

Appendix C - Reserves analysis

Earmarked Reserves	Balance as at 01/04/2025 £'000s	2025/26 Movements		Balance at 31/03/25 £'000s	Transfer Analysis
		Transfers			
		IN	OUT		
Business Rates	(3,347)	(2,627)	521	(5,453)	(£1.211m) transferred from GF reserve (business rates pool benefit). £21k FOLCA expenditure. £500k drawdown for TA priorities. (£1.416m) into reserve from historic collection fund movements across years to be cleared to the reserve.
Carry Forward	(1,451)	(5,913)	605	(6,760)	(£334k) transferred from GF reserve for MRP adjustment. £156k drawdown for 3 new posts and temp staff costs (corporate debt and two welfare officer posts). £167k drawdown of historic crime and disorder funding carry forward. £75k drawdown of Folkestone Sports Centre grant contribution. £50k drawdown of DLUHC levelling up fund for Folkestone town centre projects. (£86k) transferred from Corporate Initiatives reserve for planning enforcement. (£5.162m) carry forward requests for year end 25/26 as per appendix D. The remaining balance is made up of various different smaller drawdowns or intra reserve transfers, £132k.
Vehicles, Equipment and Technology Reserve	(66)	(232)	89	(209)	(£232k) transferred from GF reserve for MRP adjustment to VET reserve. £89k drawdown for IT replacement programme.
Corporate Initiatives	(113)	0	113	0	£27k transferred to Leisure reserve. £86k transferred to Carry Forward reserve for planning enforcement.
Economic Development	(750)	0	0	(750)	Not utilised or added to in 25/26.
Community Led Housing	(146)	0	52	(93)	£52k drawdown for housing staff costs.
Homelessness Prevention	(1,321)	0	1,321	0	£1.321m drawdown for housing subsidy gap (TA).
High Street Regeneration	(732)	(71)	0	(803)	(£71k) transferred from financial resilience reserve related to FOLCA/LUF.
Climate Change	(1,477)	0	347	(1,130)	£110k drawdown to fund Green Business Grant Scheme costs in year. £155k drawdown towards three posts, environmental improvement officer, climate change specialist and business support and rural prosperity officer. £42k drawdown for district lights LED upgrade. £40k drawdown for Coast Drive capital project.
Transformation Fund	(484)	0	76	(408)	£9k drawdown for Taking Stock-civic centre- mandatory office days and first floor re-opening. £66k for staff costs.
Housing Enforcement Cpc Reserve	(10)	(58)	0	(68)	(£38k) transferred from carry forward reserve for civil penalties income from prior years. (£20k) income from civil penalties in current year.
Rough Sleeping Initiative Reserve	(56)	0	56	0	£56k drawdown for rough sleeping initiative programme led by DDC.
Romney Marsh Initiative	(22)	(60)	0	(82)	(£60k) from business hub/EKSDC profit share into reserve for future regeneration projects.
Local Govt Reorg Reserve	(1,000)	0	0	(1,000)	Not utilised or added to in 25/26.
Financial Resilience Reserve	(3,775)	0	3,571	(205)	£71k transferred to high street regeneration reserve. Drawdown for write off of Princes Parade Project.
Parking Reserve	(363)	(242)	27	(578)	(£242k) surplus from on street parking. £27k transfer to general fund reserve
Leisure	(521)	(27)	125	(423)	£125k drawdown for Triennial 2025 contribution to Creative Folkestone. £27k transfer from Corporate Initiatives reserve.
Neighbourhood Reserve	(25)	0	25	0	£25k transferred to Carry Forward reserve to clear this reserve down.
Total Earmarked Reserves	(15,659)	(9,229)	6,927	(17,962)	
General Fund Reserve	(6,418)	(27)	1,867	(4,578)	(£27k) transfer from parking reserve. £7k drawdown for Royal Military Canal Enhancements on the MTCP. £70k drawdown for Lifeline capitalisation on the MTCP. £8k drawdown for upgrade to Collaborative Planning on the MTCP. £5k drawdown for Cat A works for Connect 38 on the MTCP. £334k transferred to Carry Forward reserve for MRP adjustment. £232k transferred to VET reserve for MRP adjustment. £1.211m, transferred to Business Rates reserve for pool benefit held in GF reserve at 2024/25 closedown.

	Transfers in	Transfers out	Net Movement
Net Transfer to/from(-) Reserves	(9,256)	8,793	(462)