000	1,000	0
0	Premises-Related Expenditure	0	0	0
3,628	1 Transport-Related Expenditure	1,810	1,010	-800
6,862	1 Supplies & Services	4,460	4,400	-60
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
17,697	<b>Gross Expenditure</b>	7,270	6,410	-860
-1,350	Other Income	0	0	0
16,347	<b>Net Expenditure</b>	7,270	6,410	-860

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Adjustment to Centrally Determined Costs	-860
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<b>FE70</b>		<b>Democratic Representation-Recharges</b>		
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
0	<b>Gross Expenditure</b>	0	0	0
-91,878	1 Other Income	-117,610	0	117,610
-91,878	<b>Net Expenditure</b>	-117,610	0	117,610

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Reclassification of recharges from original codes	117,610
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<b>FH03</b>		<b>Registration of Electors</b>		
43,764	Employees	49,000	49,000	0
0	Premises-Related Expenditure	0	0	0
-7	Transport-Related Expenditure	0	0	0
35,361	1 Supplies & Services	46,110	72,130	26,020
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
79,119	<b>Gross Expenditure</b>	95,110	121,130	26,020
-9,336	Other Income	-1,500	-1,500	0
69,783	<b>Net Expenditure</b>	93,610	119,630	26,020

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Approved Budget Strategy Growth	15,220
1	Change in postal recharge	10,800

<b>FH04</b>	<b>Conducting Elections</b>			
-97	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
199	Transport-Related Expenditure	0	0	0
13,048	Supplies & Services	40,000	40,000	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
13,150	<b>Gross Expenditure</b>	40,000	40,000	0
0	Other Income	0	0	0
13,150	<b>Net Expenditure</b>	40,000	40,000	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>FH57</b>	<b>Local Land Charges</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
30,143	1 Supplies & Services	40,800	37,860	-2,940
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
30,143	<b>Gross Expenditure</b>	40,800	37,860	-2,940
-148,065	2 Other Income	-166,600	-136,600	30,000
-117,922	<b>Net Expenditure</b>	-125,800	-98,740	27,060

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Adjustment to Centrally Determined Costs	-2,940
2	Approved Budget Strategy Growth	30,000

**Administration**

<b>GA22</b>	<b>Digital Services &amp; IT</b>			
1,185,263	1 Employees	1,283,250	1,297,930	14,680
0	Premises-Related Expenditure	0	0	0
145	Transport-Related Expenditure	200	200	0
41,441	2 Supplies & Services	52,120	47,220	-4,900
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
1,226,849	<b>Gross Expenditure</b>	1,335,570	1,345,350	9,780
-15,000	Other Income	0	0	0
1,211,849	<b>Net Expenditure</b>	1,335,570	1,345,350	9,780

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Employee Costs including Increments and Pension	14,680
2	Adjustment to Centrally Determined Costs	-4,900

<b>GA23</b>	<b>Customer Services</b>			
1,465,691	1 Employees	1,580,520	1,702,930	122,410
0	Premises-Related Expenditure	0	0	0
322	Transport-Related Expenditure	500	300	-200
27,421	2 Supplies & Services	58,360	46,380	-11,980
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
1,493,434	<b>Gross Expenditure</b>	1,639,380	1,749,610	110,230
-1,104	Other Income	0	0	0
1,492,330	<b>Net Expenditure</b>	1,639,380	1,749,610	110,230

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Employee Costs including Increments and Pension	79,800
1	Customer Support Officer post funded by reserves	42,610
2	Adjustment to Centrally Determined Costs	-18,190
2	Change in postal recharge	6,010

<b>GA54</b>		<b>Printing Services</b>		
0		0	0	0
0		0	0	0
0		0	0	0
56,301	1	201,520	51,670	-149,850
0		0	0	0
0		0	0	0
0		0	0	0
56,301		201,520	51,670	-149,850
0		0	0	0
56,301		201,520	51,670	-149,850

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Approved Budget Strategy Growth	60,000
1	Amendment to missing internal recharge - postage	-209,060
1	Adjustment to Centrally Determined Costs	-790

<b>GA60</b>		<b>Civic Wardens</b>		
80,904	1	101,350	121,990	20,640
0		0	0	0
261		50	50	0
3,668	2	5,770	9,050	3,280
0		0	0	0
0		0	0	0
0		0	0	0
84,832		107,170	131,090	23,920
-29		-1,500	-1,500	0
84,803		105,670	129,590	23,920

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Approved Budget Strategy Growth	10,050
1	Employee Costs including Increments and Pension	10,590
2	Approved Budget Strategy Growth	4,490
2	Adjustment to Centrally Determined Costs	-1,210

<b>GL45</b>		<b>Organisational Development/HR</b>		
465,143	1	442,810	507,300	64,490
0		0	0	0
367		350	350	0
76,696	2	69,280	67,720	-1,560
0		0	0	0
0		0	0	0
0		0	0	0
542,205		512,440	575,370	62,930
0		0	0	0
542,205		512,440	575,370	62,930

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Approved Budget Strategy Growth - Apprenticeship levy	12,000
1	Employee Costs including Increments and Pension	52,490
2	Adjustment to Centrally Determined Costs	-1,560

<b>GL51 Democratic Services and Elections</b>				
459,464	1 Employees	465,480	359,160	-106,320
0	Premises-Related Expenditure	0	0	0
163	Transport-Related Expenditure	400	400	0
14,088	Supplies & Services	12,930	13,700	770
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
473,716	<b>Gross Expenditure</b>	478,810	373,260	-105,550
0	Other Income	0	0	0
473,716	<b>Net Expenditure</b>	478,810	373,260	-105,550

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Permanent virement (5293)	-116,475
1 Employee Costs including Increments and Pension	8,945
1 Adjustment to Centrally Determined Costs	1,210
2 Adjustment to Centrally Determined Costs	770

<b>GM07 Payroll</b>				
0	Employees	0	0	0
56,855	1 Premises-Related Expenditure	56,140	92,620	36,480
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
56,855	<b>Gross Expenditure</b>	56,140	92,620	36,480
0	Other Income	0	0	0
56,855	<b>Net Expenditure</b>	56,140	92,620	36,480

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth - Contract inflation	36,480
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<b>GM08 Human Resources (Corporate Training)</b>				
24,291	1 Employees	25,500	26,500	1,000
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
900	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
25,191	<b>Gross Expenditure</b>	25,500	26,500	1,000
-21,253	Other Income	0	0	0
3,938	<b>Net Expenditure</b>	25,500	26,500	1,000

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Adjustment to Centrally Determined Costs	1,000
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<b>GM09 Human Resources (Central Costs)</b>				
166,261	Employees	48,970	48,970	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
18,156	Supplies & Services	10,900	10,900	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
184,416	<b>Gross Expenditure</b>	59,870	59,870	0
-96,674	Other Income	0	0	0
87,742	<b>Net Expenditure</b>	59,870	59,870	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>GM10 Central Training Budget</b>				
3,416	1 Employees	1,500	11,510	10,010
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>3,416</u>	<b>Gross Expenditure</b>	<u>1,500</u>	<u>11,510</u>	<u>10,010</u>
0	Other Income	0	0	0
<u>3,416</u>	<b>Net Expenditure</b>	<u>1,500</u>	<u>11,510</u>	<u>10,010</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved budget strategy growth and adjustment to centrally determined training costs	10,010
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<b>GM19 ICT Operations</b>				
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
1,675,041	1 Supplies & Services	1,741,830	1,773,180	31,350
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>1,675,041</u>	<b>Gross Expenditure</b>	<u>1,741,830</u>	<u>1,773,180</u>	<u>31,350</u>
<u>-6,262</u>	Other Income	0	0	0
<u>1,668,779</u>	<b>Net Expenditure</b>	<u>1,741,830</u>	<u>1,773,180</u>	<u>31,350</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth - contract/ non controllable inflation	20,000
1 Adjustment to Centrally Determined Costs	11,350

<b>GM37 Communications &amp; Engagement</b>				
310,540	1 Employees	341,670	342,230	560
0	Premises-Related Expenditure	0	0	0
123	Transport-Related Expenditure	200	200	0
4,780	2 Supplies & Services	11,760	26,180	14,420
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>315,442</u>	<b>Gross Expenditure</b>	<u>353,630</u>	<u>368,610</u>	<u>14,980</u>
<u>-24,000</u>	3 Other Income	<u>-24,000</u>	<u>-24,550</u>	<u>-550</u>
<u>291,442</u>	<b>Net Expenditure</b>	<u>329,630</u>	<u>344,060</u>	<u>14,430</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Reduction in staff hours offset by employee costs including increments and pension	560
2 Approved Budget Strategy Growth	15,000
2 Adjustment to Centrally Determined Costs	-580
3 Change to Otterpool LLP recharges for Corporate Communications Officer	-550

## Reg & Community Services Summary

		<u>Service</u>			
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Original to Original Variance	
£		£	£	£	
-170,376	BE57	Licensing	-128,500	-128,500	0
-2,015	BE58	Caravan Sites	-1,960	-1,960	0
20,713	BF53	Crime and Disorder	22,640	27,340	4,700
235,194	BG50	Food Safety, Health and Safety etc	320,180	401,530	81,350
20,016	BG51	Pollution Reduction	57,420	57,420	0
4,550	BG52	Pest Control	5,000	5,000	0
12	BG53	Unauthorised Encampments	0	0	0
0	CE01	Highways Non-Partnership	0	0	0
3,694	CE02	Street Furniture	8,000	8,000	0
8,889	CE03	Passenger Shelters	-51,880	-224,870	-172,990
83,466	CE04	Street Lighting	91,500	91,500	0
1,570,251	CE10	Household Waste Collection	1,691,680	1,774,010	82,330
589,006	CE11	Recycling and Waste	842,230	894,580	52,350
-4,526	CE31	Hythe Swimming Pool	94,650	110,490	15,840
-1,570,752	CE40	Off-Street Parking	-1,553,230	-1,590,180	-36,950
-801,850	CE45	On-Street Parking Enforcement	-640,690	-626,780	13,910
9,153	CE51	Dog Control	6,480	7,980	1,500
4,311	CE54	Litter & Fouling Enforcement	2,530	1,460	-1,070
-10,087	CE55	Communities - Events	-8,400	-8,400	0
-139,486	CE58	Hackney Carriage Licensing	-120,770	-120,770	0
1,673,729	CE60	Cleansing	1,825,250	1,905,440	80,190
41,508	CE99	Other Environmental Services	34,100	34,100	0
976,828	EA01	Leas Cliff Hall	1,043,810	1,052,310	8,500
82,053	ED40	Members Ward Allowance	90,000	120,000	30,000
45,446	ED41	Community Grants	45,460	100,800	55,340
0	ED43	Discretionary Community Grants	0	154,050	154,050
19,850	EE20	Sports Development Initiatives	19,850	19,850	0
75,000	EE25	Folkestone Sports Centre	150,000	0	-150,000
0	ER02	Tall Ships Project	0	0	0
37,000	FH18	General Grants	-860,000	92,000	952,000
3,846	FH25	Emergency Planning	16,500	16,500	0
119,946	HH51	Lifeline Facilities	187,640	215,370	27,730
<b>2,925,368</b>		<b>Service Total</b>	<b>3,189,490</b>	<b>4,388,270</b>	<b>1,198,780</b>

		<u>Administration</u>			
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Original to Original Variance	
£		£	£	£	
245,354	GA03	Reg & Community Services	267,000	279,330	12,330
1,099	GL21	Community Safety	1,420	960	-460
0	GM14	Waste Contract	0	0	0
0	GM15	Contract Parking Enforcement	0	0	0
135,742	GM23	Parking Services	147,160	170,120	22,960
241,662	GM34	Waste Contract Management	305,830	315,320	9,490
502,986	GM36	Environmental Protection	660,690	735,640	74,950
193,768	GM44	Licensing	283,340	291,030	7,690
0	GM16	Producer Responsibility Income	0	-1,409,280	-1,409,280
<b>1,320,612</b>		<b>Administration Total</b>	<b>1,665,440</b>	<b>383,120</b>	<b>-1,282,320</b>

**Reg & Community Services Detail**

		<u>Service</u>		
2024/25 Actual		2025/26	2026/27 Original	Variances
£		Original	Budget	£
		Budget	£	
		£		
	<b>BE57</b>			
	<b>Licensing</b>			
0	Employees	0	0	0
1,672	Premises-Related Expenditure	6,800	6,800	0
221	Transport-Related Expenditure	0	0	0
4,091	Supplies & Services	6,600	6,600	0
297	Third Party Payments	2,000	2,000	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
6,281	<b>Gross Expenditure</b>	15,400	15,400	0
-176,657	Other Income	-143,900	-143,900	0
-170,376	<b>Net Expenditure</b>	-128,500	-128,500	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

	<b>BE58</b>			
	<b>Caravan Sites</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
0	<b>Gross Expenditure</b>	0	0	0
-2,015	Other Income	-1,960	-1,960	0
-2,015	<b>Net Expenditure</b>	-1,960	-1,960	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

	<b>BF53</b>			
	<b>Crime and Disorder</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
654	Transport-Related Expenditure	1,600	1,600	0
174,301	1 Supplies & Services	52,930	57,630	4,700
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
174,955	<b>Gross Expenditure</b>	54,530	59,230	4,700
-154,242	Other Income	-31,890	-31,890	0
20,713	<b>Net Expenditure</b>	22,640	27,340	4,700

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth 4700

	<b>BG50</b>			
	<b>Food Safety, Health and Safety etc</b>			
226,018	1 Employees	315,480	397,900	82,420
0	Premises-Related Expenditure	0	0	0
772	2 Transport-Related Expenditure	2,800	2,300	-500
10,768	3 Supplies & Services	4,400	3,830	-570
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
237,558	<b>Gross Expenditure</b>	322,680	404,030	81,350
-2,364	Other Income	-2,500	-2,500	0
235,194	<b>Net Expenditure</b>	320,180	401,530	81,350

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Vacant Post Funded by Climate Change Reserve (FTC) 69,680  
 1 Employee Costs including Increments and Pension 12,740  
 2 Adjustment to Centrally Determined Costs -500  
 3 Adjustment to Centrally Determined Costs -570

<b>BG51</b>	<b>Pollution Reduction</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
44,809	Supplies & Services	79,440	79,440	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>44,809</u>	<b>Gross Expenditure</b>	<u>79,440</u>	<u>79,440</u>	<u>0</u>
<u>-24,793</u>	Other Income	<u>-22,020</u>	<u>-22,020</u>	<u>0</u>
<u>20,016</u>	<b>Net Expenditure</b>	<u>57,420</u>	<u>57,420</u>	<u>0</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>BG52</b>	<b>Pest Control</b>			
0	Employees	0	0	0
4,550	Premises-Related Expenditure	5,000	5,000	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>4,550</u>	<b>Gross Expenditure</b>	<u>5,000</u>	<u>5,000</u>	<u>0</u>
<u>0</u>	Other Income	<u>0</u>	<u>0</u>	<u>0</u>
<u>4,550</u>	<b>Net Expenditure</b>	<u>5,000</u>	<u>5,000</u>	<u>0</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>CE02</b>	<b>Street Furniture</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
3,694	Supplies & Services	8,000	8,000	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>3,694</u>	<b>Gross Expenditure</b>	<u>8,000</u>	<u>8,000</u>	<u>0</u>
<u>0</u>	Other Income	<u>0</u>	<u>0</u>	<u>0</u>
<u>3,694</u>	<b>Net Expenditure</b>	<u>8,000</u>	<u>8,000</u>	<u>0</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>CE03</b>	<b>Passenger Shelters</b>			
0	Employees	0	0	0
8,889	2 Premises-Related Expenditure	7,120	7,130	10
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>8,889</u>	<b>Gross Expenditure</b>	<u>7,120</u>	<u>7,130</u>	<u>10</u>
<u>0</u>	1 Other Income	<u>-59,000</u>	<u>-232,000</u>	<u>-173,000</u>
<u>8,889</u>	<b>Net Expenditure</b>	<u>-51,880</u>	<u>-224,870</u>	<u>-172,990</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Savings (non staffing)	-173,000
2 Increase in premises insurance	10

<b>CE04</b>	<b>Street Lighting</b>			
0	Employees	0	0	0
72,144	Premises-Related Expenditure	61,500	61,500	0
0	Transport-Related Expenditure	0	0	0
11,322	Supplies & Services	30,000	30,000	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
83,466	<b>Gross Expenditure</b>	91,500	91,500	0
0	Other Income	0	0	0
83,466	<b>Net Expenditure</b>	91,500	91,500	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>CE10</b>	<b>Household Waste Collection</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
166,767	2 Supplies & Services	132,060	131,680	-380
1,708,100	1 Third Party Payments	1,838,200	1,920,910	82,710
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
1,874,867	<b>Gross Expenditure</b>	1,970,260	2,052,590	82,330
-304,616	Other Income	-278,580	-278,580	0
1,570,251	<b>Net Expenditure</b>	1,691,680	1,774,010	82,330

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Change in outsourced contract recharges	82,710
2 Decrease in insurance recharge	-380

<b>CE11</b>	<b>Recycling and Waste</b>			
8,186	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
22,394	1 Supplies & Services	22,450	25,460	3,010
2,156,236	2 Third Party Payments	2,318,890	2,423,230	104,340
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
2,186,816	<b>Gross Expenditure</b>	2,341,340	2,448,690	107,350
-1,597,810	3 Other Income	-1,499,110	-1,554,110	-55,000
589,006	<b>Net Expenditure</b>	842,230	894,580	52,350

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Change in postal recharge	3,010
2 Change in outsourced contract recharges	104,340
3 Approved Budget Strategy Savings (non staffing)	-55,000
3 Permanent Virement (5301)	-942,000
3 Approved Budget Strategy Savings (non staffing)	-467,280
3 EPR income vired to separate cost centre GM16	1,409,280

<b>CE31</b>	<b>Hythe Swimming Pool</b>			
276,043	1 Employees	322,110	337,180	15,070
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
40,207	2 Supplies & Services	48,540	49,310	770
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
316,250	<b>Gross Expenditure</b>	370,650	386,490	15,840
-320,776	Other Income	-276,000	-276,000	0
-4,526	<b>Net Expenditure</b>	94,650	110,490	15,840

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	15,070
2 Adjustment to Centrally Determined Costs	770

<b>CE40</b>		<b>Off-Street Parking</b>		
0	Employees	0	0	0
11,063	Premises-Related Expenditure	15,070	15,070	0
0	Transport-Related Expenditure	0	0	0
90,988	1 Supplies & Services	99,740	97,880	-1,860
125,976	2 Third Party Payments	134,370	139,280	4,910
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
228,028	<b>Gross Expenditure</b>	249,180	252,230	3,050
-1,798,780	3 Other Income	-1,802,410	-1,842,410	-40,000
-1,570,752	<b>Net Expenditure</b>	-1,553,230	-1,590,180	-36,950

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Adjustment to Centrally Determined Costs	-1,860
2 Change in outsourced contract recharges	4,910
3 Approved Budget Strategy Savings (non staffing)	-40,000

<b>CE45</b>		<b>On-Street Parking Enforcement</b>		
0	Employees	0	0	0
44,882	Premises-Related Expenditure	25,000	25,000	0
0	Transport-Related Expenditure	0	0	0
138,133	2 Supplies & Services	133,400	133,390	-10
385,745	1 Third Party Payments	410,320	424,240	13,920
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
568,761	<b>Gross Expenditure</b>	568,720	582,630	13,910
-1,370,610	Other Income	-1,209,410	-1,209,410	0
-801,850	<b>Net Expenditure</b>	-640,690	-626,780	13,910

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Change in outsourced contract recharges	13,920
2 Adjustment to Centrally Determined Costs	-10

<b>CE51</b>		<b>Dog Control</b>		
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
2,952	Transport-Related Expenditure	1,820	1,820	0
8,801	1 Supplies & Services	9,560	11,060	1,500
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
11,753	<b>Gross Expenditure</b>	11,380	12,880	1,500
-2,600	Other Income	-4,900	-4,900	0
9,153	<b>Net Expenditure</b>	6,480	7,980	1,500

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Permanent virement within service area	1,500
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<b>CE54</b>		<b>Litter &amp; Fouling Enforcement</b>		
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
6,361	2 Supplies & Services	5,030	5,460	430
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
6,361	<b>Gross Expenditure</b>	5,030	5,460	430
-2,050	1 Other Income	-2,500	-4,000	-1,500
4,311	<b>Net Expenditure</b>	2,530	1,460	-1,070

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Permanent virement within service area	-1,500
2 Increase in equipment purchase	430

<b>CE55</b>		<b>Communities - Events</b>		
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
0	<b>Gross Expenditure</b>	0	0	0
-10,087	Other Income	-8,400	-8,400	0
-10,087	<b>Net Expenditure</b>	-8,400	-8,400	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>CE58</b>		<b>Hackney Carriage Licensing</b>		
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
27,203	Supplies & Services	23,100	23,100	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
27,203	<b>Gross Expenditure</b>	23,100	23,100	0
-166,688	Other Income	-143,870	-143,870	0
-139,486	<b>Net Expenditure</b>	-120,770	-120,770	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>CE60</b>		<b>Cleansing</b>		
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
15,867	Supplies & Services	43,000	43,000	0
1,658,851	1 Third Party Payments	1,782,250	1,862,440	80,190
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
1,674,718	<b>Gross Expenditure</b>	1,825,250	1,905,440	80,190
-989	Other Income	0	0	0
1,673,729	<b>Net Expenditure</b>	1,825,250	1,905,440	80,190

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Change in outsourced contract recharges 80,190

<b>CE99</b>		<b>Other Environmental Services</b>		
-28	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
-10	Transport-Related Expenditure	100	100	0
41,546	Supplies & Services	34,000	34,000	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
41,508	<b>Gross Expenditure</b>	34,100	34,100	0
0	Other Income	0	0	0
41,508	<b>Net Expenditure</b>	34,100	34,100	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>EA01</b>	<b>Leas Cliff Hall</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
976,828	1 Third Party Payments	1,043,810	1,052,310	8,500
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
976,828	<b>Gross Expenditure</b>	1,043,810	1,052,310	8,500
0	Other Income	0	0	0
976,828	<b>Net Expenditure</b>	1,043,810	1,052,310	8,500

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth - Contract/ Non controllable inflation	8,500
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<b>ED40</b>	<b>Members Ward Allowance</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
82,053	1 Supplies & Services	90,000	120,000	30,000
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
82,053	<b>Gross Expenditure</b>	90,000	120,000	30,000
0	Other Income	0	0	0
82,053	<b>Net Expenditure</b>	90,000	120,000	30,000

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved budget growth to support local community	30,000
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<b>ED41</b>	<b>Community Grants</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
45,446	1 Supplies & Services	45,460	100,800	55,340
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
45,446	<b>Gross Expenditure</b>	45,460	100,800	55,340
0	Other Income	0	0	0
45,446	<b>Net Expenditure</b>	45,460	100,800	55,340

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth	25,000
1 Approved budget growth to support local community	30,340

<b>ED43</b>	<b>Discretionary Community Grants</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	154,050	154,050
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	<b>Contributions to Provisions</b>	0	0	0
0	Gross Expenditure	0	154,050	154,050
0	<b>Other Income</b>	0	0	0
0	<b>Net Expenditure</b>	0	154,050	154,050

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved budget growth to support local community	154,050
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<b>EE20</b>	<b>Sports Development Initiatives</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
19,850	Supplies & Services	19,850	19,850	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
19,850	<b>Gross Expenditure</b>	19,850	19,850	0
0	Other Income	0	0	0
19,850	<b>Net Expenditure</b>	19,850	19,850	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>EE25 Folkestone Sports Centre</b>				
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
75,000	1 Supplies & Services	150,000	0	-150,000
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>75,000</u>	<b>Gross Expenditure</b>	<u>150,000</u>	<u>0</u>	<u>-150,000</u>
0	Other Income	0	0	0
<u>75,000</u>	<b>Net Expenditure</b>	<u>150,000</u>	<u>0</u>	<u>-150,000</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Budget virement within service area	-150,000
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<b>FH18 General Grants</b>				
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
82,000	2 Supplies & Services	82,000	92,000	10,000
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>82,000</u>	<b>Gross Expenditure</b>	<u>82,000</u>	<u>92,000</u>	<u>10,000</u>
-45,000	1 Other Income	-942,000	0	942,000
<u>37,000</u>	<b>Net Expenditure</b>	<u>-860,000</u>	<u>92,000</u>	<u>952,000</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Permanent virement (5301)	942,000
2 Budget virement within service area	150,000

<b>FH25 Emergency Planning</b>				
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
14	Transport-Related Expenditure	0	0	0
3,832	Supplies & Services	16,500	16,500	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>3,846</u>	<b>Gross Expenditure</b>	<u>16,500</u>	<u>16,500</u>	<u>0</u>
0	Other Income	0	0	0
<u>3,846</u>	<b>Net Expenditure</b>	<u>16,500</u>	<u>16,500</u>	<u>0</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>HH51 Lifeline Facilities</b>				
710,570	1 Employees	798,100	828,380	30,280
0	Premises-Related Expenditure	0	0	0
11,767	2 Transport-Related Expenditure	11,020	13,640	2,620
86,270	3 Supplies & Services	87,720	82,550	-5,170
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>808,607</u>	<b>Gross Expenditure</b>	<u>896,840</u>	<u>924,570</u>	<u>27,730</u>
-688,661	Other Income	-709,200	-709,200	0
<u>119,946</u>	<b>Net Expenditure</b>	<u>187,640</u>	<u>215,370</u>	<u>27,730</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	30,280
2 Adjustment to Centrally Determined Costs	2,620
3 Adjustment to Centrally Determined Costs	-5,770
3 Change in postal recharge	600

**Administration**

2024/25 Actual £		2025/26 Original Budget £	2026/27 Original Budget £	Variations £
	<b>GA03 Reg &amp; Community Services</b>			
244,518	1 Employees	264,460	275,770	11,310
0	Premises-Related Expenditure	0	0	0
329	Transport-Related Expenditure	150	150	0
507	2 Supplies & Services	2,390	3,410	1,020
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
245,354	<b>Gross Expenditure</b>	267,000	279,330	12,330
0	Other Income	0	0	0
245,354	<b>Net Expenditure</b>	267,000	279,330	12,330

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	11,310
2 Adjustment to Centrally Determined Costs	1,020

	<b>GL21 Community Safety</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
1,099	1 Transport-Related Expenditure	1,230	960	-270
0	1 Supplies & Services	190	0	-190
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
1,099	<b>Gross Expenditure</b>	1,420	960	-460
0	Other Income	0	0	0
1,099	<b>Net Expenditure</b>	1,420	960	-460

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Decrease in insurance recharge	-460
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	<b>GM16 Producer Responsibility Income</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
0	<b>Gross Expenditure</b>	0	0	0
0	1 Other Income	0	-1,409,280	-1,409,280
0	<b>Net Expenditure</b>	0	-1,409,280	-1,409,280

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Permanent virement (5301)	-1,409,280
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	<b>GM23 Parking Services</b>			
123,925	1 Employees	138,660	159,190	20,530
0	Premises-Related Expenditure	0	0	0
93	Transport-Related Expenditure	650	650	0
11,724	2 Supplies & Services	7,850	10,280	2,430
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
135,742	<b>Gross Expenditure</b>	147,160	170,120	22,960
0	Other Income	0	0	0
135,742	<b>Net Expenditure</b>	147,160	170,120	22,960

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth (staffing)	15,700
1 Employee Costs including Increments and Pension	4,830
2 Change in postal recharge	2,430

<b>GM34 Waste Contract Management</b>				
171,196	1 Employees	247,770	257,550	9,780
0	Premises-Related Expenditure	0	0	0
9	2 Transport-Related Expenditure	1,700	2,200	500
5,872	3 Supplies & Services	6,360	5,570	-790
64,585	Third Party Payments	50,000	50,000	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>241,662</u>	<b>Gross Expenditure</b>	<u>305,830</u>	<u>315,320</u>	<u>9,490</u>
0	Other Income	0	0	0
<u>241,662</u>	<b>Net Expenditure</b>	<u>305,830</u>	<u>315,320</u>	<u>9,490</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	9,780
2 Adjustment to Centrally Determined Costs	500
3 Decrease in insurance recharge	-790

<b>GM36 Environmental Protection</b>				
474,865	1 Employees	632,880	708,150	75,270
0	Premises-Related Expenditure	0	0	0
4,697	2 Transport-Related Expenditure	3,200	5,570	2,370
24,457	3 Supplies & Services	24,610	21,920	-2,690
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>504,019</u>	<b>Gross Expenditure</b>	<u>660,690</u>	<u>735,640</u>	<u>74,950</u>
-1,033	Other Income	0	0	0
<u>502,986</u>	<b>Net Expenditure</b>	<u>660,690</u>	<u>735,640</u>	<u>74,950</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth (staffing)	56,000
1 Employee Costs including Increments and Pension	19,270
2 Adjustment to Centrally Determined Costs	2,370
3 Adjustment to Centrally Determined Costs	-5,700
3 Change in postal recharge	3,010

<b>GM44 Licensing</b>				
190,777	1 Employees	278,570	287,310	8,740
0	Premises-Related Expenditure	0	0	0
329	2 Transport-Related Expenditure	1,500	1,000	-500
2,662	3 Supplies & Services	3,270	2,720	-550
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>193,768</u>	<b>Gross Expenditure</b>	<u>283,340</u>	<u>291,030</u>	<u>7,690</u>
0	Other Income	0	0	0
<u>193,768</u>	<b>Net Expenditure</b>	<u>283,340</u>	<u>291,030</u>	<u>7,690</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	8,740
2 Adjustment to Centrally Determined Costs	-500
3 Decrease in insurance recharge	-550

## Housing Summary

		<u>Service</u>		
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Original to Original Variance
£		£	£	£
-15,957	HE10 Housing Standards	-7,660	-7,660	0
0	HH11 Housing Strategy	3,500	3,500	0
-282,185	HH21 Homelessness	-25,310	-25,310	0
-20,297	HH22 Homelessness (Grant Funded Exp)	-390,120	77,390	467,510
-96,328	HH25 FHDC Temporary Accommodation	-77,620	-79,650	-2,030
0	HH31 Registered Social Landlords	0	0	0
-396,754	HH40 Renovation Grants	0	0	0
45,933	HH42 Care and Repair Scheme	44,550	44,550	0
61,278	HH48 Other Housing Improvement Services	100,000	100,000	0
0	HX02 Rent Deposits	0	0	0
<b>-704,310</b>	<b>Service Total</b>	<b>-352,660</b>	<b>112,820</b>	<b>465,480</b>

		<u>Administration</u>		
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Original to Original Variance
£		£	£	£
90,774	GH01 Assets and Development	101,360	105,880	4,520
0	GH02 HRA Regeneration & Development	1,020	0	-1,020
231,166	GH03 Compliance	265,220	337,380	72,160
364,561	GH04 Repairs	399,860	423,450	23,590
302,860	GH05 Assets & Major Works	398,690	423,060	24,370
118,409	GH06 Housing Operations	128,040	133,750	5,710
572,259	GH07 Neighbourhood Management	673,980	686,420	12,440
66,577	GH08 Leasehold Management	70,630	85,700	15,070
343,935	GH09 Supported Housing	390,490	391,520	1,030
0	GH10 Regulations Specialists	0	0	0
0	GH11 Retrofit Decarbonisation	185,390	210,020	24,630
278,754	GH58 Housing Options	354,350	433,060	78,710
49,872	GH61 Social Lettings Agency	54,740	58,240	3,500
139,723	GH62 Housing Strategy & Support	160,450	172,540	12,090
133,088	GM03 Chief Officer - Housing	147,080	152,890	5,810
263,192	GM29 Private Sector Housing	289,020	370,390	81,370
<b>2,955,169</b>	<b>Administration Total</b>	<b>3,620,320</b>	<b>3,984,300</b>	<b>363,980</b>

## Housing Detail

		<u>Service</u>		
2024/25 Actual £		2025/26 Original Budget £	2026/27 Original Budget £	Variances £
	<b>HE10</b>			
	<b>Housing Standards</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
0	<b>Gross Expenditure</b>	0	0	0
-15,957	Other Income	-7,660	-7,660	0
-15,957	<b>Net Expenditure</b>	-7,660	-7,660	0

### Key Variances from Original Budget 2025/26 to Original Budget 2026/27

	<b>HH11</b>			
	<b>Housing Strategy</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	1,000	1,000	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	2,500	2,500	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
0	<b>Gross Expenditure</b>	3,500	3,500	0
0	Other Income	0	0	0
0	<b>Net Expenditure</b>	3,500	3,500	0

### Key Variances from Original Budget 2025/26 to Original Budget 2026/27

	<b>HH21</b>			
	<b>Homelessness</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
1,266	Transport-Related Expenditure	0	0	0
983,966	Supplies & Services	607,290	607,290	0
8,892	Third Party Payments	7,400	7,400	0
0	Transfer Payments	0	0	0
-274,165	Contributions to Provisions	0	0	0
719,959	<b>Gross Expenditure</b>	614,690	614,690	0
-1,002,144	Other Income	-640,000	-640,000	0
-282,185	<b>Net Expenditure</b>	-25,310	-25,310	0

### Key Variances from Original Budget 2025/26 to Original Budget 2026/27

	<b>HH22</b>			
	<b>Homelessness (Grant Funded Exp)</b>			
304,383	1 Employees	336,160	346,210	10,050
0	Premises-Related Expenditure	0	0	0
347	2 Transport-Related Expenditure	2,000	1,000	-1,000
452,401	3 Supplies & Services	222,260	510,270	288,010
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
757,131	<b>Gross Expenditure</b>	560,420	857,480	297,060
-777,428	Other Income	-950,540	-780,090	170,450
-20,297	<b>Net Expenditure</b>	-390,120	77,390	467,510

### Key Variances from Original Budget 2025/26 to Original Budget 2026/27

1	Employee Costs including Increments and Pension	10,050
2	Adjustment to Centrally Determined Costs	-1,000
3	Adjustment to Centrally Determined Costs	-2,190
3	Approved Budget Strategy Growth	290,200
4	Revised HPG grant figure based on breakdown. TA element in RSG.	170,450

<b>HH25 FHDC Temporary Accommodation</b>				
0	Employees	0	0	0
82,560	Premises-Related Expenditure	15,750	15,750	0
0	Transport-Related Expenditure	0	0	0
81,404	1 Supplies & Services	6,630	34,340	27,710
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
163,964	<b>Gross Expenditure</b>	22,380	50,090	27,710
-260,291	2 Other Income	-100,000	-129,740	-29,740
-96,328	<b>Net Expenditure</b>	-77,620	-79,650	-2,030

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Adjustment to Centrally Determined Costs	-2,030
1	RSI grant expenditure to offset grant income	29,740
2	RSI grant income in relation to HPG	-29,740

<b>HH40 Renovation Grants</b>				
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
1,350,037	Supplies & Services	1,000,000	1,000,000	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
1,350,037	<b>Gross Expenditure</b>	1,000,000	1,000,000	0
-1,746,790	Other Income	-1,000,000	-1,000,000	0
-396,754	<b>Net Expenditure</b>	0	0	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>HH42 Care and Repair Scheme</b>				
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
45,933	Supplies & Services	44,550	44,550	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
45,933	<b>Gross Expenditure</b>	44,550	44,550	0
0	Other Income	0	0	0
45,933	<b>Net Expenditure</b>	44,550	44,550	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>HH48 Other Housing Improvement Services</b>				
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
71,682	Supplies & Services	100,000	100,000	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
71,682	<b>Gross Expenditure</b>	100,000	100,000	0
-10,404	Other Income	0	0	0
61,278	<b>Net Expenditure</b>	100,000	100,000	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

Administration

2024/25 Actual £		2025/26 Original Budget £	2026/27 Original Budget £	Variances £
	<b>GH01 Assets and Development</b>			
89,567	1 Employees	100,370	104,620	4,250
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
1,207	2 Supplies & Services	990	1,260	270
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
90,774	<b>Gross Expenditure</b>	101,360	105,880	4,520
0	Other Income	0	0	0
90,774	<b>Net Expenditure</b>	101,360	105,880	4,520

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	4,250
2 Increase in employee related insurances	270

	<b>GH02 HRA Regeneration &amp; Development</b>			
0	1 Employees	1,020	0	-1,020
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
0	<b>Gross Expenditure</b>	1,020	0	-1,020
0	Other Income	0	0	0
0	<b>Net Expenditure</b>	1,020	0	-1,020

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Cost Centre deactivated and budgets re-aligned	-1,020
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	<b>GH03 Compliance</b>			
224,884	1 Employees	259,930	331,120	71,190
0	Premises-Related Expenditure	0	0	0
2,229	2 Transport-Related Expenditure	500	1,700	1,200
4,053	3 Supplies & Services	4,790	4,560	-230
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
231,166	<b>Gross Expenditure</b>	265,220	337,380	72,160
0	Other Income	0	0	0
231,166	<b>Net Expenditure</b>	265,220	337,380	72,160

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension and New Compliance Officer post	71,190
2 Car allowances - mileage	1,200
3 Decrease in insurance recharge	-230

	<b>GH04 Repairs</b>			
348,659	1 Employees	387,610	413,520	25,910
0	Premises-Related Expenditure	0	0	0
4,854	2 Transport-Related Expenditure	5,390	3,300	-2,090
11,048	3 Supplies & Services	6,860	6,630	-230
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
364,561	<b>Gross Expenditure</b>	399,860	423,450	23,590
0	Other Income	0	0	0
364,561	<b>Net Expenditure</b>	399,860	423,450	23,590

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	25,910
2 Car allowances - mileage	-2,090
3 Decrease in insurance recharge	-230

<b>GH05 Assets &amp; Major Works</b>				
292,928	1 Employees	388,050	416,460	28,410
0	Premises-Related Expenditure	0	0	0
1,726	2 Transport-Related Expenditure	3,820	1,600	-2,220
8,205	3 Supplies & Services	6,820	5,000	-1,820
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>302,860</u>	<b>Gross Expenditure</b>	<u>398,690</u>	<u>423,060</u>	<u>24,370</u>
0	Other Income	0	0	0
<u>302,860</u>	<b>Net Expenditure</b>	<u>398,690</u>	<u>423,060</u>	<u>24,370</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	28,410
2 Car allowances - mileage	-2,220
3 Decrease in insurance recharge	-1,820

<b>GH06 Housing Operations</b>				
116,379	1 Employees	126,380	132,100	5,720
0	Premises-Related Expenditure	0	0	0
152	Transport-Related Expenditure	0	0	0
1,878	2 Supplies & Services	1,660	1,650	-10
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>118,409</u>	<b>Gross Expenditure</b>	<u>128,040</u>	<u>133,750</u>	<u>5,710</u>
0	Other Income	0	0	0
<u>118,409</u>	<b>Net Expenditure</b>	<u>128,040</u>	<u>133,750</u>	<u>5,710</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	5,720
2 Decrease in insurance recharge	-10

<b>GH07 Neighbourhood Management</b>				
523,197	1 Employees	633,120	641,330	8,210
0	Premises-Related Expenditure	0	0	0
14,975	3 Transport-Related Expenditure	16,500	15,500	-1,000
34,087	2 Supplies & Services	24,360	29,590	5,230
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>572,259</u>	<b>Gross Expenditure</b>	<u>673,980</u>	<u>686,420</u>	<u>12,440</u>
0	Other Income	0	0	0
<u>572,259</u>	<b>Net Expenditure</b>	<u>673,980</u>	<u>686,420</u>	<u>12,440</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	8,210
2 Adjustment to Centrally Determined Costs	5,230
3 Car allowances and operational leasing payments balance	-1,000

<b>GH08 Leasehold Management</b>				
65,358	1 Employees	69,430	84,370	14,940
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
1,219	2 Supplies & Services	1,200	1,330	130
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>66,577</u>	<b>Gross Expenditure</b>	<u>70,630</u>	<u>85,700</u>	<u>15,070</u>
0	Other Income	0	0	0
<u>66,577</u>	<b>Net Expenditure</b>	<u>70,630</u>	<u>85,700</u>	<u>15,070</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	14,940
2 Increase in insurance recharge	130

<b>GH09 Supported Housing</b>				
332,935	1 Employees	374,210	378,540	4,330
0	Premises-Related Expenditure	0	0	0
3,060	2 Transport-Related Expenditure	5,000	3,200	-1,800
7,939	3 Supplies & Services	11,280	9,780	-1,500
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>343,935</u>	<b>Gross Expenditure</b>	<u>390,490</u>	<u>391,520</u>	<u>1,030</u>
0	Other Income	0	0	0
<u>343,935</u>	<b>Net Expenditure</b>	<u>390,490</u>	<u>391,520</u>	<u>1,030</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	4,330
2 Car allowances - mileage	-1,800
3 Decrease in insurance recharge	-1,500

<b>GH11 Retrofit Decarbonisation</b>				
0	1 Employees	184,990	206,180	21,190
0	Premises-Related Expenditure	0	0	0
0	2 Transport-Related Expenditure	400	0	-400
0	3 Supplies & Services	0	3,840	3,840
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>0</u>	<b>Gross Expenditure</b>	<u>185,390</u>	<u>210,020</u>	<u>24,630</u>
0	Other Income	0	0	0
<u>0</u>	<b>Net Expenditure</b>	<u>185,390</u>	<u>210,020</u>	<u>24,630</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	21,190
2 Car allowances - mileage	-400
3 Increase in insurance recharge	3,835

<b>GH58 Housing Options</b>				
396,368	1 Employees	347,770	459,440	111,670
3,198	Premises-Related Expenditure	0	0	0
1,170	2 Transport-Related Expenditure	4,020	3,020	-1,000
28,703	3 Supplies & Services	7,730	228,560	220,830
0	4 Third Party Payments	35,000	0	-35,000
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>429,439</u>	<b>Gross Expenditure</b>	<u>394,520</u>	<u>691,020</u>	<u>296,500</u>
<u>-150,685</u>	5 Other Income	<u>-40,170</u>	<u>-257,960</u>	<u>-217,790</u>
<u>278,754</u>	<b>Net Expenditure</b>	<u>354,350</u>	<u>433,060</u>	<u>78,710</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Salaries funded by HPG reserve	67,740
1 Move outreach worker budget to officer salary budget	35,000
1 Employee Costs including Increments and Pension	8,930
2 Adjustment to Centrally Determined Costs	-1,000
3 Adjustment to Centrally Determined Costs	-1,740
3 RSI related spend from HPG settlement	222,570
4 Move outreach worker budget to officer salary budget	-35,000
5 RSI funding from HPG settlement	-217,790

<b>GH61 Social Lettings Agency</b>				
48,809	1 Employees	53,290	57,230	3,940
0	Premises-Related Expenditure	0	0	0
389	2 Transport-Related Expenditure	600	300	-300
674	3 Supplies & Services	850	710	-140
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>49,872</u>	<b>Gross Expenditure</b>	<u>54,740</u>	<u>58,240</u>	<u>3,500</u>
0	Other Income	0	0	0
<u>49,872</u>	<b>Net Expenditure</b>	<u>54,740</u>	<u>58,240</u>	<u>3,500</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	3,940
2 Car allowances - mileage	-300
3 Decrease in insurance recharge	-140

<b>GH62 Housing Strategy &amp; Support</b>				
144,756	1 Employees	156,850	168,790	11,940
0	Premises-Related Expenditure	0	0	0
126	2 Transport-Related Expenditure	930	630	-300
-5,159	3 Supplies & Services	2,670	3,120	450
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>139,723</u>	<b>Gross Expenditure</b>	<u>160,450</u>	<u>172,540</u>	<u>12,090</u>
0	Other Income	0	0	0
<u>139,723</u>	<b>Net Expenditure</b>	<u>160,450</u>	<u>172,540</u>	<u>12,090</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	11,940
2 Car allowances - mileage	-300
3 Postage recharge increase	300
3 Increase in insurance recharge	150

<b>GM03 Chief Officer - Housing</b>				
131,377	1 Employees	145,680	151,000	5,320
0	Premises-Related Expenditure	0	0	0
135	Transport-Related Expenditure	250	250	0
1,576	2 Supplies & Services	1,150	1,640	490
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>133,088</u>	<b>Gross Expenditure</b>	<u>147,080</u>	<u>152,890</u>	<u>5,810</u>
0	Other Income	0	0	0
<u>133,088</u>	<b>Net Expenditure</b>	<u>147,080</u>	<u>152,890</u>	<u>5,810</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	5,320
2 Increase in insurance recharge	490

<b>GM29 Private Sector Housing</b>				
264,148	1 Employees	281,640	364,110	82,470
0	Premises-Related Expenditure	0	0	0
631	2 Transport-Related Expenditure	2,100	1,600	-500
13,235	3 Supplies & Services	5,280	4,680	-600
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>278,014</u>	<b>Gross Expenditure</b>	<u>289,020</u>	<u>370,390</u>	<u>81,370</u>
-14,822	Other Income	0	0	0
<u>263,192</u>	<b>Net Expenditure</b>	<u>289,020</u>	<u>370,390</u>	<u>81,370</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth (staffing)	72,920
1 Employee Costs including Increments and Pension	9,550
2 Car allowances - mileage	-500
3 Decrease in insurance recharge	-600

## Place and Growth Summary

		<u>Service</u>		
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Original to Original Variance
£		£	£	£
35,929	CE52 Public Conveniences	28,800	28,800	0
86,176	ED10 Regeneration & Economic Development	98,690	124,290	25,600
206	ED11 Misc Regeneration Initiatives	0	0	0
7,895	ED12 Rural Regeneration Initiatives	53,410	46,710	-6,700
0	ED14 High Street Innovation Fund	110	0	-110
-856	ED16 Folkestone CLLD	0	0	0
0	ED17 CLLD ESF Projects	0	0	0
0	ED18 CLLD ERDF Projects	0	0	0
0	ED19 Re-Opening High Streets Safely	0	0	0
0	ED42 Town of Culture	0	100,000	100,000
31,145	ED54 Corporate Investment Initiatives	0	0	0
0	ED55 Town Centre Regeneration Initiatives	0	0	0
-10,962	ED56 RM Business Hub Grant Scheme	0	0	0
64,282	ED57 Green Business Grant Scheme	0	0	0
-179,627	ED58 UK Shared Prosperity Fund	-153,140	0	153,140
-418,331	ED59 Rural England Prosperity Fund	0	50,050	50,050
0	EE23 Folkestone Airshow	0	0	0
49,755	ES05 Environmental Initiatives	50,360	50,360	0
<b>-334,388</b>	<b>Service Total</b>	<b>78,230</b>	<b>400,210</b>	<b>321,980</b>
 <u>Administration</u>				
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Original to Original Variance
£		£	£	£
314,166	GM30 Regeneration & Economic Development	352,250	367,220	14,970
<b>314,166</b>	<b>Administration Total</b>	<b>352,250</b>	<b>367,220</b>	<b>14,970</b>
 <u>Holding</u>				
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Original to Original Variance
£		£	£	£
1,760,583	GE01 Grounds Maintenance	1,943,190	2,031,270	88,080
274,209	GE05 Charity Areas	273,640	321,400	47,760
75,782	GE06 Royal Military Canal	86,590	140,080	53,490
161,613	GE07 Toilet Cleaning	177,810	185,200	7,390
17,795	GE08 Pump Maintenance Crew	8,210	-1,900	-10,110
24,836	GE10 Diesel - Fuel Tank Ross Depot	0	26,730	26,730
<b>2,314,818</b>	<b>Holding Total</b>	<b>2,489,440</b>	<b>2,702,780</b>	<b>213,340</b>



<b>ED42 Town of Culture</b>				
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	1 Supplies & Services	0	100,000	100,000
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
0	<b>Gross Expenditure</b>	0	100,000	100,000
0	Other Income	0	0	0
0	<b>Net Expenditure</b>	0	100,000	100,000

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved budget growth to support local community	100,000
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<b>ED58 UK Shared Prosperity Fund</b>				
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
520,269	1 Supplies & Services	174,000	0	-174,000
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
520,269	<b>Gross Expenditure</b>	174,000	0	-174,000
-699,896	2 Other Income	-327,140	0	327,140
-179,627	<b>Net Expenditure</b>	-153,140	0	153,140

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Savings (non staffing)	-174,000
2 Approved Budget Strategy Growth	266,740
2 Adjustment to Centrally Determined Costs	60,400

<b>ED59 Rural England Prosperity Fund</b>				
41,963	1 Employees	0	49,410	49,410
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
600	2 Supplies & Services	0	640	640
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
42,563	<b>Gross Expenditure</b>	0	50,050	50,050
-460,894	Other Income	0	0	0
-418,331	<b>Net Expenditure</b>	0	50,050	50,050

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Salaries funded by Climate Change reserve	49,410
2 Increase in insurance recharge	640

<b>ES05 Environmental Initiatives</b>				
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
50,360	Supplies & Services	50,360	50,360	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
-600	Contributions to Provisions	0	0	0
49,760	<b>Gross Expenditure</b>	50,360	50,360	0
-5	Other Income	0	0	0
49,755	<b>Net Expenditure</b>	50,360	50,360	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

**Administration**

2024/25 Actual £		2025/26 Original Budget £	2026/27 Original Budget £	Variances £
	<b>GM30</b>			
	<b>Regeneration &amp; Economic Development</b>			
368,888	1 Employees	348,320	437,200	88,880
0	Premises-Related Expenditure	0	0	0
33	4 Transport-Related Expenditure	500	300	-200
-42,154	2 Supplies & Services	3,430	5,170	1,740
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>326,767</u>	<b>Gross Expenditure</b>	<u>352,250</u>	<u>442,670</u>	<u>90,420</u>
-12,602	3 Other Income	0	-75,450	-75,450
<u>314,166</u>	<b>Net Expenditure</b>	<u>352,250</u>	<u>367,220</u>	<u>14,970</u>

***Key Variances from Original Budget 2025/26 to Original Budget 2026/27***

1 Approved Budget Strategy Growth (staffing)	28,780
1 Salaries funded by LUF	27,080
1 Salaries funded by Carry Forward reserve	14,170
1 Employee Costs including Increments and Pension	18,850
2 Adjustment to Centrally Determined Costs	1,740
3 Change in capital recharges (LUF)	-75,450
4 Car allowances - mileage	-200

**Holding**

2024/25 Actual £		2025/26 Original Budget £	2026/27 Original Budget £	Variances £
	<b>GE01</b>			
	<b>Grounds Maintenance</b>			
1,548,038	4 Employees	1,712,620	1,784,710	72,090
88,774	1 Premises-Related Expenditure	26,100	51,600	25,500
182,025	3 Transport-Related Expenditure	182,230	187,300	5,070
236,802	2 Supplies & Services	198,140	209,860	11,720
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>2,055,639</u>	<b>Gross Expenditure</b>	<u>2,119,090</u>	<u>2,233,470</u>	<u>114,380</u>
-295,056	5 Other Income	-175,900	-202,200	-26,300
<u>1,760,583</u>	<b>Net Expenditure</b>	<u>1,943,190</u>	<u>2,031,270</u>	<u>88,080</u>

***Key Variances from Original Budget 2025/26 to Original Budget 2026/27***

1 Approved Budget Strategy Growth	28,000
1 Reallocation of hanging baskets and planters budget	-2,500
2 Approved Budget Strategy Growth	10,100
2 Permanent virement (5340)	10,431
2 Adjustment to Centrally Determined Costs	-8,811
3 Permanent virement (5340)	17,150
3 Adjustment to Centrally Determined Costs	-12,080
4 Permanent virement (5340)	-27,581
4 Post deleted in error last year. Added back into budget.	30,730
4 Employee Costs including Increments and Pension	68,941
5 Approved Budget Strategy Savings (non staffing)	-26,300

	<b>GE05</b>			
	<b>Charity Areas</b>			
263,313	1 Employees	252,370	302,000	49,630
0	Premises-Related Expenditure	0	0	0
6,866	Transport-Related Expenditure	7,290	7,290	0
4,029	2 Supplies & Services	13,980	12,110	-1,870
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>274,209</u>	<b>Gross Expenditure</b>	<u>273,640</u>	<u>321,400</u>	<u>47,760</u>
0	Other Income	0	0	0
<u>274,209</u>	<b>Net Expenditure</b>	<u>273,640</u>	<u>321,400</u>	<u>47,760</u>

***Key Variances from Original Budget 2025/26 to Original Budget 2026/27***

1 Employee Costs including Increments and Pension	49,630
2 Adjustment to Centrally Determined Costs	-1,870

<b>GE06 Royal Military Canal</b>				
57,218	1 Employees	62,350	116,650	54,300
4,500	Premises-Related Expenditure	5,000	5,000	0
3,093	Transport-Related Expenditure	4,900	4,900	0
10,970	2 Supplies & Services	14,340	13,530	-810
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>75,782</u>	<b>Gross Expenditure</b>	<u>86,590</u>	<u>140,080</u>	<u>53,490</u>
0	Other Income	0	0	0
<u>75,782</u>	<b>Net Expenditure</b>	<u>86,590</u>	<u>140,080</u>	<u>53,490</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Savings (non staffing)	-13,480
1 Approved Budget Strategy Growth (staffing)	37,500
1 Employee Costs including Increments and Pension	30,280
2 Decrease in insurance recharges	-810

<b>GE07 Toilet Cleaning</b>				
115,516	1 Employees	135,410	144,260	8,850
24,317	Premises-Related Expenditure	17,250	17,250	0
9,498	2 Transport-Related Expenditure	11,360	10,810	-550
20,328	3 Supplies & Services	20,290	19,380	-910
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>169,658</u>	<b>Gross Expenditure</b>	<u>184,310</u>	<u>191,700</u>	<u>7,390</u>
-8,045	Other Income	-6,500	-6,500	0
<u>161,613</u>	<b>Net Expenditure</b>	<u>177,810</u>	<u>185,200</u>	<u>7,390</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	8,850
2 Decrease in vehicle insurance recharges	-550
3 Decrease in employer's insurance recharges	-910

<b>GE08 Pump Maintenance Crew</b>				
42,748	1 Employees	50,680	41,710	-8,970
0	Premises-Related Expenditure	0	0	0
6,942	2 Transport-Related Expenditure	6,580	6,310	-270
41,829	3 Supplies & Services	43,550	42,680	-870
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>91,519</u>	<b>Gross Expenditure</b>	<u>100,810</u>	<u>90,700</u>	<u>-10,110</u>
-73,724	Other Income	-92,600	-92,600	0
<u>17,795</u>	<b>Net Expenditure</b>	<u>8,210</u>	<u>-1,900</u>	<u>-10,110</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	4,360
2 Decrease in vehicle insurance recharges	-270
3 Decrease in employer's insurance recharges	-870

<b>GE10 Diesel - Fuel Tank Ross Depot</b>				
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
24,836	1 Transport-Related Expenditure	0	26,730	26,730
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>24,836</u>	<b>Gross Expenditure</b>	<u>0</u>	<u>26,730</u>	<u>26,730</u>
0	Other Income	0	0	0
<u>24,836</u>	<b>Net Expenditure</b>	<u>0</u>	<u>26,730</u>	<u>26,730</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth	26,730
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### Corporate Estates & Development Summary

		<u>Service</u>		
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Original to Original Variance
£		£	£	£
-52,089	CE30	-39,220	-39,220	0
	CE33/			
-22,411	CE34	-21,000	-21,730	-730
1,910	CE36	5,440	5,440	0
10,592	CE37	17,480	17,480	0
952,338	CE38	938,910	955,580	16,670
0	CG55	0	0	0
-158,563	CG80	-162,060	-163,090	-1,030
0	CG90	0	0	0
4,728	EA11	-1,790	-1,780	10
-4,899	EA12	-7,980	-7,980	0
-20,100	EB02	-104,730	-104,730	0
0	EB04	0	0	0
85,088	ED00	10,910	10,000	-910
0	ED02	119,000	119,000	0
0	ED50	30,000	30,000	0
<b>796,593</b>	<b>Service Total</b>	<b>784,960</b>	<b>798,970</b>	<b>14,010</b>

		<u>Administration</u>		
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Original to Original Variance
£		£	£	£
265,295	GM18	332,700	294,720	-37,980
247,847	GM31	302,770	315,050	12,280
192,230	GM32	215,280	217,620	2,340
356,366	GM33	385,020	464,080	79,060
0	GM40	0	0	0
23,007	GM50	26,510	24,230	-2,280
0	GX57	0	-135,000	-135,000
<b>1,084,746</b>	<b>Administration Total</b>	<b>1,262,280</b>	<b>1,180,700</b>	<b>-81,580</b>

		<u>Holding</u>		
2024/25 Actual		2025/26 Original Budget	2026/27 Original Budget	Original to Original Variance
£		£	£	£
226,906	GX00	214,640	204,680	-9,960
319	GX05	360	380	20
104,217	GX10	119,630	119,510	-120
-6,657	GX20	-4,540	450	4,990
17,574	GX21	6,310	6,200	-110
141	GX22	140	190	50
1,825	GX23	2,720	2,720	0
24,724	GX24	38,700	38,690	-10
79,078	GX25	48,860	68,190	19,330
171,556	GX27	205,110	179,120	-25,990
201,030	GX30	238,890	238,690	-200
107,069	GX40	77,400	77,400	0
55,194	GX50	64,960	64,230	-730
4,033	GX51	10,000	25,900	15,900
1,589	GX52	450	360	-90
-299,939	GX53	-344,920	-345,300	-380
885	GX54	730	720	-10
15,930	GX60	140	0	-140
172,636	GX65	208,970	199,520	-9,450
1,046	GX69	0	0	0
0	GX80	-89,160	-28,150	61,010
0	GX81	-1,285,550	-1,285,320	230
43	GX82	14,500	-36,820	-51,320
3,985	GX83	11,180	7,780	-3,400
-46,916	GX84	0	0	0
0	GX89	0	-26,000	-26,000
-4,880	GX99	0	0	0
<b>831,388</b>	<b>Holding Total</b>	<b>-460,480</b>	<b>-486,860</b>	<b>-26,380</b>

**Corporate Estates & Development Detail**

		<u>Service</u>		
2024/25		2025/26	2026/27	
Actual		Original	Original	Variances
£		Budget	Budget	£
	<b>CE30 Outdoor Sports and Recreation</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
-11,940	Contributions to Provisions	0	0	0
-11,940	<b>Gross Expenditure</b>	0	0	0
-40,149	Other Income	-39,220	-39,220	0
-52,089	<b>Net Expenditure</b>	-39,220	-39,220	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

	<b>CE33/</b>			
	<b>CE34</b>			
	<b>Royal Military Canal (including Ecology &amp; Habitat Maintenance (HLF))</b>			
240	Employees	240	240	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
5,738	Supplies & Services	1,520	790	-730
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
5,978	<b>Gross Expenditure</b>	1,760	1,030	-730
-28,389	Other Income	-22,760	-22,760	0
-22,411	<b>Net Expenditure</b>	-21,000	-21,730	-730

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Decrease in insurance recharge -730

	<b>CE36</b>			
	<b>Royal Military Canal Drainage Functions</b>			
0	Employees	0	0	0
1,910	Premises-Related Expenditure	5,440	5,440	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
1,910	<b>Gross Expenditure</b>	5,440	5,440	0
0	Other Income	0	0	0
1,910	<b>Net Expenditure</b>	5,440	5,440	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

	<b>CE37</b>			
	<b>Royal Military Bridge Painting</b>			
0	Employees	0	0	0
10,592	Premises-Related Expenditure	17,480	17,480	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
10,592	<b>Gross Expenditure</b>	17,480	17,480	0
0	Other Income	0	0	0
10,592	<b>Net Expenditure</b>	17,480	17,480	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>CE38</b>	<b>Community Parks &amp; Open Spaces</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
580,556	2 Supplies & Services	534,400	533,640	-760
359,817	1 Third Party Payments	387,220	404,650	17,430
0	Transfer Payments	0	0	0
52,200	Contributions to Provisions	52,200	52,200	0
992,573	<b>Gross Expenditure</b>	973,820	990,490	16,670
-40,235	Other Income	-34,910	-34,910	0
952,338	<b>Net Expenditure</b>	938,910	955,580	16,670

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Change in outsourced contract recharges	17,430
2 Decrease in insurance recharge offset by grants and contributions	-760

<b>CG80</b>	<b>Coast Protection</b>			
0	Employees	0	0	0
48,206	Premises-Related Expenditure	49,800	49,800	0
-10	Transport-Related Expenditure	0	0	0
3,945	1 Supplies & Services	3,350	2,320	-1,030
2,651	1 Third Party Payments	19,000	15,000	-4,000
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
54,792	<b>Gross Expenditure</b>	72,150	67,120	-5,030
-213,355	1 Other Income	-234,210	-230,210	4,000
-158,563	<b>Net Expenditure</b>	-162,060	-163,090	-1,030

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Adjustment to Centrally Determined Costs	-1,030
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<b>EA11</b>	<b>Leas Bandstand</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
6,328	1 Supplies & Services	4,210	4,220	10
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
-1,600	Contributions to Provisions	0	0	0
4,728	<b>Gross Expenditure</b>	4,210	4,220	10
0	Other Income	-6,000	-6,000	0
4,728	<b>Net Expenditure</b>	-1,790	-1,780	10

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Increase in insurance recharge	10
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<b>EA12</b>	<b>Hythe Beach Chalets</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
0	<b>Gross Expenditure</b>	0	0	0
-4,899	Other Income	-7,980	-7,980	0
-4,899	<b>Net Expenditure</b>	-7,980	-7,980	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>EB02</b>	<b>Mountfield Industrial Estate</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
-8,400	Contributions to Provisions	0	0	0
<u>-8,400</u>	<b>Gross Expenditure</b>	<u>0</u>	<u>0</u>	<u>0</u>
-11,700	Other Income	-104,730	-104,730	0
<u>-20,100</u>	<b>Net Expenditure</b>	<u>-104,730</u>	<u>-104,730</u>	<u>0</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>ED00</b>	<b>Otterpool - Developer</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
85,088	1 Supplies & Services	10,910	10,000	-910
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>85,088</u>	<b>Gross Expenditure</b>	<u>10,910</u>	<u>10,000</u>	<u>-910</u>
0	Other Income	0	0	0
<u>85,088</u>	<b>Net Expenditure</b>	<u>10,910</u>	<u>10,000</u>	<u>-910</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1	Decrease in insurance recharge			-910
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<b>ED02</b>	<b>Princess Parade Planning Project</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	119,000	119,000	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>0</u>	<b>Gross Expenditure</b>	<u>119,000</u>	<u>119,000</u>	<u>0</u>
0	Other Income	0	0	0
<u>0</u>	<b>Net Expenditure</b>	<u>119,000</u>	<u>119,000</u>	<u>0</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>ED50</b>	<b>Strategic Projects</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	30,000	30,000	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>0</u>	<b>Gross Expenditure</b>	<u>30,000</u>	<u>30,000</u>	<u>0</u>
0	Other Income	0	0	0
<u>0</u>	<b>Net Expenditure</b>	<u>30,000</u>	<u>30,000</u>	<u>0</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

**Administration**

2024/25 Actual £		2025/26 Original Budget £	2026/27 Original Budget £	Variances £
	<b>GM18 Maintenance Officers</b>			
235,537	2 Employees	291,670	259,910	-31,760
112	Premises-Related Expenditure	0	0	0
26,823	1 Transport-Related Expenditure	14,040	13,090	-950
53,650	1 Supplies & Services	86,800	81,530	-5,270
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
316,122	<b>Gross Expenditure</b>	392,510	354,530	-37,980
-50,827	Other Income	-59,810	-59,810	0
265,295	<b>Net Expenditure</b>	332,700	294,720	-37,980

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Adjustment to Centrally Determined Costs	-6,220
2 Approved Budget Strategy Savings (staffing)	-41,500
2 Employee Costs including Increments and Pension	9,740

	<b>GM31 Engineering and Buildings</b>			
242,865	2 Employees	286,830	300,110	13,280
0	Premises-Related Expenditure	0	0	0
1,144	1 Transport-Related Expenditure	1,300	2,300	1,000
3,839	1 Supplies & Services	14,640	12,640	-2,000
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
247,847	<b>Gross Expenditure</b>	302,770	315,050	12,280
0	Other Income	0	0	0
247,847	<b>Net Expenditure</b>	302,770	315,050	12,280

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Adjustment to Centrally Determined Costs	-1,000
2 Employee Costs including Increments and Pension	13,280

	<b>GM32 Estates and Assets</b>			
187,927	1 Employees	210,790	213,080	2,290
0	Premises-Related Expenditure	0	0	0
328	Transport-Related Expenditure	1,800	1,800	0
3,975	2 Supplies & Services	2,690	2,740	50
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
192,230	<b>Gross Expenditure</b>	215,280	217,620	2,340
0	Other Income	0	0	0
192,230	<b>Net Expenditure</b>	215,280	217,620	2,340

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	2,290
2 Increase in insurance recharge	50

	<b>GM33 Strategic Development</b>			
350,515	1 Employees	380,380	459,210	78,830
1,000	Premises-Related Expenditure	0	0	0
134	Transport-Related Expenditure	0	0	0
4,718	2 Supplies & Services	4,640	4,870	230
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
356,366	<b>Gross Expenditure</b>	385,020	464,080	79,060
0	Other Income	0	0	0
356,366	<b>Net Expenditure</b>	385,020	464,080	79,060

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Employee Costs including Increments and Pension	21,600
1 Approved Budget Strategy Growth	57,230
2 Increase in insurance recharge	230

	<b>GM50</b>	<b>Area Officers</b>			
-4,241		Employees	100	100	0
0		Premises-Related Expenditure	0	0	0
25,954	1	Transport-Related Expenditure	21,270	19,630	-1,640
1,295	1	Supplies & Services	5,140	4,500	-640
0		Third Party Payments	0	0	0
0		Transfer Payments	0	0	0
0		Contributions to Provisions	0	0	0
23,007		<b>Gross Expenditure</b>	26,510	24,230	-2,280
0		Other Income	0	0	0
23,007		<b>Net Expenditure</b>	26,510	24,230	-2,280

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Adjustment to Centrally Determined Costs	-2,280
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**Holding**

2024/25 Actual £		2025/26 Original Budget £	2026/27 Original Budget £	Variances £
	<b>GX00</b>			
0		0	0	0
319,273	1	347,930	335,300	-12,630
0		0	0	0
57,184	2	2,050	4,720	2,670
7,799		3,460	3,460	0
0		0	0	0
0		0	0	0
384,256		353,440	343,480	-9,960
-157,350		-138,800	-138,800	0
226,906		214,640	204,680	-9,960

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Adjustment to Centrally Determined Costs	-2,630
1 Approved Budget Strategy Savings (non staffing)	-15,000
1 Approved Budget Strategy Growth	5,000
2 Adjustment to Centrally Determined Costs	2,670

	<b>GX05</b>	<b>Hawkinge Depot</b>			
0		Employees	0	0	0
183	1	Premises-Related Expenditure	360	240	-120
0		Transport-Related Expenditure	0	0	0
136	2	Supplies & Services	0	140	140
0		Third Party Payments	0	0	0
0		Transfer Payments	0	0	0
0		Contributions to Provisions	0	0	0
319		<b>Gross Expenditure</b>	360	380	20
0		Other Income	0	0	0
319		<b>Net Expenditure</b>	360	380	20

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Decrease in premises insurance recharge	-120
2 Increase in other insurance recharges	140

	<b>GX10</b>	<b>Public Toilets</b>			
0		Employees	0	0	0
103,958	1	Premises-Related Expenditure	119,630	119,510	-120
0		Transport-Related Expenditure	0	0	0
259		Supplies & Services	0	0	0
0		Third Party Payments	0	0	0
0		Transfer Payments	0	0	0
0		Contributions to Provisions	0	0	0
104,217		<b>Gross Expenditure</b>	119,630	119,510	-120
0		Other Income	0	0	0
104,217		<b>Net Expenditure</b>	119,630	119,510	-120

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Decrease in premises insurance recharge	-120
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<b>GX20</b>	<b>Parks &amp; Open Spaces Buildings</b>			
0	Employees	0	0	0
13,528	1 Premises-Related Expenditure	15,440	20,380	4,940
0	Transport-Related Expenditure	0	0	0
46	2 Supplies & Services	20	70	50
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
13,574	<b>Gross Expenditure</b>	15,460	20,450	4,990
-20,231	Other Income	-20,000	-20,000	0
<u>-6,657</u>	<b>Net Expenditure</b>	<u>-4,540</u>	<u>450</u>	<u>4,990</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth	5,000
1 Decrease in premises insurance recharge	-60
2 Increase in other insurance recharges	50

<b>GX21</b>	<b>Royal Military Canal Buildings</b>			
0	Employees	0	0	0
17,458	1 Premises-Related Expenditure	6,310	6,080	-230
0	Transport-Related Expenditure	0	0	0
117	2 Supplies & Services	0	120	120
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
17,574	<b>Gross Expenditure</b>	6,310	6,200	-110
0	Other Income	0	0	0
<u>17,574</u>	<b>Net Expenditure</b>	<u>6,310</u>	<u>6,200</u>	<u>-110</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Decrease in premises insurance recharge	-230
2 Increase in other insurance recharges	120

<b>GX22</b>	<b>Hythe Beach Huts</b>			
0	Employees	0	0	0
141	1 Premises-Related Expenditure	140	190	50
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
141	<b>Gross Expenditure</b>	140	190	50
0	Other Income	0	0	0
<u>141</u>	<b>Net Expenditure</b>	<u>140</u>	<u>190</u>	<u>50</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Increase in premises insurance recharge	50
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<b>GX23</b>	<b>Bandstand</b>			
0	Employees	0	0	0
1,817	1 Premises-Related Expenditure	2,720	2,710	-10
0	Transport-Related Expenditure	0	0	0
8	2 Supplies & Services	0	10	10
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
1,825	<b>Gross Expenditure</b>	2,720	2,720	0
0	Other Income	0	0	0
<u>1,825</u>	<b>Net Expenditure</b>	<u>2,720</u>	<u>2,720</u>	<u>0</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Decrease in premises insurance recharge	-10
2 Increase in other insurance recharges	10

<b>GX24</b>	<b>Sports &amp; Recreation Buildings</b>			
0	Employees	0	0	0
24,724	1 Premises-Related Expenditure	38,700	38,690	-10
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
24,724	<b>Gross Expenditure</b>	38,700	38,690	-10
0	Other Income	0	0	0
24,724	<b>Net Expenditure</b>	38,700	38,690	-10

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Decrease in premises insurance recharge	-10
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<b>GX25</b>	<b>Charity Parks &amp; Open Spaces</b>			
0	Employees	0	0	0
78,616	1 Premises-Related Expenditure	48,300	68,090	19,790
0	Transport-Related Expenditure	0	0	0
462	2 Supplies & Services	560	100	-460
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
79,079	<b>Gross Expenditure</b>	48,860	68,190	19,330
-1	Other Income	0	0	0
79,078	<b>Net Expenditure</b>	48,860	68,190	19,330

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth	21,000
1 Adjustment to Centrally Determined Costs	-1,210
2 Decrease in insurance recharge	-460

<b>GX27</b>	<b>Hythe Swimming Pool</b>			
0	Employees	0	0	0
171,085	1 Premises-Related Expenditure	205,110	178,980	-26,130
0	Transport-Related Expenditure	0	0	0
471	2 Supplies & Services	0	140	140
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
171,556	<b>Gross Expenditure</b>	205,110	179,120	-25,990
0	Other Income	0	0	0
171,556	<b>Net Expenditure</b>	205,110	179,120	-25,990

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Savings (non staffing)	-25,000
1 Adjustment to Centrally Determined Costs	-1,130
2 Increase in insurance recharge	140

<b>GX30</b>	<b>Car Parks</b>			
0	Employees	0	0	0
200,529	1 Premises-Related Expenditure	238,890	238,690	-200
0	Transport-Related Expenditure	0	0	0
501	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
201,030	<b>Gross Expenditure</b>	238,890	238,690	-200
0	Other Income	0	0	0
201,030	<b>Net Expenditure</b>	238,890	238,690	-200

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Decrease in premises insurance recharge	-200
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<b>GX40</b>	<b>Prog Planned Maintenance</b>			
0	Employees	0	0	0
107,069	Premises-Related Expenditure	77,400	77,400	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
107,069	<b>Gross Expenditure</b>	77,400	77,400	0
0	Other Income	0	0	0
107,069	<b>Net Expenditure</b>	77,400	77,400	0

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

<b>GX50</b>	<b>Depots &amp; Cemetery Buildings</b>			
0	Employees	0	0	0
54,478	1 Premises-Related Expenditure	64,960	64,150	-810
0	Transport-Related Expenditure	0	0	0
716	2 Supplies & Services	0	80	80
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
55,194	<b>Gross Expenditure</b>	64,960	64,230	-730
0	Other Income	0	0	0
55,194	<b>Net Expenditure</b>	64,960	64,230	-730

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Decrease in premises insurance recharge	-810
2 Increase in other insurance recharges	80

<b>GX51</b>	<b>Oxenden Road Depot</b>			
0	Employees	0	0	0
4,033	1 Premises-Related Expenditure	10,000	25,900	15,900
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
4,033	<b>Gross Expenditure</b>	10,000	25,900	15,900
0	Other Income	0	0	0
4,033	<b>Net Expenditure</b>	10,000	25,900	15,900

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth	15,500
1 Increase in premises insurance recharge	400

<b>GX52</b>	<b>Mountfield Road Depot</b>			
0	Employees	0	0	0
199	1 Premises-Related Expenditure	450	270	-180
0	Transport-Related Expenditure	0	0	0
1,390	2 Supplies & Services	0	90	90
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
1,589	<b>Gross Expenditure</b>	450	360	-90
0	Other Income	0	0	0
1,589	<b>Net Expenditure</b>	450	360	-90

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Decrease in premises insurance recharge	-180
2 Increase in other insurance recharges	90

<b>GX53 Misc Corporate Property</b>				
0	Employees	0	0	0
49,751	1 Premises-Related Expenditure	35,600	40,110	4,510
0	Transport-Related Expenditure	0	0	0
15,651	1 Supplies & Services	7,150	17,260	10,110
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
-13,277	Contributions to Provisions	0	0	0
52,126	<b>Gross Expenditure</b>	42,750	57,370	14,620
-352,065	2 Other Income	-387,670	-402,670	-15,000
-299,939	<b>Net Expenditure</b>	-344,920	-345,300	-380

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth	15,000
1 Decrease in premises insurance recharge	-490
2 Approved Budget Strategy Savings (non staffing)	-15,000
2 Increase in other insurance recharges	110

<b>GX54 Christchurch Tower</b>				
0	Employees	0	0	0
882	1 Premises-Related Expenditure	730	720	-10
0	Transport-Related Expenditure	0	0	0
2	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
885	<b>Gross Expenditure</b>	730	720	-10
0	Other Income	0	0	0
885	<b>Net Expenditure</b>	730	720	-10

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Decrease in premises insurance recharge	-10
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<b>GX60 Mountfield Industrial Estate</b>				
0	Employees	0	0	0
15,930	1 Premises-Related Expenditure	140	0	-140
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
15,930	<b>Gross Expenditure</b>	140	0	-140
0	Other Income	0	0	0
15,930	<b>Net Expenditure</b>	140	0	-140

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Decrease in premises insurance recharge	-140
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<b>GX65 Folca</b>				
0	Employees	0	0	0
172,636	1 Premises-Related Expenditure	192,500	199,520	7,020
0	Transport-Related Expenditure	0	0	0
0	2 Supplies & Services	16,470	0	-16,470
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
172,636	<b>Gross Expenditure</b>	208,970	199,520	-9,450
0	Other Income	0	0	0
172,636	<b>Net Expenditure</b>	208,970	199,520	-9,450

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Savings (non staffing)	-15,000
1 Increase in premises insurance recharge	22,020
2 Decrease in other insurance recharges	-16,470

<b>GX80</b>	<b>Misc Otterpool Property</b>			
0	Employees	0	0	0
94,371	1 Premises-Related Expenditure	24,610	85,890	61,280
1,099	2 Transport-Related Expenditure	1,230	960	-270
67,382	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
162,852	<b>Gross Expenditure</b>	25,840	86,850	61,010
-162,852	Other Income	-115,000	-115,000	0
0	<b>Net Expenditure</b>	-89,160	-28,150	61,010

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Growth	63,000
1 Decrease in premises insurance recharge	-1,720
2 Decrease in vehicle insurance recharge	-270

<b>GX81</b>	<b>Connect 38</b>			
0	Employees	0	0	0
170,518	Premises-Related Expenditure	22,430	22,660	230
0	Transport-Related Expenditure	0	0	0
505,547	Supplies & Services	30,000	30,000	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
676,065	<b>Gross Expenditure</b>	52,430	52,660	230
-676,065	Other Income	-1,337,980	-1,337,980	0
0	<b>Net Expenditure</b>	-1,285,550	-1,285,320	230

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Increase in premises insurance recharge	230
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<b>GX82</b>	<b>Westenhanger Castle</b>			
0	Employees	0	0	0
16,260	1 Premises-Related Expenditure	14,500	33,180	18,680
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
16,260	<b>Gross Expenditure</b>	14,500	33,180	18,680
-16,217	2 Other Income	0	-70,000	-70,000
43	<b>Net Expenditure</b>	14,500	-36,820	-51,320

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Adjustment to Centrally Determined Costs	18,680
2 Approved Budget Strategy Savings (non staffing)	-70,000

<b>GX83</b>	<b>Memorial Arch</b>			
0	Employees	0	0	0
3,985	Premises-Related Expenditure	7,780	7,780	0
0	Transport-Related Expenditure	0	0	0
0	1 Supplies & Services	3,400	0	-3,400
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
3,985	<b>Gross Expenditure</b>	11,180	7,780	-3,400
0	Other Income	0	0	0
3,985	<b>Net Expenditure</b>	11,180	7,780	-3,400

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Adjustment to Centrally Determined Costs	-3,400
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<b>GX89</b>	<b>Misc Agricultural Property</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>0</u>	<b>Gross Expenditure</b>	<u>0</u>	<u>0</u>	<u>0</u>
0	1 Other Income	0	-26,000	-26,000
<u>0</u>	<b>Net Expenditure</b>	<u>0</u>	<u>-26,000</u>	<u>-26,000</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Savings (non staffing) -26,000

<b>GX57</b>	<b>Changing Tides</b>			
0	Employees	0	0	0
0	Premises-Related Expenditure	0	0	0
0	Transport-Related Expenditure	0	0	0
0	Supplies & Services	0	0	0
0	Third Party Payments	0	0	0
0	Transfer Payments	0	0	0
0	Contributions to Provisions	0	0	0
<u>0</u>	<b>Gross Expenditure</b>	<u>0</u>	<u>0</u>	<u>0</u>
0	1 Other Income	0	-135,000	-135,000
<u>0</u>	<b>Net Expenditure</b>	<u>0</u>	<u>-135,000</u>	<u>-135,000</u>

**Key Variances from Original Budget 2025/26 to Original Budget 2026/27**

1 Approved Budget Strategy Savings (non staffing) -135,000

## **Legal Responsibilities – Budget Setting: Advice Note**

Under Section 31A of the Local Government Finance Act 1992, the Council has a duty to set a budget before 11 March in the preceding financial year. In setting the budget, Members jointly and severally (collectively and individually) have a fiduciary duty to Council taxpayers. This means that they have a duty to facilitate, rather than obstruct, the setting of a lawful budget.

Failure to set a lawful budget in time can lead to a loss of revenue, significant additional administrative costs and reputational damage. It may leave the Council at risk of a legal challenge from council taxpayers and/or intervention from the Secretary of State under Section 15 of the Local Government Act 1999.

Failure to set a lawful budget in time may also lead to personal liability for individual Members for misfeasance in public office, negligence, or breach of statutory duty.

This advice note sets out the position in more detail and is intended to assist Members in considering their approach to the Council meeting on 25 February 2026.

### **The Local Government Finance Act 1992 – Duty to set a budget**

Section 30(6) of the Local Government Finance Act 1992 provides that the Council has to set its budget before 11 March in the preceding financial year. This means that the Council has a duty to set the 2026/27 budget before 11 March 2026.

If the budget is set after that date, the Act says the failure to set a budget within the deadline does not, in itself, invalidate the budget. However, such a delay is likely to have significant financial, administrative and legal implications, including potential liability of any Member who contributed to the failure to set a budget.

Section 66 of the Local Government Finance Act 1992 provides that failure to set a Council tax (or delay in setting a Council tax) shall not be challenged except by an application for judicial review. The Secretary of State and any other person with an interest or “standing” (e.g. a council tax payer within Folkestone and Hythe) may apply for judicial review.

### **Financial Implications of Delay**

A delay in setting the Council Tax means a delay in collecting the tax due not only to the Council but also the other precepting authorities such as Police and Fire as well

as Town and Parish Councils on whose behalf the Council acts as collection authority. The Council has a legal duty to provide a range of statutory services, which continues notwithstanding the delay in setting Council tax. It must also pay the monies due to the precepting authorities whether or not it collects any Council Tax.

A delay in setting the budget may also impact on the Council's ability to enter into new agreements with significant financial commitments until and unless the budget is agreed. Otherwise, they would be potentially unlawful unfunded commitments.

If the Council sets the budget by 10 March but later than the planned February budget Council meeting, there is still likely to be disruption to the administrative arrangements for Council tax (printing, posting, delivery of bills) which will have cost implications.

### **Duty to take the advice of the Section 151 Chief Financial Officer**

Sections 25 to 28 of the Local Government Act 2003 impose duties on the Council in relation to how it sets and monitors its budget. These provisions require the Council to make prudent allowance for the risk and uncertainties in its budget and regularly monitor its finances during the year. The Council has a discretion as to how such allowances are made and the action to be taken.

Section 25 also requires the Council's Section 151 Officer to make a report to full Council when it is considering its budget and Council tax. The report must deal with the robustness of the estimates and the adequacy of the reserves allowed for in the budget proposals, so that members will have authoritative advice available to them when they make their decisions. Members must have regard to this report in making their decisions. Any decision that ignores this advice, including the implications of delay, is potentially challengeable.

### **Section 114 and Section 5 Reports**

Section 114 of the Local Government Finance Act 1988 puts an obligation on the Section 151 Officer to issue a report "if it appears to them that the expenditure (including proposed expenditure) is likely to exceed the resources (including borrowing) available to the Council." A similar duty arises if they becomes aware of a course of action which, if pursued, would be unlawful and likely to cause loss or deficiency on the part of the authority.

Section 5 of the Local Government & Housing Act 1989 imposes similar obligations on the Monitoring Officer, if it appears to them that what the Council has done or is proposing to do is likely to contravene a rule of law or any code of practice made or

approved by or under any enactment or maladministration. The Monitoring Officer is also under a duty to warn Members of the consequences under the Member Code of Conduct.

In the event Council failed or looked likely to fail to set a budget before 11 March, the s.151 Officer and Monitoring Officer would be required to issue a report in accordance with the duties above.

### **Member Code of Conduct**

The Localism Act 2011 imposes a duty on Members to abide by the Code of Conduct for Members. In interpreting the Code, regard must be had to the seven Principles of Public life, including the requirement that Members should make decisions in accordance with the law.

Members have an active duty to ensure that the Council sets a lawful budget. Voting against proposals repeatedly, knowing that the result means no lawful budget will be set, is incompatible with Members' obligations under the Code as failure to set a lawful budget is likely to bring the Council into disrepute.

### **Personal Liability of Members**

If a Member's wilful misconduct is found to have caused loss to the Council, the Member may be liable to make good such loss.

Depending on the role played by a Member and the seriousness of the loss incurred, a Member could in principle, be guilty of misfeasance in public office. The indemnity cover provided to Members by the Council does not include actions that constitute an offence or are reckless.

There is also a possibility that a Member might be liable in negligence and/or breach of statutory duty.

In order for an action against a Member to succeed, it would be necessary to prove that their actions were deliberate or reckless and involved persistent failure to facilitate the setting of a lawful budget. The longer the budget is delayed and the more repeatedly the Member(s) "blocks" the setting of a lawful budget, the more likely it is that personal liability will arise.

## **Intervention by the Secretary of State**

The Local Government Act 1999 imposes a duty on the council "...to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness".

Section 15 of the Local Government Act 1999 gives the Secretary of State the power to intervene and take a range of measures. The powers of the Secretary of State are extensive and include:

- a) directing the council to take any action which he/she considers necessary or expedient to secure its compliance with the requirements of this Part (setting a budget by a specified date).
- b) the Secretary of State/or a person nominated by them, exercising the Council's functions (such as setting the Council Tax) for a specific period or such time as the Secretary of State considers appropriate.
- c) requiring the Council to comply with any instructions of the Secretary of State or their nominee in relation to the exercise of that function and to provide such assistance as the Secretary of State or their nominee may require for the purpose of exercising the function.

If the Secretary of State were to intervene on the issue of setting Council Tax, he/she need not set the full budget and could, for example, direct the Council to set a budget at a specified Council tax level by a set date, leaving the Council to work out the detailed savings for each service.

Intervention by the Secretary of State is a measure of last resort and is usually preceded by a report from external auditors, an inspector appointed by the Secretary of State or a regulatory body. However, the Secretary of State can intervene directly in cases of urgency. It is unlikely that the Secretary of State would intervene and set a budget for the Council immediately after 11 March deadline. Given the complexities involved and the calculations and assumptions required in setting a budget, it is more likely that the Secretary of State would give directions to the Council to set its budget by a particular date and take particular steps rather than set it themselves.

## **Reputational Damage**

Failure to set a budget, even in the absence of legal challenge and/or formal/informal intervention by the Secretary of State will have a significant impact on the Council's reputation locally and nationally. It will have an impact in terms of investor confidence, people's preparedness to work with the Council and on Council Tax collection rates as residents may see the council as wasteful, procrastinating and/or inefficient. Reputation and credibility is hard to earn, but once lost, difficult to regain.

### **Failure to set a budget at the February Council meeting**

If Council fails to agree the budget proposed by the Cabinet at its meeting in February, the Council's Constitution requires the Cabinet to meet and consider the reasons why the budget was rejected. At that meeting, it would need to decide whether to re-submit the budget unamended or to make changes. Council would then need to meet again to consider the Cabinet's proposals.

The Council must set the budget at this second meeting. There is no provision for further objections being referred to the Cabinet to consider. If it looked as if the Council were unlikely to agree the budget at this meeting, it is likely that the Section 151 Officer and Monitoring Officer would suggest adjourning the meeting to allow Groups to negotiate a way to agreement. If after an adjournment, agreement still looks unlikely (as a measure of last resort) those Members unable to vote in favour of the budget may be advised to abstain.

### **Section 106 of the Local Government Finance Act 1992**

Under Section 106 of the Local Government Finance Act 1992, a member who has not paid an amount due in respect of their Council tax for at least two months after it became payable is unable to vote on any matters affecting the level of Council Tax or arrangements for administering the Council Tax (they are entitled to speak). Any members unable to vote by virtue of Section 106, must make a declaration to that effect at the start of the meeting. Failure to make such a declaration and/or voting when the provisions are engaged may constitute a criminal offence (maximum fine £1,000).

Sr no	Service Area	Brief Item Description	Reasons for Budget Adjustment	Impact on service delivery if proposal is not approved / other relevant information	Overall Budget Adjustment Growth / (Saving)	Type of Adjustment
1	Planning & Building Control	Building Control Contractor fees budget reduction	Budget realignment	There are no requirements to outsource any works to private contractors - budget reduced as a result.	(5,000)	Permanent
2	Corporate Estates & Development	Folca - Business Rates budget adjustment (saving)	Budget realignment	Business rates liability for FOLCA reduced in line with last year.	(15,000)	Permanent
3	Corporate Estates & Development	Miscellaneous Corporate Property - Rental income increase (portfolio)	Budget realignment	Increase to reflect additional rental income amongst miscellaneous corporate holdings in the portfolio in line with last year trend/receipts.	(15,000)	Permanent
4	Corporate Estates & Development	Hythe Pool utilities budget	Budget realignment	Lower than anticipated usage and charges for gas and water at Hythe Pool. Saving offered to re-align budgets accordingly.	(25,000)	Permanent
5	Regulatory and Community Services	Parking PCN income budget re-alignment	Budget realignment	Income budget increased based on 3 year average Off Street parking fine income to date.	(30,000)	Permanent
6	Governance and Finance	Vacant Contract Compliance Officer post removed from base budget	Budget realignment	Contract Compliance Officer vacancy created in 2023/24 following Taking Stock restructure. Post to be removed as no longer required.	(38,280)	Permanent
7	Governance, Performance and Risk	Remove Senior PA vacancy from base budgets	Budget realignment	Senior Personal Assistant post made redundant in 2025/26.	(48,680)	Permanent
8	People and Customer	Special responsibility budget realignment if all councillors opted in for their maximum entitlement	Budget realignment	To counteract previous budget reduction with expectation of going over to committee system. Previous year 2024/25 budget had been reduced in anticipation of the change to Committee System and removal of Cabinet allowances. This request now is to realign the budget with the anticipated full special responsibility allowance if all members took up their maximum entitled allowances with 3.8% CPI applied.	128,130	Permanent
9	Governance, Performance and Risk	Permanent part time Head of Corporate Policy	Budget realignment	New Head of Corporate Policy at 0.7FTE previously funded by Transformation reserve 2025/26. Post now permanent and requires base budget.	69,700	Permanent
10	Corporate Estates & Development	Misc Otterpool Property utilities and business rates/ council tax	Budget realignment	No budget set for Otterpool properties utilities and business rates. There are 4 untenanted Otterpool properties incurring 200% empty property premium over 5 years (£33k) and deemed not fit to be let. This is an unavoidable cost.	63,000	Permanent
11	People and Customer	Increased costs of first class postage and impact of Royal Mail delivery times scaled back	Budget realignment	Consistent postage overspend by service areas. Changes to second class postage delivery times scaled back to alternate weekdays instead of six days a week has resulted in increased spend on first class delivery, where required (e.g. court documents).	60,000	Permanent
12	People and Customer	Local Land Charges - Official Land Charge Fees	Budget realignment	Ongoing trend in reduction in full searches with more personal searches being undertaken. Nothing possible to mitigate this - nationwide trend. Is resulting in a reduction in income year on year.	30,000	Permanent
13	Planning & Building Control	Misc subscriptions (professional) - incl. case law services	Budget realignment	Essential resource for officers in considering applications. Contains best practice, case law updates, appeal decisions etc. Implications for not continuing subscription - potential impact on quality of decision making.	30,000	Permanent
14	Place and Growth	Increasing the Triennial Budget back up to original level of £50,000p.a. reserve top up	Budget realignment	Reduced during a star chamber review in 2023, as the Triennial was delayed by a year due to alignment with the levelling up fund. So the final year of £50,000 was split into two financial years, thus the £25,000 for 25-26.	25,000	Permanent
15	Corporate Estates & Development	Shorncliffe Pavilion Business Rates	Budget realignment	Business rates liability not previously budgeted for Shorncliffe Pavilion	15,500	Permanent
16	Corporate Estates & Development	Parks & Open Spaces Buildings routine maintenance and equipment	Budget realignment	Continued growth in costs for materials, labour and plant has placed increased pressure on revenue budgets to maintain park buildings & infrastructure. Previous reductions in Planned Maintenance budgets have placed increased pressure on other line items.	5,000	Permanent
17	People and Customer	Civic Wardens - Overtime to cover committee meetings/ leave/ staff sickness	Budget realignment	Current budget for overtime £300. Historical overspend and reduced staffing from three to two civic wardens overtime. Overtime required for leave, sickness and committee meetings. Increased budget of £5,000 requested. Growth of £4,700.	4,700	Permanent
18	People and Customer	Refuse disposal - Civic Wardens	Budget realignment	Refuse disposal charge current budget is £402. Based on Veolia costs and collection needs, increase to £3,400 requested	3,400	Permanent
19	Leadership Support	Budget to cover LGA and District Council Network conferences attendance and any accommodation costs.	Budget realignment	Budget increased in line with historical average spend for conferences and expected increased travel for LGR and Homes for England for Chief Exec.	2,800	Permanent
20	People and Customer	Health & Safety Equipment - Footprint devices for Civic Wardens (alarms/SOS)	Budget realignment	Footprint recharges. No budget in place. Annual charges for 3 devices £850.00	850	One off
21	People and Customer	Equipment - Body cams for Civic Wardens	Budget realignment	No budget in place for body cameras for Civic Wardens.	240	One off
22	Leadership Support	Solace Membership	Budget realignment	Increased budget to cover Solace membership (Corporate Leadership Team)	200	Permanent
23	Leadership Support	Solace Membership	Budget realignment	Increased budget to cover Solace membership (Corporate Leadership Team)	200	Permanent
24	Corporate Estates & Development	Civic Centre - gas and business rates budget re-alignment	Budget realignment	Budget requirement reduced based on historical costs for gas charges and business rates for the Civic Centre	(15,000)	Permanent
25	People and Customer	Casual Civic Car Chauffeur - estimated salary and on-costs	Budget realignment	No budget currently exists for the Civic Chauffeur (casual/ zero hours post). Requested growth based on historical actuals but budget requirement will vary according to the number and location of events the Chairman plans to attend during the year.	7,000	Permanent
26	Regulatory and Community Services	Community Grants payable	Budget realignment	Change in base budget community grants to support local community.	119,200	Permanent
27	People and Customer	Procurement of a new Electoral Management System.	Change in supplier	Procurement of a new Electoral Management System. Current contract will expire on 31 March 2026. One off £5k migration, training and on-boarding for the new software will be incurred in the first year and £10,220 ongoing cost of Cloud based software provision. Budget to be reviewed 2027/28 to remove one off elements of cost.	15,220	One off
28	Place and Growth	Increasing the income expected to be received from Nuclear Restoration Services (NRS).	Change/ end of external funding	Three year external funding agreement with NRS has increased by £10,600 equalling £33,000.	(10,600)	Permanent
29	Governance and Finance	Government Grant (DCLG)	Change/ end of external funding	End of KCC Council Tax Grant funding	324,590	Permanent
30	Governance and Finance	Government Grant (HB)	Change/ end of external funding	End of KCC Council Tax Grant funding	148,210	Permanent
31	Governance and Finance	KCC grant - council tax grant reduction	Change/ end of external funding	End of KCC Council Tax Grant funding	125,000	Permanent
32	Place and Growth	End of UK Shared Prosperity Funding grant income and expenditure	Change/ end of external funding	UKSPF was committed for a further transition year in 2025-26. From 2026-27, the government is providing targeted, long-term local growth funding to support growth across the UK, completing the transition from the UK Shared Prosperity Fund. Details of this new funding are yet to be divulged by central government and as such we are not able to forecast whether we are to receive this income or what amount this funding will be.	92,740	Permanent
33	Place and Growth	Salary growth bid for the fixed term contract extension for the full time LUF Project Support Officer, part covered by LUF funding to July 2026.	Change/ end of external funding	This is a critical resource to ensure project delivery. If the role is not filled this will create a risk to the project delivery and FHDC's ability to deliver all the key requirements needed by the Ministry of Housing, Communities and Local Government (MHCLG). This growth item is required due to the project extension for the Levelling Up Project. To be reviewed at the end of the project.	28,780	Permanent
34	Regulatory and Community Services	Additional funding to provide grant contributions for five Strategic Community Spaces (Cost of Living, Warm Spaces due to end of external funding from UKSPF)	Change/ end of external funding	End of UKSPF funding. End of grant funding for three Community hubs (£15k), community projects, warm spaces and essential cost of living support to vulnerable residents.	25,000	Permanent
35	Regulatory and Community Services	DEFRA Extended Producer Grant (EPR) 2026/27 allocation	Change/ end of external funding	Anticipated DEFRA Extended Producer Grant (EPR) 2026/27 allocation for increased cost of packaging and packaging waste. Not guaranteed funding, however based on current determination letter from Government.	(467,280)	One off

36	Place and Growth	Town of Culture bid for government programme	Change/ end of external funding	New community grants budget to support local community	100,000	Permanent
37	Regulatory and Community Services	Contract inflation - Waste & Recycling	Contract/ non-controllable inflation	Waste contract increase based on indexation at 4.5% inflation.	286,100	Permanent
38	Governance and Finance	East Kent Audit Partnership fees (Internal Audit)	Contract/ non-controllable inflation	Unavoidable EKAP fee increase.	45,490	Permanent
39	Place and Growth	Diesel Depot tank - Increased fuel costs	Contract/ non-controllable inflation	Fuel budgets have not been inflated historically. Legislation changes has resulted in cheaper red diesel banned for grounds maintenance use which will push the fuel tank costs purchased for various service areas.	26,730	Permanent
40	People and Customer	Outsourced Payroll Service by Ashford Borough Council estimated fee increase	Contract/ non-controllable inflation	Estimated Ashford Borough Council (ABC) payroll services increase following Midlands payroll software license renewal in July 2024. Contract negotiations still undergoing between Ashford Borough Council and Midlands software. Outsourced payroll is an essential delegated service to Ashford and inflationary increases cannot be controlled by the budget manager.	36,480	Permanent
41	People and Customer	Members Allowance - Employers NI payable	Contract/ non-controllable inflation	Employers NI budget previously reduced due to anticipated change to Committee System and SRA reduction. Request to re-align budget to reflect impact of NI tax changes and NI payable if all councillors opted for their maximum SRA entitlement.	20,200	Permanent
42	People and Customer	Website Intranet card processing fees	Contract/ non-controllable inflation	Card processing fee increases for online payments. Costs are variable depending on volume of transactions.	20,000	Permanent
43	Corporate Estates & Development	Charity - Warren Campsite -Business Rates	Contract/ non-controllable inflation	Business rates liability for Warren Campsite. FPPG funded.	16,000	Permanent
44	Regulatory and Community Services	Contract inflation - Leas Cliff Hall	Contract/ non-controllable inflation	Leas Cliff Hall management contract inflation based on indexation at 4.44%.	8,500	Permanent
45	People and Customer	Civic Wardens - Temp staff costs	Contract/ non-controllable inflation	Current budget £27,210. Variation to waiver approved in May 25 due to increase in charges, this increased annual contract value to £28,734. Indicative increase for 26/27 =£22.11 to £24.32p/h =annual increase of £5350.40.	5,350	Permanent
46	Corporate Estates & Development	Charity - Water charges fee increase	Contract/ non-controllable inflation	Expected water charges increase. FPPG funded.	5,000	Permanent
47	Corporate Estates & Development	Misc Corp Prop - Electricity	Contract/ non-controllable inflation	Utility budget increased in line with 2024/25 spend.	5,000	Permanent
48	Corporate Estates & Development	Civic Centre water charges fees increase	Contract/ non-controllable inflation	Increased water usage from mandatory office days and reopening Civic first floor	5,000	Permanent
49	Governance and Finance	Civic Centre - Cleaning contract	Contract/ non-controllable inflation	Increase to cover potential 5% uplift on cleaning contract.	4,800	Permanent
50	Regulatory and Community Services	Increase to integrated domestic abuse service contribution to KCC.	Contract/ non-controllable inflation	Impact on KCC commission service.	4,700	Permanent
51	Governance and Finance	Civic Centre - Cleaning Contract Consumables	Contract/ non-controllable inflation	Increase to cover cleaning contract consumables since Civic first floor reopened and mandatory office day as well as allowing for 5% contract uplift.	4,630	Permanent
52	Governance and Finance	Procurement - Professional fees (tendering portal access).	Contract/ non-controllable inflation	KCC/Delta e-tendering portal - new platform charges.	3,750	Permanent
53	People and Customer	Members basic allowance budget re-alignment and inflation	Contract/ non-controllable inflation	Members Basic Allowance budget re-aligned to actuals. Corporate policy requires member allowances to increase by CPI September each year. Estimated budget requirement £190,5k (= £6,117 basic x 3.8% August CPI x 30 councillors)	1,000	Permanent
54	Leadership Support	Non controllable inflation increases for miscellaneous subscriptions (Solace, the Hemming Group and Local Government Chronicle)	Contract/ non-controllable inflation	Budget increased to reflect anticipated subscription increases for; Solace Membership, the Hemming Group, Local Govt Chronicle.	710	Permanent
55	Regulatory and Community Services	Outsourced Parking enforcement contract inflation	Contract/ non-controllable inflation	Estimated 3.4% CPI index March 2026 contract inflation for outsourced Parking Enforcement services provided by Marstons	17,400	Permanent
56	Place and Growth	Grounds Maintenance - Roll on roll off skip hire	Emergency works and maintenance	We are spending an increasing amount of money for the disposal of waste from our operations within the district, which has strained our current budgets as we have no dedicated budget for this item. From experience we are dealing with an increased frequency of unforeseen events/emergencies that require a rapid response. Significant unplanned overspend of current budgets. An inability to respond effectively to emergency situations.	28,000	Permanent
57	Housing	Homelessness Prevention related activities increase	Expenditure growth - matched income funding available	Anticipated increase on homelessness prevention costs based on costs to date. Any budget overspend will be funded by HPG reserve.	208,700	Permanent
58	Housing	Increase in expenditure within Private Sector Offer	Expenditure growth - matched income funding available	This growth request is driven by increased expenditure and mounting pressure on the Private Sector Offer observed throughout 2025. To accommodate this, the proposed increase will be funded from the Homelessness Prevention Grant. While the Homelessness Prevention Grant allocation for 2026-27 has not yet been confirmed, the grant has seen year-on-year increases over the past two years, suggesting that this will likely be a higher amount received to offset some of the additional pressure. Any overspend from this budget is funded by the Homelessness Prevention reserve, and any underspend will offset negative Housing Subsidy Gap/ overspend in other Homeless cost centres.	81,500	Permanent
59	Planning & Building Control	Planning Pre Application Income	Fees & charges rate increase	Reflection of consistent growth in pre-app planning income	(10,000)	Permanent
60	Planning & Building Control	Planning Application fees (fast tracked)	Fees & charges rate increase	New Income stream - Fast Tracked Application fee - for considering and determining applications within shorter period of time. Will have impact on staff who will need to prioritise these applications (normally householder, proposed LDCs, very small commercial, approval of details pursuant to conditions). No additional resources required at this stage.	(10,000)	Permanent
61	Regulatory and Community Services	EV charging income from Connected Kerb revenue share	Fees & charges rate increase	Contract agreed with Connected Kerb for EV charging revenue share for 12 years ending in 2033. Income is demand led but estimate c.£10k income per annum going forward.	(10,000)	Permanent
62	Corporate Estates & Development	Miscellaneous Agricultural Property Otterpool Rent	Fees & charges rate increase	Rental income expected	(26,000)	Permanent
63	Place and Growth	Contracted grounds maintenance services for Hythe Town Council	Fees & charges rate increase	Contracted fee increases for the provision of grounds maintenance services to Hythe Town Council	(26,300)	Permanent
64	Regulatory and Community Services	Garden Waste subscription income increase	Fees & charges rate increase	Anticipated increase in income following Garden Waste collection fees and charges increase.	(55,000)	Permanent
65	Corporate Estates & Development	Westenhanger Castle Rent	Fees & charges rate increase	New lease with tenant charged at market rate rent	(70,000)	Permanent
66	Corporate Estates & Development	Coast Drive Beach Huts and café rental income	Fees & charges rate increase	New rental income from 93 beach huts and café lettings	(135,000)	Permanent
67	Housing	New Tenancy Compliance Officer post (Full time)	Legal/ regulatory compliance	New tenancy compliance officer to support on private sector housing legislation changes (Renters' Rights Bill) coming into force in 2025.	51,580	Permanent
68	People and Customer	Cyber Insurance	Legal/ regulatory compliance	There is no current cover for cyber insurance for any cyber security risk - a high risk area in line with corporate risk register. Insurance to mitigate risk.	20,000	Permanent
69	People and Customer	Apprenticeship levy	Legal/ regulatory compliance	HMRC requirement for employers to contribute to apprenticeship levy based on 0.5% of total pay bill (less £15k allowance). Estimate based on actuals YTD and uplift for 2026/27 pay award increase.	12,000	Permanent
70	Place and Growth	Hand Arm Vibration Monitoring System	Legal/ regulatory compliance	HSE mandatory safety equipment for health and safety. Non compliance will result in potential legal proceedings brought against the council for HAVS cases. Reputational and financial damage to the council. Loss of productivity, increased sick leave.	10,100	Permanent
71	Strategy and Resources	Annual data protection fee to the Information Commissioner's Office	Legal/ regulatory compliance	The data protection fee is a statutory requirement by Local Authorities set by Parliament.	3,800	Permanent

72	People and Customer	Additional professional / role-specific training budget to prepare staff for Local Government Reform, agreed by CLT on 19th August 2025	Local Government Reorganisation	Essential training for posts required by regulatory changes (e.g. Housing quals, IOSH) plus approved additional budget to align with corporate priority of preparing staff for LGR.	60,000	Permanent
73	Regulatory and Community Services	New permanent Environmental Protection Officer at 1 FTE.	New Post	New permanent Environmental Protection Officer at 1 FTE agreed by CLT to create resilience within Environmental Protection team.	56,000	Permanent
74	People and Customer	New post - IT System support officer (1FTE)	New post	Resilience required in the team Succession planning for aging team. Growth mitigated by savings e.g. flexible retirement of existing officers.	22,900	Permanent
75	Place and Growth	New Gardener post for Royal Military Canal (Full time)	New post	Understaffing has made it difficult to keep up with demands of grounds maintenance of the Royal Military Canal. A new gardener would support existing two man team to carry out routine grass cutting safely, weed barging, control of invasive species and litter picking. Linked to savings on temporary staff costs.	35,540	Permanent
76	Regulatory and Community Services	New part-time Parking Technical Officer (0.4FTE)	New Post	CLT 12/08/2025 agreed to establish new permanent P/T Parking Technical Officer (Grade D) 0.4FTE to be offset by consistent parking income increase.	15,700	Permanent
77	Corporate Estates & Development	New Graduate Corporate Estates Officer	New Post	New full time Graduate Corporate Estates Officer/ Project Management Officer. Post to be funded by Leisure Reserve from 2026/27 to 2028/29	57,200	Permanent
78	Place and Growth	Royal Military Canal - Temp staff budget reduction	Other - detail to be provided	Reduction/removal of temporary staff budget if the growth request for a permanent gardener at 1FTE is approved.	(13,480)	Permanent
79	Planning & Building Control	Vacant Graduate Planning Officer recruitment frozen for 2026/27	Other - detail to be provided	Graduate Planning Officer post recruitment frozen for 2026/27.	(34,070)	One off
80	Corporate Estates & Development	Folkestone Racecourse (Otterpool) - Rental income	Other - detail to be provided	Increased rental income expected from Folkestone Racecourse	(70,000)	Permanent
81	Regulatory and Community Services	Passenger Shelter Advertising Income	Other - detail to be provided	Bus shelter advertising contract with Bauer Media. Full year of income anticipated from advertising.	(173,000)	Permanent
82	Housing	P/T Private Sector Housing Officer to be made full time (0.4 FTE hours increase).	Other - detail to be provided	The post was previously a part time post, made to full time post in July 25-26. This was funded in year by savings made from a retiring officer (grade F) with any shortfall made up using civil penalties income. CLT have agreed this post to be full time and a growth item to be submitted for 26-27.	21,340	Permanent
83	People and Customer	Printing and distribution of two council magazine, Your District Today	Other - detail to be provided	Request from Leader to produce two magazines in 2025/26. Request for permanent budget to produce Your District Today magazines going forward. Cabinet councillors believe this is an important way to reach residents who do not use digital communications channels (budget request allows for 1 distribution).	15,000	Permanent
84	Legal	Paygrade difference between Legal Services Manager and Head of Legal	Other - detail to be provided	£11,042 Increase base budget for paygrade difference between Legal Services Manager and Head of Legal. There would be no lead for the Council's Legal team, Solicitor to the Council following the existing's Head of Legal's retirement which would impact on the Council's ability to prosecute and defend legal cases.	11,042	Permanent
85	Corporate Estates & Development	Misc Corp Prop - Professional Advice + Fees	Other - detail to be provided	Growth request to reflect cost of professional advice sought through year e.g. valuations	10,000	Permanent
86	Governance and Finance	Corporate Consumables - Refreshments	Other - detail to be provided	£5k plus uplift to cover additional water boiler rental and 5% uplift to cover additional basic refreshments consumption (milk, tea, coffee) use due to increased staff in Civic since increased requirements for office days.	8,500	Permanent
87	Place and Growth	Harbour Fountain grant payable	Other - detail to be provided	Harbour Fountain (maintenance and operating costs for fountain) for next four years to 2028/29. First year £7.5k and remaining years £8kpa - modest growth bid to accommodate.	500	Permanent
88	Governance and Finance	Discretionary Housing Payments (DHP) 'pot' reduction	Temporary Accommodation subsidy gap	Change in funding - part of new Crisis Resilience Fund (reduced expenditure due to reduced pot size) - nets to zero against reduced income.	(96,660)	Permanent
89	Governance and Finance	Rent Allowance payments	Temporary Accommodation subsidy gap	Increased rent allowance payments (income)	(608,930)	Permanent
90	Governance and Finance	Government Grant (DWP) - non HRA	Temporary Accommodation subsidy gap	Increased DWP grants for TA (income)	(758,600)	Permanent
91	Governance and Finance	Rent Rebates payments	Temporary Accommodation subsidy gap	Increased Rent rebates payments (income)	(1,318,670)	Permanent
92	Governance and Finance	Government Grant (DWP)	Temporary Accommodation subsidy gap	Increased expenditure for TA claimants	1,533,220	Permanent
93	Governance and Finance	Rent Rebates payments - Non HRA	Temporary Accommodation subsidy gap	Increased Rent payments for claimants.	1,512,450	Permanent
94	Governance and Finance	Government Grant (DWP)	Temporary Accommodation subsidy gap	Increased expenditure for TA claimants	990,610	Permanent
95	Governance and Finance	Discretionary Housing Payments (DHP) 'pot' reduction	Temporary Accommodation subsidy gap	Change in funding - part of new Crisis Resilience Fund (reduced income due in from Government due to reduced pot size) - nets to zero against reduced expenditure.	96,660	Permanent
96	Governance and Finance	Government Grant (Admin subsidy)	Temporary Accommodation subsidy gap	Reduced administration subsidy grant	23,670	Permanent

Appendix 9 - Medium Term Financial Strategy

	2025/26	Current Local Government Financial Settlement period			New settlement	
		2026/27	2027/28	2028/29	2029/30	
Heads of Service			Forecast	Forecast	Forecast	
Leadership Support	649,530	594,380	594,380	594,380	594,380	
People and Customer Services	6,509,700	6,874,250	6,874,250	6,874,250	6,874,250	
Governance and Finance	4,253,580	6,642,450	6,642,450	6,642,450	6,642,450	
Regulatory and Community Services	4,854,930	4,771,390	4,771,390	4,771,390	4,771,390	
Planning and Building Control	1,789,520	1,815,780	1,815,780	1,815,780	1,815,780	
Corporate Estates and Development	1,586,760	1,492,810	1,492,810	1,492,810	1,492,810	
Housing	3,267,660	4,097,120	4,097,120	4,097,120	4,097,120	
Place and Growth	2,919,920	3,470,210	3,470,210	3,470,210	3,470,210	
Strategy and Resources	918,030	1,098,970	1,098,970	1,098,970	1,098,970	
Recharges to non GF accounts	(7,008,370)	(7,091,550)	(7,304,297)	(7,523,425)	(7,749,128)	
Contractual non-service inflation	0	0	1,040,747	1,944,021	2,876,455	
Vacancy target	(324,000)	(224,000)	(324,000)	(324,000)	(324,000)	
<b>Total for Service</b>	<b>19,417,260</b>	<b>23,541,810</b>	<b>24,269,811</b>	<b>24,953,955</b>	<b>25,660,686</b>	
Internal drainage board levies	609,040	633,400	658,736	685,085	712,489	
Interest payable and similar charges	3,093,000	3,185,000	3,392,000	3,500,000	3,762,000	
Interest and investment income	(3,056,000)	(3,240,070)	(3,419,000)	(3,570,000)	(3,834,000)	
New Homes Bonus grant	(431,590)	0	0	0	0	
Other non-service related grants	(4,168,170)	(478,520)	(478,520)	(478,520)	(478,520)	
Town and Parish Council Precepts	3,161,440	3,378,309	3,378,309	3,378,309	3,378,309	
Minimum revenue provision adjust.	2,525,000	417,000	475,000	503,000	531,000	
Financing of fixed assets	1,205,000	1,524,000	445,000	490,000	185,000	
<b>Net Revenue Expenditure Before Use Of Reserves</b>	<b>22,354,980</b>	<b>28,960,929</b>	<b>28,721,336</b>	<b>29,461,830</b>	<b>29,916,964</b>	
Net transfers to/(from) reserves	(2,243,770)	(2,490,842)	(1,650,911)	(2,544,433)	(315,000)	
<b>Total To Be Met From Taxpayers &amp; Formula Grant</b>	<b>20,111,210</b>	<b>26,470,087</b>	<b>27,070,425</b>	<b>26,917,397</b>	<b>29,601,964</b>	
Transfer to/(from) Collection Fund	0	0	0	0	0	
Revenue Support Grant	(263,380)	(6,667,360)	(5,290,000)	(3,863,000)	(3,863,000)	
Net business rates income	(4,063,130)	(3,375,630)	(3,453,000)	(3,523,000)	(4,326,510)	
Council Tax Requirement	(15,784,700)	(16,427,097)	(16,951,645)	(17,497,280)	(18,064,848)	
<b>(Surplus)/deficit to General Reserve</b>	<b>0</b>	<b>0</b>	<b>1,375,779</b>	<b>2,034,117</b>	<b>3,347,606</b>	
			<b>Cumulative gap</b>	<b>1,375,779</b>	<b>3,409,896</b>	<b>6,757,502</b>